



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
NOVEMBER 1, 2022 – 4:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p.1-2)

- I. CALL TO ORDER** Bryn Dodd, President
- II. INVOCATION** Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** .. Wallace Dunn (p.3)
- V. AWARDS AND RECOGNITION**
 - A. November 2022 Associates of the Month**..... Russell Tippin
 - Nurse - Sylvia Ruiz
 - Clinical – Rachel Arellano
 - Non-Clinical - Amy Silva
 - B. Unit HCHAPS High Performer(s)** Russell Tippin
 - Trudian Lester, FNP
 - WSMP Endo Surgery
 - FHC West OB
- VI. APPOINTMENT OF ECHD CHIEF OF POLICE** Bryn Dodd
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA**.....Bryn Dodd (p.4-32)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, October 4, 2022**
 - B. Consider Approval of Emergency Meeting Minutes, October 20, 2022**
 - C. Consider Approval of Joint Conference Committee, October 25, 2022**
 - D. Consider Approval of Federally Qualified Health Center Monthly Report, September 2022**
- X. COMMITTEE REPORTS**
 - A. Audit Committee**Wallace Dunn
 - 1. Update of Interim Audit Work
 - 2. 2022/2023 Project Plan

- B. Finance Committee** Wallace Dunn (p.33-100)
 - 1. Quarterly Investment Report – Quarter 4, FY 2022
 - 2. Quarterly Investment Officer’s Certification
 - 3. Financial Report for Month Ended September 30, 2022
 - 4. Consent Agenda
 - a. Consider Approval of CareFusion Solutions LLC Contract Renewal
 - b. Consider Approval of UpToDate Contract Renewal
 - 5. Consider Approval of AP Automation Software Agreement with Premier

XI. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XII. NURSING WORKFORCE / MAGNET UPDATE Kim Leftwich/Dani Butterfield (p.101-106)

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.107)

- A. COVID-19 Update**
- B. COVID-19 Masking Plan Update**
- C. Ad hoc Report(s)**

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreement(s)**
- B. Consider Approval of Nacero Amendment**

XVI. ADJOURNMENT Bryn Dodd

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
OCTOBER 4, 2022 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Wallace Dunn, Vice President
Mary Lou Anderson
Richard Herrera
Don Hallmark
Kathy Rhodes

MEMBERS ABSENT: Bryn Dodd, President
David Dunn

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Steve Ewing, Chief Financial Officer
Kim Leftwich, Interim Chief Nursing Officer
Adiel Alvarado, President MCH ProCare
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, Vice President, called the meeting to order at 5:31 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Farrell Ard offered the invocation.

III. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. October 2022 Associates of the Month

Russell Tippin, President/Chief Executive Officer, introduced the October 2022 Associates of the Month as follows:

- Clinical – Lydia Maldonado
- Non-Clinical – Amanda Mancha
- Nurse – Shelby Mathews

B. Unit HCAHPS High Performers

Russell Tippin, President/Chief Executive Officer, introduced the Unit HCAHPS High Performer(s)

- 6 West

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, September 8, 2022
- B. Consider Approval of Special Meeting Minutes, September 22, 2022
- C. Consider Approval of Joint Conference Committee, September 27, 2022
- D. Consider Approval of Federally Qualified Health Center Monthly Report, August 2022
- E. Consider Approval of January 2023 through January 2024 Board/Finance Committee Meeting Dates

Kathy Rhodes moved, and Mary Lou Anderson seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended August 31, 2022
2. Consent Agenda
 - a. Consider Approval of Shimadzu Service Agreement Renewal
 - b. Consider Approval of Accelerate Diagnostics Service Contract Amendment
 - c. Consider Approval of Roche Diagnostics Depot Service Agreement
 - d. Consider Approval of CVA Advertising and Marketing Contract Renewal
3. Capital Planning Committee

Kathy Rhodes moved, and Don Hallmark seconded the motion to approve the Finance Committee report as presented. The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Timothy Benton, Regional Dean, School of Medicine provided the TTUHSC Permian Basin Report for information only. No action was taken.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. COVID-19 Update

Russell Tippin reported that there are only 4 patients in-house, and there are no employees with Covid-19.

This report was informational only. No action was taken.

B. Regional Update

Russell Tippin reported MCH hosted a regional meeting on September 21, 2022 and last week a visit was made to Monahans to meet with area leaders.

This report was informational only. No action was taken.

C. Retiree Update

The annual retiree meeting was held on September 28, 2022. There were about 80 people in attendance.

This report was informational only. No action was taken.

D. Ambulance Update

GMR provided their termination notice. They are ceasing all operations locally. ECHD will be starting the process of going out to bid for ambulance services.

E. Ad hoc Report(s)

Matt Collins, COO, reported that the MCH Pharmacy has received its DEA number, they are working on insurance plans. The plan is to have a soft opening for MCH employees at the end of the month. Along with providing services for employees, discharged patients will be able to fulfill their prescriptions prior to leaving. There will also be a locker system, mainly for night shift employees.

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The MCH main hospital MRI went down, the 2 other unites have been utilized, while some patients had to be rescheduled.

The Regional Services Update was provided.

These reports were informational only. No action was taken.

XII. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Mary Lou Anderson, Richard Herrera, Don Hallmark, Wallace Dunn, Kathy Rhodes, Russell Tippin, President and CEO, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, Kim Leftwich, Interim Chief Nursing Officer, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of MCH ProCare, presented the provider agreements and provided an update on the VRAD discussion to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, provided an update to the board about the Sterile Processing Department project bid. He also informed the board that Brad Timmons, ECHD Chief of Police, has submitted his resignation effective at the end of October. Kelly Cecil will serve as the interim Chief of Police.

Russell Tippin, President/Chief Executive Officer, and Steve Steen, Chief Legal Counsel led the board in discussion about the pilot agreements and the PSP ICU project during Executive Session.

Executive Session began at 5:56 p.m.
Executive Session ended at 7:17 p.m.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following new agreements:

- Getnet Aberra, M.D. – This a three (3) year Family Medicine Contract.

Wallace Dunn presented the following amendments:

- Lakshmi Alahari M.D. – This is an amendment to a Hospitalist Contract.
- Joseph Bryan, M.D. – This is an amendment to an Anesthesia Contract.
- Mason Gage Hicks, M.D. – This is an amendment to a Radiology Contract.
- Harika Thummala, M.D. – This is an amendment to a Hospitalist Contact.

Kathy Rhodes moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

XIV. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 7:17 p.m.

Respectfully submitted,



Steve Steen, Chief Legal Counsel
Ector County Hospital District

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
EMERGENCY MEETING
OCTOBER 20, 2022 – 3:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Bryn Dodd
David Dunn
Don Hallmark
Mary Lou Anderson
Wallace Dunn
Kathy Rhodes

MEMBERS ABSENT: Richard Herrera

OTHERS PRESENT: Russell Tippin, President/Chief Executive Officer
Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Janice Dane, Interim Vice President of Human Resources
Kerstin Connolly, Paralegal

I. CALL TO ORDER

Bryn Dodd called the meeting to order at 3:30 p.m. in the Board Room of Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. CONSIDER APPROVAL OF REVISED UNIVERSAL MASKING POLICY

Russell Tippin, President and CEO, recommended revising the Universal Masking Policy in accordance with the recommendations of the CDC and CMS guidelines. Under the current Transmission and Community Levels masking for source control is not required anywhere, unless any of the following are present:

- Suspected or confirmed COVID-19 or other respiratory infection (e.g., those with runny nose, cough, sneeze); or
- High-risk exposure with someone with COVID-19 with 10 days after their exposure; or
- Reside or work on a unit or area of the facility experiencing a SARS-CoV-2 outbreak; universal use of source control could be discontinued as a mitigation measure once no new cases have been identified for 14 days; or

- Have otherwise had source control recommended by public health authorities; or
- Employee who has obtained an approved medical religious exemption for COVID-19 vaccine

Kathy Rhodes moved, and Wallace Dunn seconded the motion to approve the revised Universal Masking Policy. The motion carried unanimously.

III. ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at 3:35 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors



November 1, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
**Getnet Aberra, MD	Family Medicine	Family Medicine	ProCare	11/02/2022-11/01/2023

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
**Courtney Foster, CCP	Surgery	AHP	CCP		Dr. Kirit Patel and Staton Awtrey, MD	11/02/2022-11/01/2023
**Martha Nunez, NP	Surgery	AHP	Nurse Practitioner		Dr. John Dorman	11/02/2022-11/01/2023
**Bret Sadler, CCP	Surgery	AHP	CCP		Dr. Kirit Patel and Staton Awtrey, MD	11/02/2022-11/01/2023

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



November 1, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Jared Browning, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	12/1/2022-11/30/2024
Marenda Dent, DO	Family Medicine	Yes	Affiliate	Family Medicine	TTUHSC	None	12/1/2022-11/30/2024
Vijay Eranki, MD	Medicine	Yes	Associate to Active	Endocrinology	TTUHSC	None	12/1/2022-11/30/2024
Umesh Oza, MD	Radiology	Yes	Active	Telemedicine	American Radiology	None	12/1/2022-11/30/2024



AlliedHealth Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Duhiangchin Thianhlun, PA	Hospitalist	AHP	Physician Assistant	ProCare	Dr. Bare, Dr. Alase, Dr. Sajja, Dr. Thummala, Dr. Thippeswamy	None	12/1/2022-11/30/2024
Ghenima Cherid, NP	Medicine	Yes	AHP	AHP	Dr. Spellman	Yes	01/1/2023-12/31/2024

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
 Executive Committee Chair
 /MM



November 1, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Ghenima Cherid, NP	Medicine	Adding -ACLS required for all PA/APN's in Emergency Dept. and CRNA's. PALS/NRP Certification as appropriate.
Megan Rosa, PA	Surgery	Adding- Prescribe medication (must provider a supervisor-signed "Notice of Prescriptive Authority" which requires current DPS/DEA/TMB registration.) Remove ACLS from Privilege Form

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



November 1, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Muhammed Arif, MD	Associate	Medicine	01/31/2023	Lapse in Privileges
Timothy George, MD	Courtesy	Medicine	10/01/2022	Resignation
Wesley Hamilton, MD	Active	Emergency Medicine	01/31/2023	Lapse in Privileges
Garry Kennebrew, MD	Active	Emergency Medicine	01/31/2023	Lapse in Privileges
Chuong Le, MD	Associate	Medicine	12/31/2022	Resignation
Felix Savellano, CRNA	AHP	Anesthesia	09/20/2022	Resignation
Elizabeth Tieman, MD	Telemedicine	Radiology	09/30/2022	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM



November 1, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
 BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Abbie Schuster, MD	Surgery	Active to Courtesy

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
Putta Shankar Bangalore Annaiah, MD	Associate	Anesthesia	08/01/2022 – 07/31/2023*

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action



November 1, 2022

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Sridhar Alam, MD	Medicine	Removal I-FPPE
Gadiel Alvarado, MD	Medicine	Removal I-FPPE
Pablo Feuillet, MD	Medicine	Removal I-FPPE
John Parker, MD	Medicine	Removal I-FPPE
Miranda Baumgardner, NP	Medicine	Removal I-FPPE
Tammy Trollope, NP	Medicine	Removal I-FPPE

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Donald Davenport, DO Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
November 2022
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 630,327	\$ 690,315	-8.7%	\$ 714,671	-11.8%	\$ 6,892,085	\$ 8,268,230	-16.6%	\$ 6,393,036	7.8%
TOTAL PATIENT REVENUE	\$ 630,327	\$ 690,315	-8.7%	\$ 714,671	-11.8%	\$ 6,892,085	\$ 8,268,230	-16.6%	\$ 6,393,036	7.8%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 335,621	\$ 353,681	-5.1%	\$ 337,700	-0.6%	\$ 3,808,813	\$ 4,226,438	-9.9%	\$ 3,457,932	10.1%
Self Pay Adjustments	57,764	95,893	-39.8%	95,061	-39.2%	573,697	1,148,452	-50.0%	838,257	-31.6%
Bad Debts	6,786	15,033	-54.9%	23,314	-70.9%	201,307	182,245	10.5%	259,853	-22.5%
TOTAL REVENUE DEDUCTIONS	\$ 400,170	\$ 464,607	-13.9%	\$ 456,075	-12.3%	\$ 4,583,817	\$ 5,557,135	-17.5%	\$ 4,556,042	0.6%
	63.49%	67.30%		63.82%		66.51%	67.21%		71.27%	
NET PATIENT REVENUE	\$ 230,157	\$ 225,708	2.0%	\$ 258,596	-11.0%	\$ 2,308,268	\$ 2,711,095	-14.9%	\$ 1,836,995	25.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 885,102	\$ 25,432	3380.3%	\$ 166,217	432.5%	\$ 1,196,956	\$ 305,228	292.2%	\$ 609,878	96.3%
TOTAL OTHER REVENUE	\$ 885,102	\$ 25,432	3380.3%	\$ 166,217	432.5%	\$ 1,196,956	\$ 305,228	292.2%	\$ 609,878	96.3%
NET OPERATING REVENUE	\$ 1,115,259	\$ 251,140	344.1%	\$ 424,813	162.5%	\$ 3,505,224	\$ 3,016,323	16.2%	\$ 2,446,873	43.3%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 107,647	\$ 113,811	-5.4%	\$ 211,266	-49.0%	\$ 1,164,166	\$ 1,342,548	-13.3%	\$ 1,237,120	-5.9%
Benefits	(2,563)	32,563	-107.9%	(25,597)	-90.0%	82,972	382,801	-78.3%	325,034	-74.5%
Physician Services	181,339	156,816	15.6%	67,504	168.6%	2,051,285	1,881,869	9.0%	1,588,140	29.2%
Cost of Drugs Sold	22,702	13,442	68.9%	13,442	68.9%	267,253	156,256	71.0%	128,557	107.9%
Supplies	5,674	22,465	-74.7%	10,457	-45.7%	94,658	270,619	-65.0%	154,036	-38.5%
Utilities	5,417	7,870	-31.2%	7,069	-23.4%	66,916	104,358	-35.9%	71,296	-6.1%
Repairs and Maintenance	554	2,219	-75.0%	675	-17.9%	42,475	26,595	59.7%	29,571	43.6%
Leases and Rentals	502	982	-48.9%	475	5.5%	5,846	11,729	-50.2%	5,875	-0.5%
Other Expense	1,000	1,538	-35.0%	1,850	-45.9%	16,012	18,500	-13.5%	46,524	-65.6%
TOTAL OPERATING EXPENSES	\$ 322,272	\$ 351,706	-8.4%	\$ 287,140	12.2%	\$ 3,791,583	\$ 4,195,275	-9.6%	\$ 3,586,153	5.7%
Depreciation/Amortization	\$ 23,471	\$ 32,709	-28.2%	\$ 29,915	-21.5%	\$ 339,433	\$ 397,887	-14.7%	\$ 391,756	-13.4%
TOTAL OPERATING COSTS	\$ 345,742	\$ 384,415	-10.1%	\$ 317,055	9.0%	\$ 4,131,016	\$ 4,593,162	-10.1%	\$ 3,977,909	3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 769,516	\$ (133,275)	-677.4%	\$ 107,758	614.1%	\$ (625,792)	\$ (1,576,839)	-60.3%	\$ (1,531,036)	-59.1%
Operating Margin	69.00%	-53.07%	-230.0%	25.37%	172.0%	-17.85%	-52.28%	-65.8%	-62.57%	-71.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	2,071	2,130	-2.8%	2,204	-6.0%	22,786	25,507	-10.7%	19,244	18.4%
Average Revenue per Office Visit	304.36	324.09	-6.1%	324.26	-6.1%	302.47	324.16	-6.7%	332.21	-9.0%
Hospital FTE's (Salaries and Wages)	27.4	28.4	-3.4%	23.5	16.7%	23.4	27.9	-16.4%	20.9	11.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 201,213	\$ 336,524	-40.2%	\$ 288,987	-30.4%	\$ 2,062,375	\$ 4,059,210	-49.2%	\$ 5,154,726	-60.0%
TOTAL PATIENT REVENUE	\$ 201,213	\$ 336,524	-40.2%	\$ 288,987	-30.4%	\$ 2,062,375	\$ 4,059,210	-49.2%	\$ 5,154,726	-60.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 110,779	\$ 183,030	-39.5%	\$ 123,805	-10.5%	\$ 1,203,092	\$ 2,207,735	-45.5%	\$ 2,788,620	-56.9%
Self Pay Adjustments	26,715	52,506	-49.1%	61,556	-56.6%	320,703	633,337	-49.4%	731,873	-56.2%
Bad Debts	(5,312)	10,755	-149.4%	21,388	-124.8%	(69,351)	129,724	-153.5%	283,501	-124.5%
TOTAL REVENUE DEDUCTIONS	\$ 132,182	\$ 246,291	-46.3%	\$ 206,749	-36.1%	\$ 1,454,444	\$ 2,970,796	-51.0%	\$ 3,803,994	-61.8%
	65.7%	73.2%		71.5%		70.5%	73.2%		73.8%	
NET PATIENT REVENUE	\$ 69,031	\$ 90,233	-23.5%	\$ 82,238	-16.1%	\$ 607,931	\$ 1,088,414	-44.1%	\$ 1,350,732	-55.0%
OTHER REVENUE										
FHC Other Revenue	\$ 885,102	\$ 25,432	0.0%	\$ 166,217	432.5%	\$ 1,196,956	\$ 305,228	0.0%	\$ 609,878	96.3%
TOTAL OTHER REVENUE	\$ 885,102	\$ 25,432	3380.3%	\$ 166,217	432.5%	\$ 1,196,956	\$ 305,228	292.2%	\$ 609,878	96.3%
NET OPERATING REVENUE	\$ 954,133	\$ 115,665	724.9%	\$ 248,455	284.0%	\$ 1,804,886	\$ 1,393,642	29.5%	\$ 1,960,610	-7.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 189,274	\$ 60,356	213.6%	\$ 203,753	-7.1%	\$ 993,688	\$ 717,428	38.5%	\$ 1,124,793	-11.7%
Benefits	(4,506)	17,269	-126.1%	(24,686)	-81.7%	70,821	204,561	-65.4%	295,522	-76.0%
Physician Services	361,041	68,578	426.5%	(1,375)	-26364.2%	1,268,528	822,969	54.1%	1,245,339	1.9%
Cost of Drugs Sold	6,999	3,053	129.3%	1,936	261.5%	46,388	36,819	26.0%	80,442	-42.3%
Supplies	(80)	4,504	-101.8%	5,851	-101.4%	34,587	54,291	-36.3%	136,941	-74.7%
Utilities	2,996	2,860	4.8%	3,542	-15.4%	35,353	36,199	-2.3%	35,799	-1.2%
Repairs and Maintenance	554	1,806	-69.3%	675	-17.9%	42,475	21,595	96.7%	29,571	43.6%
Leases and Rentals	502	482	4.1%	475	5.5%	5,846	5,729	2.0%	5,875	-0.5%
Other Expense	1,000	1,125	-11.1%	1,850	-45.9%	16,012	13,500	18.6%	46,524	-65.6%
TOTAL OPERATING EXPENSES	\$ 557,780	\$ 160,033	248.5%	\$ 192,022	190.5%	\$ 2,513,698	\$ 1,913,091	31.4%	\$ 3,000,807	-16.2%
Depreciation/Amortization	\$ 2,617	\$ 3,875	-32.5%	\$ 3,503	-25.3%	\$ 31,501	\$ 47,126	-33.2%	\$ 46,007	-31.5%
TOTAL OPERATING COSTS	\$ 560,397	\$ 163,908	241.9%	\$ 195,525	186.6%	\$ 2,545,199	\$ 1,960,217	29.8%	\$ 3,046,813	-16.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 393,736	\$ (48,243)	916.2%	\$ 52,930	-643.9%	\$ (740,313)	\$ (566,575)	-30.7%	\$ (1,086,203)	-31.8%
Operating Margin	41.27%	-41.71%	-198.9%	21.30%	93.7%	-41.02%	-40.65%	0.9%	-55.40%	-26.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	737	981	-24.9%	1,028	-28.3%	8,018	11,833	-32.2%	15,350	-47.8%
Average Revenue per Office Visit	273.02	343.04	-20.4%	281.12	-2.9%	257.22	343.04	-25.0%	335.81	-23.4%
Hospital FTE's (Salaries and Wages)	12.7	13.1	-2.8%	14.9	-14.8%	14.8	13.0	14.1%	17.2	-13.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 194,443	\$ 172,316	12.8%	\$ 120,774	61.0%	\$ 1,918,945	\$ 1,980,995	-3.1%	\$ 731,483	162.3%
TOTAL PATIENT REVENUE	\$ 194,443	\$ 172,316	12.8%	\$ 120,774	61.0%	\$ 1,918,945	\$ 1,980,995	-3.1%	\$ 731,483	162.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 102,307	\$ 97,846	4.6%	\$ 55,069	85.8%	\$ 1,029,418	\$ 1,124,871	-8.5%	\$ 387,111	165.9%
Self Pay Adjustments	21,081	22,503	-6.3%	16,929	24.5%	157,536	258,700	-39.1%	81,271	93.8%
Bad Debts	(176)	-	0.0%	1,927	-109.2%	90,932	-	0.0%	(23,648)	-484.5%
TOTAL REVENUE DEDUCTIONS	\$ 123,212	\$ 120,349	2.4%	\$ 73,924	66.7%	\$ 1,277,886	\$ 1,383,571	-7.6%	\$ 444,734	187.3%
	63.37%	69.84%		61.21%		66.59%	69.84%		60.80%	
NET PATIENT REVENUE	\$ 71,231	\$ 51,967	37.1%	\$ 46,850	52.0%	\$ 641,059	\$ 597,424	7.3%	\$ 286,749	123.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 71,231	\$ 51,967	37.1%	\$ 46,850	52.0%	\$ 641,059	\$ 597,424	7.3%	\$ 286,749	123.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ (43,010)	\$ 27,269	-257.7%	\$ 3,018	-1525.2%	\$ 44,528	\$ 308,983	-85.6%	\$ 87,142	-48.9%
Benefits	1,024	7,802	-86.9%	(366)	-379.8%	3,174	88,100	-96.4%	22,895	-86.1%
Physician Services	(108,746)	45,750	-337.7%	(7,988)	1261.3%	333,060	549,000	-39.3%	264,978	25.7%
Cost of Drugs Sold	3,411	10,389	-67.2%	(25)	-14004.2%	49,022	119,437	-59.0%	23,529	108.3%
Supplies	1,475	5,404	-72.7%	469	214.8%	28,788	62,126	-53.7%	3,688	680.6%
Utilities	2,421	2,221	9.0%	3,527	-31.4%	31,563	34,691	-9.0%	35,497	-11.1%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ (143,424)	\$ 98,835	-245.1%	\$ (1,366)	10402.7%	\$ 490,135	\$ 1,162,337	-57.8%	\$ 437,729	12.0%
Depreciation/Amortization	\$ 20,779	\$ 28,834	-27.9%	\$ 26,337	-21.1%	\$ 307,034	\$ 350,761	-12.5%	\$ 345,525	-11.1%
TOTAL OPERATING COSTS	\$ (122,646)	\$ 127,669	-196.1%	\$ 24,971	-591.1%	\$ 797,169	\$ 1,513,098	-47.3%	\$ 783,255	1.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 193,877	\$ (75,702)	-356.1%	\$ 21,878	786.2%	\$ (156,110)	\$ (915,674)	-83.0%	\$ (496,505)	-68.6%
Operating Margin	272.18%	-145.67%	-286.8%	46.70%	482.8%	-24.35%	-153.27%	-84.1%	-173.15%	-85.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	678	554	22.4%	387	75.2%	6,832	6,369	7.3%		0.0%
Average Revenue per Office Visit	286.79	311.04	-7.8%	312.08	-8.1%	280.88	311.04	-9.7%	291.20	-3.5%
Hospital FTE's (Salaries and Wages)	6.7	7.4	-9.4%	3.6	84.2%	3.3	7.0	-53.4%	2.8	17.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 234,671	\$ 181,475	29.3%	\$ 304,910	-23.0%	\$ 2,910,765	\$ 2,228,025	30.6%	\$ 506,827	474.3%
TOTAL PATIENT REVENUE	\$ 234,671	\$ 181,475	29.3%	\$ 304,910	-23.0%	\$ 2,910,765	\$ 2,228,025	30.6%	\$ 506,827	474.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 122,535	\$ 72,805	68.3%	\$ 158,826	-22.8%	\$ 1,576,303	\$ 893,832	76.4%	\$ 282,201	458.6%
Self Pay Adjustments	9,968	20,884	-52.3%	16,576	-39.9%	95,458	256,415	-62.8%	25,113	280.1%
Bad Debts	12,274	4,278	186.9%	-	100.0%	179,726	52,521	242.2%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 144,777	\$ 97,967	47.8%	\$ 175,402	-17.5%	\$ 1,851,487	\$ 1,202,768	53.9%	\$ 307,314	502.5%
	61.69%	53.98%		57.53%		63.61%	53.98%		60.63%	
NET PATIENT REVENUE	\$ 89,894	\$ 83,508	7.6%	\$ 129,508	-30.6%	\$ 1,059,278	\$ 1,025,257	3.3%	\$ 199,513	430.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 89,894	\$ 83,508	7.6%	\$ 129,508	-30.6%	\$ 1,059,278	\$ 1,025,257	3.3%	\$ 199,513	430.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ (38,617)	\$ 26,186	-247.5%	\$ 4,495	-959.2%	\$ 125,949	\$ 316,137	-60.2%	\$ 25,185	400.1%
Benefits	919	7,492	-87.7%	(545)	-268.6%	8,977	90,140	-90.0%	6,617	35.7%
Physician Services	(70,957)	42,488	-267.0%	76,867	-192.3%	449,697	509,900	-11.8%	77,823	477.8%
Cost of Drugs Sold	12,293	-	0.0%	11,530	6.6%	171,843	-	100.0%	24,585	599.0%
Supplies	4,279	12,557	-65.9%	4,138	3.4%	31,283	154,202	-79.7%	13,407	133.3%
Utilities	-	2,789	-100.0%	-	100.0%	-	33,468	-100.0%	-	100.0%
Repairs and Maintenance	-	413	-100.0%	-	100.0%	-	5,000	-100.0%	-	100.0%
Other Expense	-	413	-100.0%	-	0.0%	-	5,000	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ (92,084)	\$ 92,838	-199.2%	\$ 96,484	-195.4%	\$ 787,750	\$ 1,119,847	-29.7%	\$ 147,617	433.6%
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ 75	0.0%	\$ 898	\$ -	0.0%	\$ 225	300.0%
TOTAL OPERATING COSTS	\$ (92,009)	\$ 92,838	-199.1%	\$ 96,559	-195.3%	\$ 788,648	\$ 1,119,847	-29.6%	\$ 147,841	433.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 181,903	\$ (9,330)	-2049.7%	\$ 32,950	452.1%	\$ 270,630	\$ (94,590)	-386.1%	\$ 51,672	423.7%
Operating Margin	202.35%	-11.17%	-1911.1%	25.44%	695.3%	25.55%	-9.23%	-376.9%	25.90%	-1.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	656	595	10.3%	789	-16.9%	7,936	7,305	8.6%	1,382	474.2%
Total Visits	656	595	10.3%	789	-16.9%	7,936	7,305	8.6%	-	0.0%
Average Revenue per Office Visit	357.73	305.00	17.3%	386.45	-7.4%	366.78	305.00	20.3%	366.73	0.0%
Hospital FTE's (Salaries and Wages)	8.0	7.9	1.4%	5.0	61.9%	5.3	8.0	-33.6%	0.9	472.2%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
SEPTEMBER 2022**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 59,906	\$ 50,613	\$ -	\$ 110,519	17.5%	\$ 487,739	\$ 455,969	\$ (806)	\$ 942,902	13.7%
Medicaid	47,933	40,819	157,602	246,355	39.1%	510,361	486,271	1,787,823	2,784,455	40.4%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	30,090	48,585	62,610	141,285	22.4%	330,494	464,023	1,021,623	1,816,141	26.4%
Self Pay	56,511	43,677	9,696	109,884	17.4%	666,133	415,294	73,614	1,155,041	16.8%
Other	6,773	10,749	4,763	22,284	3.5%	67,648	97,389	28,510	193,547	2.8%
Total	\$ 201,213	\$ 194,443	\$ 234,671	\$ 630,327	100.0%	\$ 2,062,375	\$ 1,918,945	\$ 2,910,765	\$ 6,892,085	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 29,932	\$ 30,524	-	\$ 60,456	20.7%	\$ 175,636	\$ 161,437	\$ -	\$ 337,073	12.5%
Medicaid	21,159	17,270	89,616	128,046	43.7%	248,916	205,506	812,940	1,267,363	47.1%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	13,530	14,554	44,494	72,577	24.8%	115,205	164,225	480,324	759,754	28.2%
Self Pay	10,030	7,970	7,742	25,742	8.8%	122,680	84,633	73,600	280,913	10.4%
Other	2,510	2,646	734	5,890	2.0%	16,417	20,329	8,968	45,713	1.7%
Total	\$ 77,161	\$ 72,964	\$ 142,586	\$ 292,711	100.0%	\$ 678,853	\$ 636,130	\$ 1,375,833	\$ 2,690,816	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
SEPTEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 59,906	29.7%	\$ 51,286	17.7%	\$ 487,739	23.6%	\$ 802,612	15.6%
Medicaid	47,933	23.8%	61,762	21.4%	510,361	24.7%	2,137,588	41.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	30,090	15.0%	58,264	20.2%	330,494	16.0%	799,117	15.5%
Self Pay	56,511	28.1%	103,257	35.7%	666,133	32.4%	1,230,277	23.9%
Other	6,773	3.4%	14,418	5.0%	67,648	3.3%	185,132	3.6%
TOTAL	\$ 201,213	100.0%	\$ 288,987	100.0%	\$ 2,062,375	100.0%	\$ 5,154,726	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	29,932	38.8%	\$ 14,703	21.2%	\$ 175,636	25.9%	\$ 292,192	18.3%
Medicaid	21,159	27.4%	24,635	35.6%	248,916	36.6%	807,164	50.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	13,530	17.5%	13,898	20.0%	115,205	17.0%	258,647	16.2%
Self Pay	10,030	13.0%	13,895	20.0%	122,680	18.1%	203,124	12.7%
Other	2,510	3.3%	2,198	3.2%	16,417	2.4%	34,113	2.1%
TOTAL	\$ 77,161	100.0%	\$ 69,329	100.0%	\$ 678,853	100.0%	\$ 1,595,240	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
SEPTEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 50,613	26.0%	\$ 41,408	34.3%	\$ 455,969	23.8%	\$ 226,327	30.9%
Medicaid	40,819	21.0%	\$ 27,595	22.8%	486,271	25.3%	186,207	25.5%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	48,585	25.0%	\$ 27,504	22.8%	464,023	24.2%	175,615	24.0%
Self Pay	43,677	22.5%	\$ 23,362	19.3%	415,294	21.6%	134,454	18.4%
Other	10,749	5.5%	\$ 904	0.7%	97,389	5.1%	8,881	1.2%
TOTAL	\$ 194,443	100.0%	\$ 120,774	100.0%	\$ 1,918,945	100.0%	\$ 731,483	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 30,524	41.9%	\$ 3,897	20.0%	\$ 161,437	25.4%	\$ 78,118	27.3%
Medicaid	17,270	23.7%	5,583	28.7%	\$ 205,506	32.3%	72,441	25.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,554	19.9%	4,178	21.5%	164,225	25.8%	91,074	31.8%
Self Pay	7,970	10.9%	5,596	28.8%	84,633	13.3%	41,174	14.4%
Other	2,646	3.6%	194	1.0%	20,329	3.2%	3,814	1.3%
TOTAL	\$ 72,964	100.0%	\$ 19,448	100.0%	\$ 636,129	100.0%	\$ 286,620	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
SEPTEMBER 2022**

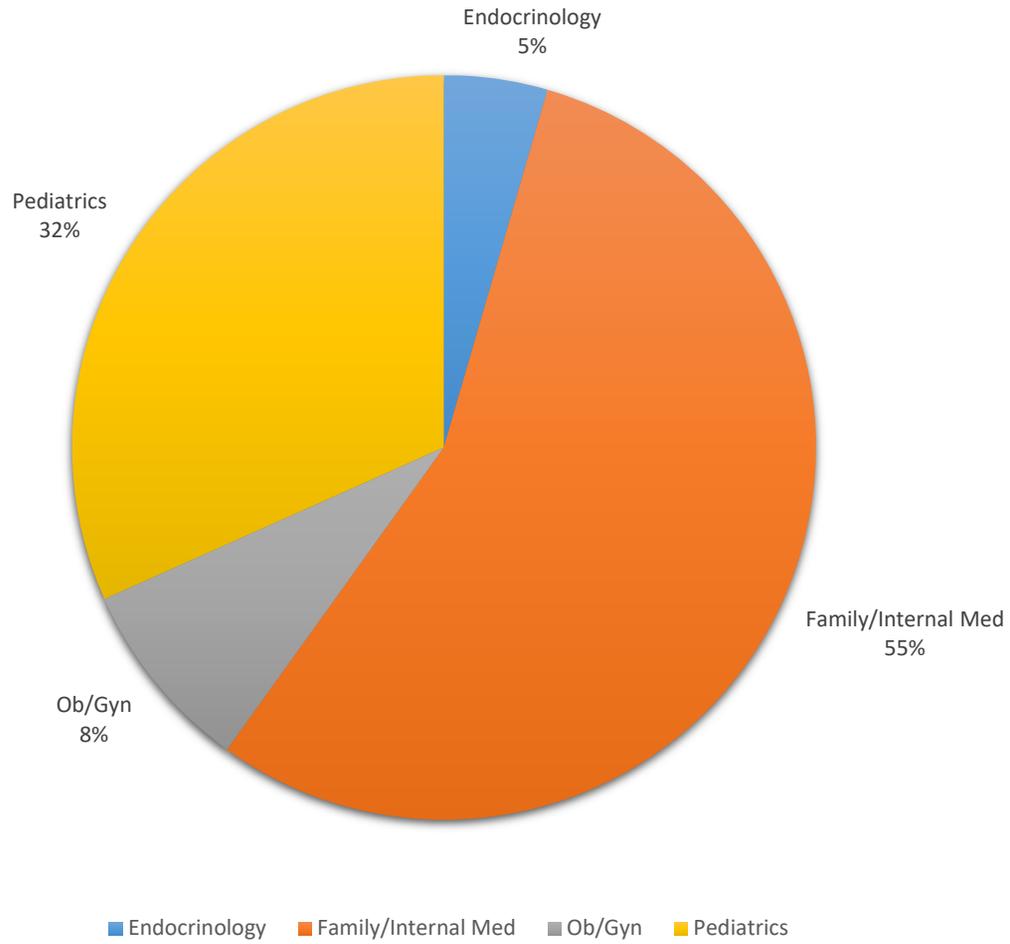
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ 836	0.3%	\$ (806)	0.0%	\$ 832	0.2%
Medicaid	157,602	67.2%	\$ 176,531	57.9%	1,787,823	61.4%	267,388	52.8%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	62,610	26.7%	\$ 107,825	35.4%	1,021,623	35.1%	208,782	41.2%
Self Pay	9,696	4.1%	\$ 17,062	5.6%	73,614	2.5%	25,116	5.0%
Other	4,763	2.0%	\$ 2,655	0.9%	28,510	1.0%	4,709	0.9%
TOTAL	\$ 234,671	100.0%	\$ 304,910	100.0%	\$ 2,910,765	100.0%	\$ 506,827	100.0%

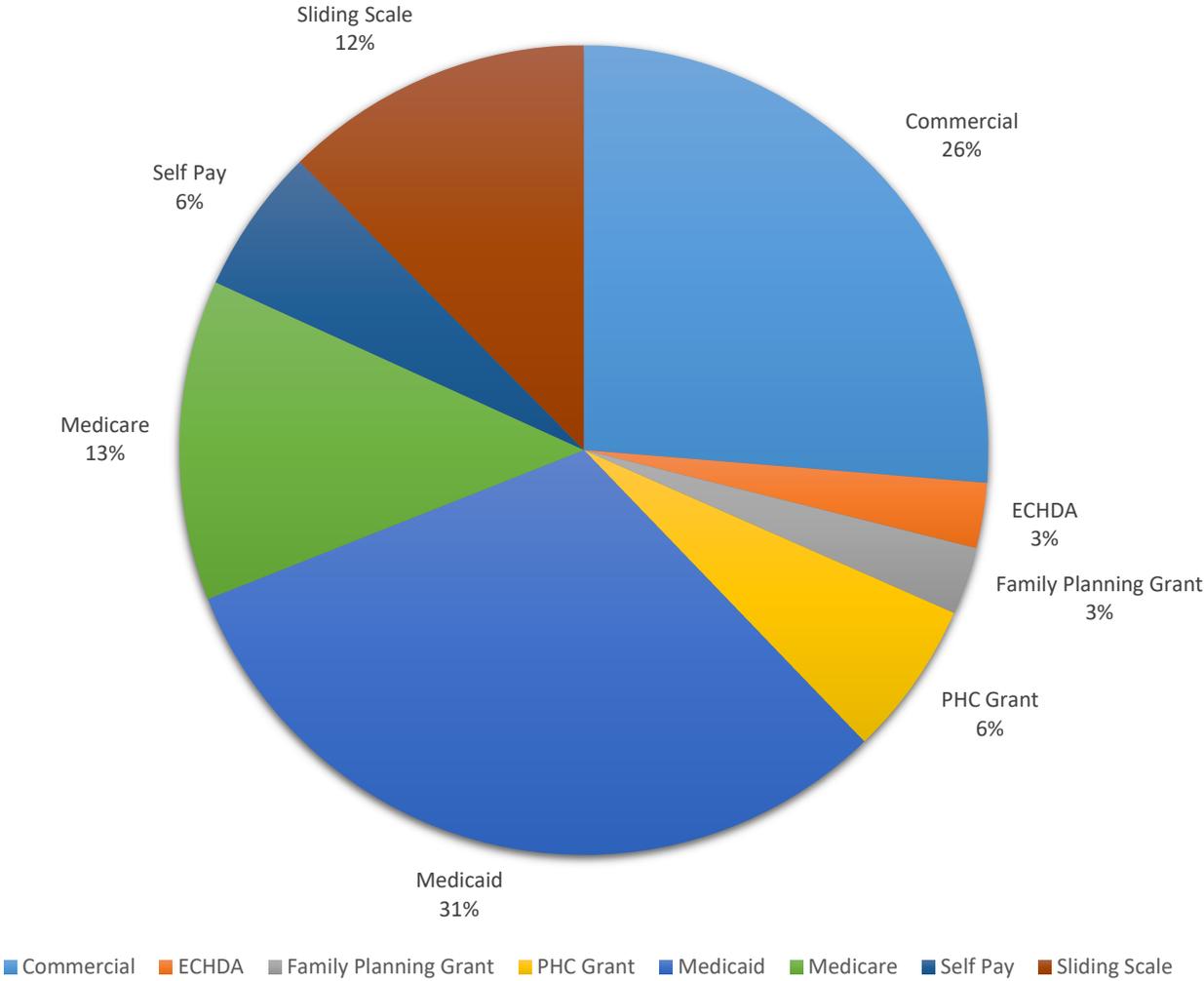
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	89,616	62.9%	17,265	37.8%	812,940	59.1%	17,265	33.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	44,494	31.2%	20,845	45.6%	480,324	34.9%	23,280	45.1%
Self Pay	7,742	5.4%	7,206	15.8%	73,600	5.3%	10,703	20.7%
Other	734	0.5%	386	0.8%	8,968	0.7%	386	0.7%
TOTAL	\$ 142,586	100.0%	\$ 45,701	100.0%	\$ 1,375,834	100.0%	\$ 51,635	100.0%

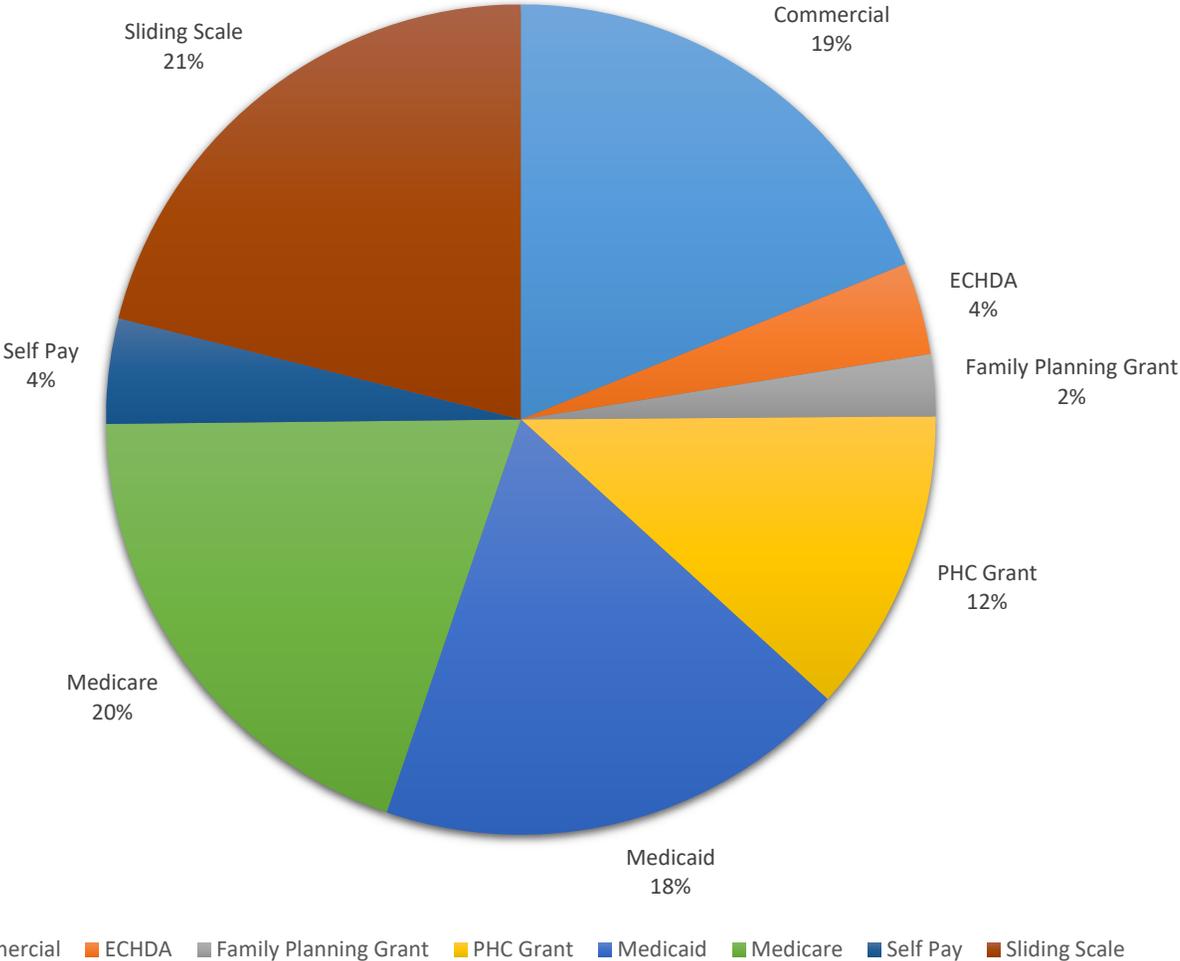
FHC September Visits By Service



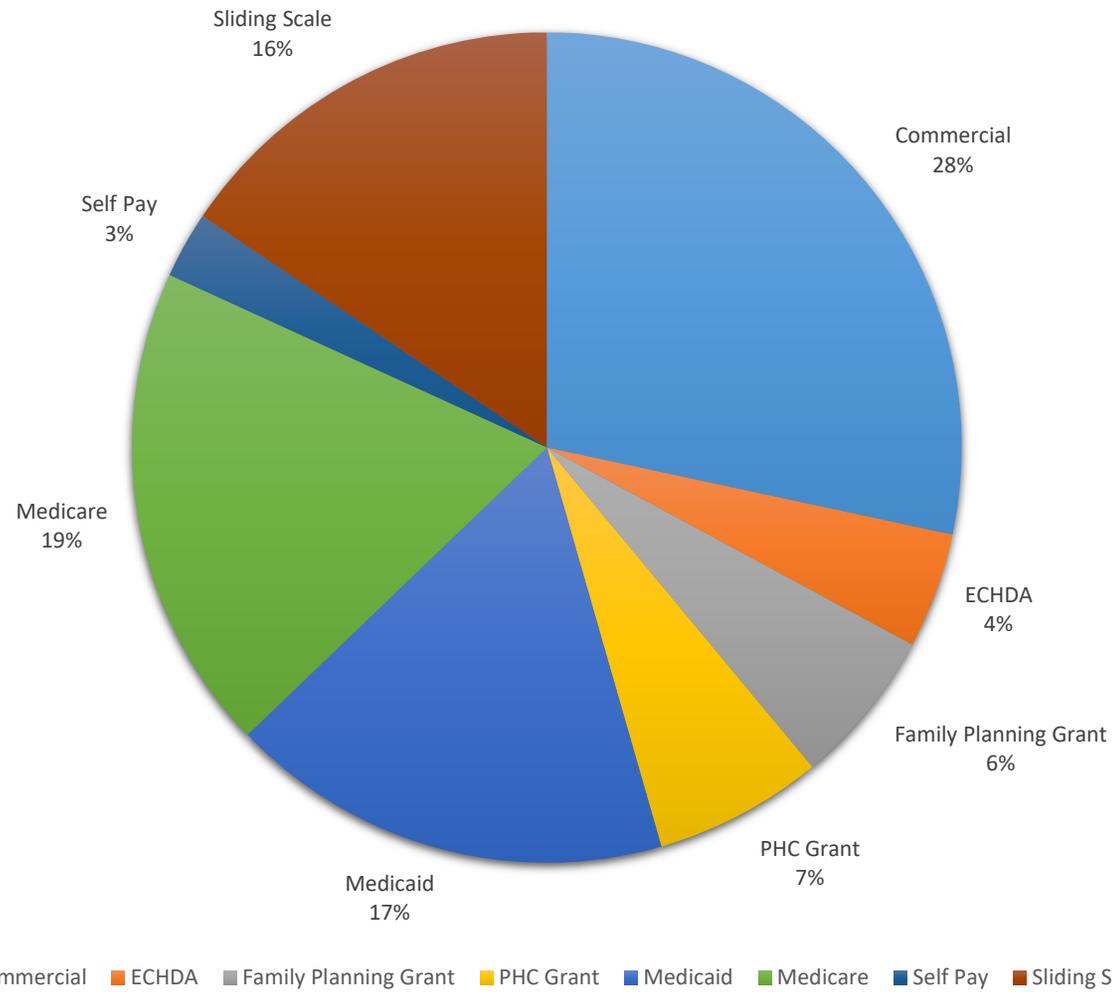
Total FHC September Visits by Financial Class



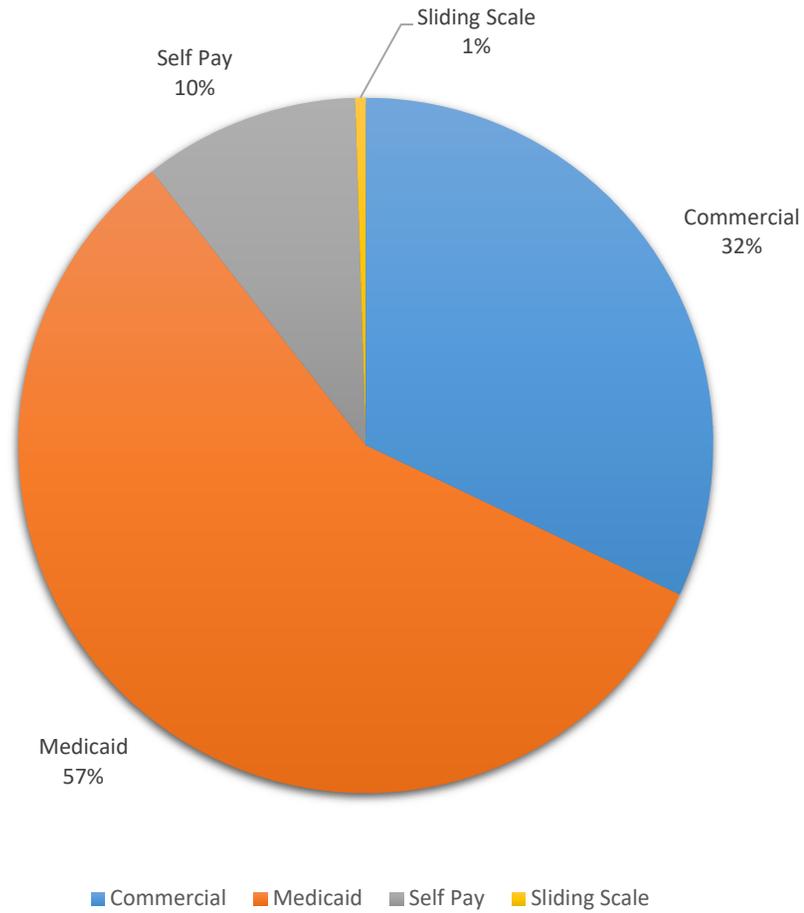
FHC Clements September Visits by Financial Class



FHC West University September Visits by Financial Class



Healthy Kids Clinic September Visits by Financial Class



FHC Executive Director's Report-November 2022

- **Staffing Update:** The Family Health Clinic currently has no open positions; all positions are currently filled.
- **Telehealth Update:** For the month of September, telehealth visits accounted for less than 1% of the Clinic's total visits. We continue to provide telehealth services as an alternative option for sick and follow up visits.
- **Provider Update:** We continue the search for Dr Poudel's permanent replacement in pediatrics. We are also searching for locums' coverage to assist during the transition. We are anticipating a January 2023 start date for locum coverage in pediatrics.
- **Community Events:** The Family Health Clinic participated in the following community events during the month of October:
 - FHC West University:** Free blood pressure and glucose screenings, Tuesdays 3pm-5pm.



Investor Statement

June 30, 2022 - September 30, 2022

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown, Jarrod Patterson
Momentum Independent Network
Managed Accounts

ECTOR COUNTY HOSPITAL DISTRICT
September 30, 2022

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Gain/Loss
SHORT-TERM INVESTMENTS	\$ 72,152,685	1.14%	\$ 68,498,719	\$ -3,653,965
Total	\$ 72,152,685	1.14%	\$ 68,498,719	\$ -3,653,965

	9/30/2022	9/30/2021
3 MONTH TREASURY BILL	3.33%	0.04%
5 YEAR TREASURY BILL	4.06%	0.98%
10 YEAR TREASURY NOTE	3.83%	1.52%
30 YEAR TREASURY NOTE	3.79%	2.08%

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Sep 30, 2022

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM	Yield ⁴	S&P Rate
26761549		\$ 3,125,642	\$ 2,864,904	\$ -260,738	-8.42 %	4.18 %						
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,006	1,494,688	-105,318	-6.58	2.18	1.63	Jun 15, 2024	\$ 93.42	0.25 %	—	NR
FHLBanks 0.860 10/27/25 '22 3130APGW9	1,500,000	1,497,680	1,342,260	-155,420	-10.38	1.96	2.90	Oct 27, 2025	89.48	0.90	—	AA+
Cash		27,956	27,956			0.04				—	—	NR
38285456		23,311,717	22,549,806	-761,911	-3.28	32.92						
US Treasury 0.250 06/15/24 91282CCG4	2,700,000	2,700,006	2,522,286	-177,720	-6.58	3.68	1.63	Jun 15, 2024	93.42	0.25	—	NR
FHLBanks 0.860 10/27/25 '22 3130APGW9	500,000	499,240	447,420	-51,820	-10.38	0.65	2.90	Oct 27, 2025	89.48	0.90	—	AA+
Farmer Mac 0.550 06/30/23 MTN 31422XRF1	20,000,000	20,010,371	19,478,000	-532,371	-2.66	28.44	0.70	Jun 30, 2023	97.39	0.48	—	NR
Cash		102,100	102,100			0.15				—	—	NR
26761610		2,300,112	2,132,614	-167,498	-7.62	3.11						
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,006	1,494,688	-105,318	-6.58	2.18	1.63	Jun 15, 2024	93.42	0.25	—	NR
FHLBanks 0.860 10/27/25 '22 3130APGW9	600,000	599,084	536,904	-62,180	-10.38	0.78	2.90	Oct 27, 2025	89.48	0.90	—	AA+
Cash		101,022	101,022			0.15				—	—	NR
26761530		5,431,109	4,906,608	-524,500	-9.79	7.16						
Freddie Mac 0.600 10/15/25 '22 MTN 3134GWYS9	750,000	740,772	667,612	-73,160	-9.88	0.97	2.90	Oct 15, 2025	89.02	0.92	—	NR
Federal Farm 1.300 12/01/25 '23 3133ENGA2	4,600,000	4,619,400	4,168,060	-451,340	-9.77	6.08	2.88	Dec 1, 2025	90.61	1.03	—	AA+
Cash		70,936	70,936			0.10				—	—	NR
26761506		34,958,219	33,250,389	-1,707,831	-4.91	48.54						
Federal Farm 2.580 04/18/24 '22 3133ENUS7	3,502,000	3,517,119	3,418,898	-98,221	-2.79	4.99	1.31	Apr 18, 2024	97.63	1.42	—	AA+
Freddie Mac 0.600 10/15/25 '22 MTN 3134GWYS9	2,700,000	2,666,729	2,403,405	-263,324	-9.87	3.51	2.90	Oct 15, 2025	89.02	0.92	—	NR
US Treasury Bill 11/10/22 912796W54	3,000,000	2,992,744	2,991,420	-1,324	-0.04	4.37	0.08	Nov 10, 2022	99.71	2.11	—	NR
US Treasury Bill 10/25/22 912796YF0	3,000,000	2,995,185	2,995,350	165	0.01	4.37	0.04	Oct 25, 2022	99.84	2.10	—	NR
Federal Farm 1.300 12/01/25 '23 3133ENGA2	3,000,000	3,012,658	2,718,300	-294,358	-9.77	3.97	2.88	Dec 1, 2025	90.61	1.03	—	AA+
FHLBanks 0.860 10/27/25 '22 3130APGW9	2,300,000	2,296,432	2,058,132	-238,300	-10.38	3.00	2.90	Oct 27, 2025	89.48	0.90	—	AA+
FHLBanks 1.050 07/25/24 '22 3130AQJ38	9,725,000	9,467,308	9,132,942	-334,366	-3.53	13.33	1.73	Jul 25, 2024	93.91	2.27	—	AA+
US Treasury 1.750 03/15/25 91282CED9	6,859,000	6,845,054	6,459,806	-385,248	-5.63	9.43	2.33	Mar 15, 2025	94.18	1.82	—	NR
Morgan Stanley Bk N A Cd 1.10000% 11/19/202 61765Q6N4	250,000	241,192	205,938	-35,255	-14.62	0.30		Nov 19, 2026	82.38	1.89	—	NR
Goldman Bank USA 1.800 03/09/26 38149M2P7	250,000	250,004	229,808	-20,197	-8.08	0.34	3.24	Mar 9, 2026	91.92	1.80	—	NR
MIDWEST INDPT BANKERSBANK JEFFERSON CITY MO CTF DEP 1.800% 03/16/26 DTD 03/16/22 CLB 59833LAY8	250,000	250,004	229,565	-20,439	-8.18	0.34			91.83	1.80	—	NR
Live Oak Banking 1.900 09/15/25 538036VN1	250,000	250,004	233,040	-16,964	-6.79	0.34	2.79	Sep 15, 2025	93.22	1.90	—	NR
Cash		173,786	173,786			0.25				—	—	NR
38285461		3,025,886	2,794,398	-231,488	-7.72	4.08						

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Sep 30, 2022

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM	Yield ⁴	S&P Rate
US Treasury 0.250 06/15/24 91282CCG4	2,100,000	2,100,006	1,961,778	-138,228	-6.58	2.86	1.63	Jun 15, 2024	93.42	0.25	—	NR
FHLBanks 0.860 10/27/25 '22 3130APGW9	900,000	898,616	805,356	-93,260	-10.38	1.18	2.90	Oct 27, 2025	89.48	0.90	—	AA+
Cash		27,264	27,264			0.04				—	—	NR
Total		72,152,685	68,498,719	-3,653,965	-5.10						0.92	

1 Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

2 Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

3 Sector information is provided by Morningstar.

4 An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

5 Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Investnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Sep 30, 2022

Overview ^{1 2}

Total Number of Issues	19
Face Value	70,936,000
Market Value	\$ 67,097,305
Long/Intermediate Term Average S&P Rating ³	—
Long/Intermediate Term Average Moody's Rating ³	#Aaa

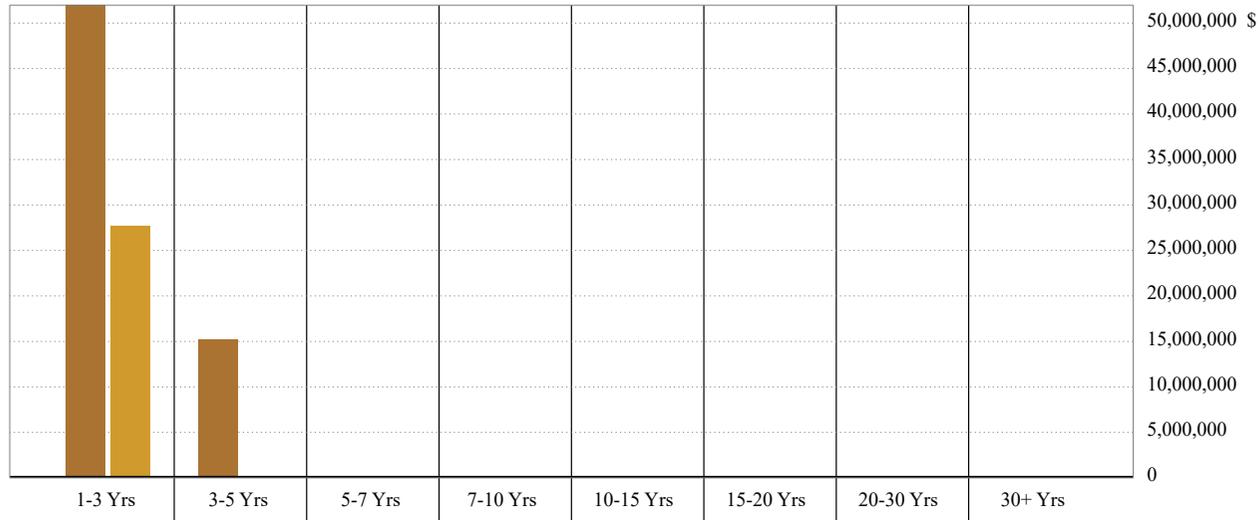
Statistics ^{1 2}

Average Bond Yield ⁴	0.91 %
Average Yield to Maturity ⁵	4.29 %
Average Yield to Worst ⁶	4.29 %
Average Coupon	0.86 %
Average Modified Duration (Years) ⁷	1.59
Average Effective Duration (Years) ⁸	1.57
Average Duration to Worst ⁹	1.59
Average Convexity (par) ¹⁰	0.04

Bond Analysis As of Sep 30, 2022

Bond Maturity vs. Call Date Distribution

Maturity | Call Date

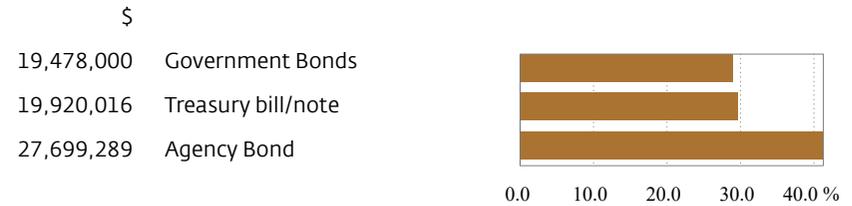


Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 51,949,856	77.42 %	\$ 27,699,289	41.28 %
3 to 5 Years	15,147,450	22.58	—	—

Bond Coupon Concentration ¹¹



Bond Distribution by Type ¹¹²



Bond Analysis As of Sep 30, 2022

Bond Distribution by S&P Rating ^{1 13 14}



Bond Distribution by Moody Rating ^{1 15 14}



These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates. It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 15 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.

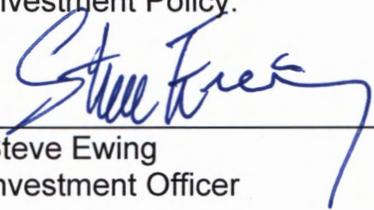


MEMORANDUM

TO: Russell Tippin, President and Chief Executive Officer
FROM: Steve Ewing, Chief Financial Officer
RE: **Quarterly Investment Report –Fourth Quarter 2022**
DATE: November 1, 2022

The Investment Report of Ector County Hospital District for the fourth quarter ending September 30, 2022, will be presented at the Finance Committee meeting November 1, 2022. This report was prepared to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the fourth quarter of fiscal 2022 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of September 30, 2022, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.



Steve Ewing
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,085	968	12.1%	960	13.0%	11,603	12,000	-3.3%	12,034	-3.6%
Neonatal ICU (NICU)	29	23	26.1%	24	20.8%	299	300	-0.3%	285	4.9%
Total Admissions	1,114	991	12.4%	984	13.2%	11,902	12,300	-3.2%	12,319	-3.4%
Patient Days										
Adult & Pediatric	3,903	3,566	9.5%	4,901	-20.4%	50,928	44,136	15.4%	52,035	-2.1%
ICU	479	387	23.8%	526	-8.9%	5,499	4,792	14.8%	5,413	1.6%
CCU	378	279	35.5%	456	-17.1%	4,538	3,448	31.6%	4,877	-7.0%
NICU	428	376	13.8%	448	-4.5%	4,232	4,624	-8.5%	3,980	6.3%
Total Patient Days	5,188	4,608	12.6%	6,331	-18.1%	65,197	57,000	14.4%	66,305	-1.7%
Observation (Obs) Days	334	454	-26.4%	292	14.4%	4,834	5,500	-12.1%	5,960	-18.9%
Nursery Days	310	199	55.8%	285	8.8%	3,349	2,366	41.5%	3,228	3.7%
Total Occupied Beds / Bassinets	5,832	5,261	10.9%	6,908	-15.6%	73,380	64,866	13.1%	75,493	-2.8%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.39	4.37	0.3%	6.13	-28.4%	5.25	4.36	20.4%	5.18	1.5%
NICU	14.76	16.35	-9.7%	18.67	-20.9%	14.15	15.41	-8.2%	13.96	1.4%
Total ALOS	4.66	4.65	0.2%	6.43	-27.6%	5.48	4.63	18.2%	5.38	1.8%
Acute / Adult & Pediatric w/o OB	5.42			7.44	-27.1%	6.22			6.08	2.3%
Average Daily Census	172.9	153.6	12.6%	211.0	-18.1%	178.6	156.2	14.4%	181.2	-1.4%
Hospital Case Mix Index (CMI)	1.6105	1.5386	4.7%	1.9209	-16.2%	1.6927	1.5386	10.0%	1.7404	-2.7%
Medicare										
Admissions	363	357	1.7%	326	11.3%	4,139	4,423	-6.4%	4,358	-5.0%
Patient Days	1,907	1,825	4.5%	2,206	-13.6%	26,689	22,560	18.3%	26,091	2.3%
Average Length of Stay	5.25	5.11	2.8%	6.77	-22.4%	6.45	5.10	26.4%	5.99	7.7%
Case Mix Index	1.9290	1.9446	-0.8%	2.0297	-5.0%	1.9702	1.9446	1.3%	2.0160	-2.3%
Medicaid										
Admissions	148	124	19.4%	131	13.0%	1,544	1,538	0.4%	1,592	-3.0%
Patient Days	670	516	29.8%	760	-11.8%	7,675	6,394	20.0%	7,608	0.9%
Average Length of Stay	4.53	4.16	8.8%	5.80	-22.0%	4.97	4.16	19.6%	4.78	4.0%
Case Mix Index	1.1806	0.9632	22.6%	1.1802	0.0%	1.2166	0.9632	26.3%	1.2069	0.8%
Commercial										
Admissions	307	265	15.8%	270	13.7%	3,316	3,285	0.9%	3,350	-1.0%
Patient Days	1,343	1,111	20.9%	1,804	-25.6%	15,815	13,743	15.1%	16,493	-4.1%
Average Length of Stay	4.37	4.19	4.3%	6.68	-34.5%	4.77	4.18	14.0%	4.92	-3.1%
Case Mix Index	1.5752	1.5059	4.6%	2.1836	-27.9%	1.6286	1.5059	8.1%	1.7184	-5.2%
Self Pay										
Admissions	263	222	18.5%	232	13.4%	2,608	2,741	-4.9%	2,697	-3.3%
Patient Days	1,076	1,034	4.1%	1,389	-22.5%	13,280	12,776	3.9%	14,265	-6.9%
Average Length of Stay	4.09	4.66	-12.2%	5.99	-31.7%	5.09	4.66	9.2%	5.29	-3.7%
Case Mix Index	1.3764	1.5823	-13.0%	1.8423	-25.3%	1.5356	1.5823	-3.0%	1.5713	-2.3%
All Other										
Admissions	33	24	37.5%	25	32.0%	295	313	-5.8%	322	-8.4%
Patient Days	192	125	53.6%	172	11.6%	1,738	1,528	13.7%	1,848	-6.0%
Average Length of Stay	5.82	5.21	11.7%	6.88	-15.4%	5.89	4.88	20.7%	5.74	2.7%
Case Mix Index	2.1308	1.8985	12.2%	2.0509	3.9%	2.1048	1.8985	10.9%	1.9776	6.4%
Radiology										
InPatient	3,872	3,490	10.9%	4,699	-17.6%	49,214	43,094	14.2%	50,562	-2.7%
OutPatient	7,949	7,053	12.7%	7,146	11.2%	89,267	85,151	4.8%	84,706	5.4%
Cath Lab										
InPatient	463	461	0.4%	432	7.2%	6,293	5,700	10.4%	6,510	-3.3%
OutPatient	423	655	-35.4%	479	-11.7%	5,871	7,900	-25.7%	6,768	-13.3%
Laboratory										
InPatient	70,852	59,357	19.4%	83,612	-15.3%	893,502	734,415	21.7%	916,195	-2.5%
OutPatient	61,217	53,108	15.3%	55,371	10.6%	721,745	641,383	12.5%	654,496	10.3%
Other										
Deliveries	212	146	45.2%	181	17.1%	2,189	1,800	21.6%	1,977	10.7%
Surgical Cases										
InPatient	234	242	-3.3%	177	32.2%	2,536	3,000	-15.5%	2,640	-3.9%
OutPatient	531	546	-2.7%	261	103.4%	6,329	6,600	-4.1%	5,385	17.5%
Total Surgical Cases	765	788	-2.9%	438	74.7%	8,865	9,600	-7.7%	8,025	10.5%
GI Procedures (Endo)										
InPatient	135	137	-1.5%	106	27.4%	1,566	1,700	-7.9%	1,389	12.7%
OutPatient	102	215	-52.6%	64	59.4%	1,824	2,600	-29.8%	1,340	36.1%
Total GI Procedures	237	352	-32.7%	170	39.4%	3,390	4,300	-21.2%	2,729	24.2%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
SEPTEMBER 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
OutPatient (O/P)										
Emergency Room Visits	5,243	3,955	32.6%	4,467	17.4%	53,443	48,000	11.3%	43,768	22.1%
Observation Days	334	454	-26.4%	292	14.4%	4,834	5,500	-12.1%	5,960	-18.9%
Other O/P Occasions of Service	19,930	17,389	14.6%	20,947	-4.9%	230,895	210,000	10.0%	220,511	4.7%
Total O/P Occasions of Svc.	25,507	21,798	17.0%	25,706	-0.8%	289,172	263,500	9.7%	270,239	7.0%
Hospital Operations										
Manhours Paid	268,436	263,970	1.7%	258,914	3.7%	3,159,185	3,236,331	-2.4%	3,103,790	1.8%
FTE's	1,565.9	1,539.8	1.7%	1,510.3	3.7%	1,514.7	1,551.7	-2.4%	1,487.8	1.8%
Adjusted Patient Days	9,960	8,621	15.5%	10,462	-4.8%	120,288	105,711	13.8%	117,282	2.6%
Hours / Adjusted Patient Day	26.95	30.62	-12.0%	24.75	8.9%	26.26	30.61	-14.2%	26.87	-2.3%
Occupancy - Actual Beds	49.6%	44.0%	12.6%	59.3%	-16.4%	51.2%	44.7%	14.4%	51.9%	-1.4%
FTE's / Adjusted Occupied Bed	4.7	5.4	-12.0%	4.3	8.9%	4.6	5.4	-14.2%	4.7	-2.3%
InPatient Rehab Unit										
Admissions	-	-	0.0%	-	0.0%	-	-	0.0%	56	-100.0%
Patient Days	-	-	0.0%	-	0.0%	-	-	0.0%	880	-100.0%
Average Length of Stay	-	-	0.0%	-	0.0%	-	-	0.0%	15.7	-100.0%
Manhours Paid	-	-	0.0%	-	0.0%	-	-	0.0%	18,075	-100.0%
FTE's	-	-	0.0%	-	0.0%	-	-	0.0%	4.9	-100.0%
Center for Primary Care - Clements										
Total Medical Visits	737	981	-24.9%	1,028	-28.3%	8,018	11,833	-32.2%	15,350	-47.8%
Manhours Paid	2,181	2,245	-2.8%	2,560	-14.8%	30,863	27,040	14.1%	35,827	-13.9%
FTE's	12.7	13.1	-2.8%	14.9	-14.8%	14.8	13.0	14.1%	17.1	-13.6%
Center for Primary Care - West University										
Total Medical Visits	678	554	22.4%	387	75.2%	6,832	6,369	7.3%	2,512	172.0%
Manhours Paid	1,149	1,268	-9.4%	624	84.2%	6,785	14,560	-53.4%	5,777	17.5%
FTE's	6.7	7.4	-9.4%	3.6	84.2%	3.3	7.0	-53.4%	2.8	17.8%
Center for Primary Care - JBS										
Total Medical Visits	656	595	10.3%	789	-16.9%	7,936	7,305	8.6%	1,382	474.2%
Manhours Paid	1,375	1,356	1.4%	849	61.9%	11,056	16,640	-33.6%	1,932	472.2%
FTE's	8.0	7.9	1.4%	5.0	61.9%	5.3	8.0	-33.6%	0.9	473.8%
Total ECHD Operations										
Total Admissions	1,114	991	12.4%	984	13.2%	11,902	12,300	-3.2%	12,375	-3.8%
Total Patient Days	5,188	4,608	12.6%	6,331	-18.1%	65,197	57,000	14.4%	67,185	-3.0%
Total Patient and Obs Days	5,522	5,062	9.1%	6,623	-16.6%	70,031	62,500	12.0%	73,145	-4.3%
Total FTE's	1,593.3	1,568.2	1.6%	1,533.9	3.9%	1,538.0	1,579.6	-2.6%	1,513.5	1.6%
FTE's / Adjusted Occupied Bed	4.8	5.5	-12.1%	4.4	9.1%	4.7	5.5	-14.4%	4.7	-1.2%
Total Adjusted Patient Days	9,960	8,621	15.5%	10,462	-4.8%	120,288	105,711	13.8%	117,282	2.6%
Hours / Adjusted Patient Day	27.43	31.18	-12.1%	25.13	9.1%	26.67	31.17	-14.4%	26.99	-1.2%
Outpatient Factor	1.9197	1.8709	2.6%	1.6526	16.2%	1.8450	1.8546	-0.5%	1.7457	5.7%
Blended O/P Factor	2.1410	2.0794	3.0%	1.8191	17.7%	2.0515	2.0707	-0.9%	1.9574	4.8%
Total Adjusted Admissions	2,139	1,854	15.3%	1,626	31.5%	21,959	22,811	-3.7%	21,602	1.7%
Hours / Adjusted Admisssion	127.72	145.00	-11.9%	161.70	-21.0%	146.08	144.43	1.1%	146.53	-0.3%
FTE's - Hospital Contract	62.5	43.5	43.8%	75.3	-17.0%	93.7	46.1	103.2%	40.1	133.4%
FTE's - Mgmt Services	48.5	53.4	-9.2%	47.1	3.0%	43.3	53.4	-18.9%	53.2	-18.7%
Total FTE's (including Contract)	1,704.3	1,665.1	2.4%	1,656.3	2.9%	1,675.0	1,679.1	-0.2%	1,606.9	4.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	5.8	-11.4%	4.7	8.1%	5.1	5.8	-12.3%	5.0	1.3%
ProCare FTEs	216.7	240.5	-9.9%	214.7	1.0%	213.8	238.9	-10.5%	210.3	1.7%
TraumaCare FTEs	9.4	0.0	0.0%	0.0	0.0%	3.1	0.0	0.0%	0.0	0.0%
Total System FTEs	1,930.5	1,905.6	1.3%	1,870.9	3.2%	1,892.0	1,918.0	-1.4%	1,817.2	4.1%
Urgent Care Visits										
JBS Clinic	1,470	1,758	-16.4%	2,435	-39.6%	21,329	21,186	0.7%	12,978	64.3%
West University	988	1,917	-48.5%	2,005	-50.7%	14,976	23,178	-35.4%	13,200	13.5%
42nd Street	-	2,535	-100.0%	681	-100.0%	12	30,618	-100.0%	12,703	-99.9%
Total Urgent Care Visits	2,458	6,210	-60.4%	5,121	-52.0%	36,317	74,982	-51.6%	38,881	-6.6%
Wal-Mart Clinic Visits										
East Clinic	298	223	33.6%	338	-11.8%	2,990	2,236	33.7%	2,895	3.3%
West Clinic	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Total Wal-Mart Visits	298	223	33.6%	338	-11.8%	2,990	2,236	33.7%	2,895	3.3%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEPTEMBER 2022**

	HOSPITAL	PRO CARE	TRAUMA CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 32,033,000	\$ 5,075	\$ -	\$ 32,038,075
Investments	68,206,692	-	-	68,206,692
Patient Accounts Receivable - Gross	215,087,104	24,731,462	614,859	239,818,566
Less: 3rd Party Allowances	(140,901,175)	(9,623,136)	(469,500)	(150,524,311)
Bad Debt Allowance	(49,620,354)	(10,153,878)	(52,000)	(59,774,232)
Net Patient Accounts Receivable	24,565,575	4,954,448	93,359	29,520,023
Taxes Receivable	10,705,560	-	-	10,705,560
Accounts Receivable - Other	4,081,925	34,499	-	4,116,424
Inventories	8,796,969	479,133	-	9,276,101
Prepaid Expenses	3,579,202	158,300	20,398	3,737,502
Total Current Assets	151,968,922	5,631,454	113,757	157,600,376
CAPITAL ASSETS:				
Property and Equipment	501,814,250	393,970	-	502,208,220
Construction in Progress	3,772,159	-	-	3,772,159
	505,586,409	393,970	-	505,980,379
Less: Accumulated Depreciation and Amortization	(341,371,455)	(305,754)	-	(341,677,209)
Total Capital Assets	164,214,954	88,216	-	164,303,171
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,083,572	-	-	6,083,572
Restricted TPC, LLC	1,461,047	-	-	1,461,047
Restricted MCH West Texas Services	2,334,361	-	-	2,334,361
Pension, Deferred Outflows of Resources	19,348,225	-	-	19,348,225
Assets whose use is Limited	-	150,729	-	150,729
TOTAL ASSETS	\$ 345,415,976	\$ 5,870,400	\$ 113,757	\$ 351,286,376
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,232,209	\$ -	\$ -	\$ 2,232,209
Self-Insurance Liability - Current Portion	2,551,188	-	-	2,551,188
Accounts Payable	27,786,452	899,411	(133,295)	28,685,863
A/R Credit Balances	2,431,305	-	-	2,431,305
Accrued Interest	19,148	-	-	19,148
Accrued Salaries and Wages	5,137,486	4,702,269	274,974	9,839,755
Accrued Compensated Absences	4,450,865	-	-	4,450,865
Due to Third Party Payors	16,199,526	-	-	16,199,526
Deferred Revenue	1,230,501	301,550	-	1,532,051
Total Current Liabilities	62,038,681	5,903,230	141,679	67,941,911
ACCRUED POST RETIREMENT BENEFITS	60,470,472	-	-	60,470,472
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	-	-	1,476,505
LONG-TERM DEBT - Less Current Maturities	34,565,827	-	-	34,565,827
Total Liabilities	158,551,484	5,903,230	141,679	164,454,715
FUND BALANCE	186,864,492	(32,831)	(27,922)	186,831,662
TOTAL LIABILITIES AND FUND BALANCE	\$ 345,415,976	\$ 5,870,400	\$ 113,757	\$ 351,286,376

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
SEPTEMBER 2022**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	TRAUMA CARE Audited	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 32,038,075	\$ 51,186,029	\$ 4,500	\$ -	\$ (19,152,454)
Investments	68,206,692	63,929,700	-	-	4,276,992
Patient Accounts Receivable - Gross	239,818,566	238,367,515	23,207,991	-	(21,756,939)
Less: 3rd Party Allowances	(150,524,311)	(153,865,506)	(10,248,128)	-	13,589,323
Bad Debt Allowance	(59,774,232)	(53,122,125)	(8,592,762)	-	1,940,655
Net Patient Accounts Receivable	29,520,023	31,379,884	4,367,101	-	(6,226,962)
Taxes Receivable	10,705,560	8,121,560	-	-	2,583,999
Accounts Receivable - Other	4,116,424	15,670,402	36,244	-	(11,590,222)
Inventories	9,276,101	7,642,276	420,138	-	1,213,688
Prepaid Expenses	3,737,502	3,223,336	159,539	-	354,627
Total Current Assets	157,600,376	181,153,187	4,987,522	-	(28,540,333)
CAPITAL ASSETS:					
Property and Equipment	502,208,220	494,009,653	393,970	-	7,804,597
Construction in Progress	3,772,159	886,158	-	-	2,886,002
	505,980,379	494,895,810	393,970	-	10,690,599
Less: Accumulated Depreciation and Amortization	(341,677,209)	(324,671,790)	(288,301)	-	(16,717,118)
Total Capital Assets	164,303,171	170,224,021	105,668	-	(6,026,519)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,083,572	6,303,870	-	-	(220,298)
Restricted MCH West Texas Services	2,334,361	2,322,472	-	-	11,889
Pension, Deferred Outflows of Resources	19,348,225	29,138,210	-	-	(9,789,985)
Assets whose use is Limited	150,729	-	97,008	-	53,721
TOTAL ASSETS	\$ 351,286,376	\$ 391,022,321	\$ 5,190,198	\$ -	\$ (44,926,142)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,232,209	\$ 2,556,272	\$ -	\$ -	\$ (324,063)
Self-Insurance Liability - Current Portion	2,551,188	2,551,189	-	-	(1)
Accounts Payable	28,685,863	16,754,399	720,459	-	11,211,005
A/R Credit Balances	2,431,305	2,342,858	-	-	88,447
Accrued Interest	19,148	19,294	-	-	(145)
Accrued Salaries and Wages	9,839,755	4,066,267	4,173,631	-	1,599,857
Accrued Compensated Absences	4,450,865	4,151,036	-	-	299,829
Due to Third Party Payors	16,199,526	15,144,253	-	-	1,055,273
Deferred Revenue	1,532,051	1,110,947	328,939	-	92,165
Total Current Liabilities	67,941,911	48,696,516	5,223,028	-	14,022,367
ACCRUED POST RETIREMENT BENEFITS	60,470,472	84,851,830	-	-	(24,381,358)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	1,476,505	-	-	-
LONG-TERM DEBT - Less Current Maturities	34,565,827	54,100,003	-	-	(19,534,177)
Total Liabilities	164,454,715	189,124,854	5,223,028	-	(29,893,167)
FUND BALANCE	186,831,662	201,897,467	(32,831)	-	(15,032,975)
TOTAL LIABILITIES AND FUND BALANCE	\$ 351,286,376	\$ 391,022,321	\$ 5,190,198	\$ -	\$ (44,926,142)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 49,993,807	\$ 50,097,103	-0.2%	\$ 60,926,127	-17.9%	\$ 639,533,812	\$ 613,678,131	4.2%	\$ 662,997,472	-3.5%
Outpatient Revenue	57,043,325	54,072,507	5.5%	49,902,089	14.3%	672,498,379	657,079,955	2.3%	634,727,259	6.0%
TOTAL PATIENT REVENUE	\$ 107,037,132	\$ 104,169,610	2.8%	\$ 110,828,217	-3.4%	\$ 1,312,032,190	\$ 1,270,758,086	3.2%	\$ 1,297,724,731	1.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 68,030,952	\$ 63,758,034	6.7%	\$ 67,314,703	1.1%	\$ 829,568,580	\$ 777,242,398	6.7%	\$ 799,224,823	3.8%
Policy Adjustments	263,107	1,841,081	-85.7%	1,098,024	-76.0%	19,509,288	23,019,478	-15.2%	19,745,400	-1.2%
Uninsured Discount	11,180,987	9,721,786	15.0%	9,141,056	22.3%	110,683,613	118,325,696	-6.5%	124,545,043	-11.1%
Indigent	969,192	1,678,416	-42.3%	2,386,597	-59.4%	14,079,271	20,378,982	-30.9%	20,803,263	-32.3%
Provision for Bad Debts	4,737,399	5,526,980	-14.3%	5,144,907	-7.9%	76,225,398	68,039,614	12.0%	68,707,503	10.9%
TOTAL REVENUE DEDUCTIONS	\$ 85,181,637	\$ 82,526,297	3.2%	\$ 85,085,287	0.1%	\$ 1,050,066,150	\$ 1,007,006,168	4.3%	\$ 1,033,026,032	1.6%
	79.58%	79.22%		76.77%		80.03%	79.24%		79.60%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 2,134,158	\$ 1,892,770	12.8%	\$ 2,087,919	2.2%	\$ 19,613,730	\$ 22,713,262	-13.6%	\$ 21,825,595	-10.1%
DSRIP	(634,533)	1,282,781	-149.5%	3,267,711	-119.4%	8,695,789	15,393,361	-43.5%	18,145,863	-52.1%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(5,812)	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,499,625	\$ 3,175,551	-52.8%	\$ 5,355,629	-72.0%	\$ 28,303,707	\$ 38,106,623	-25.7%	\$ 39,971,459	-29.2%
NET PATIENT REVENUE	\$ 23,355,121	\$ 24,818,864	-5.9%	\$ 31,098,559	-24.9%	\$ 290,269,747	\$ 301,858,541	-3.8%	\$ 304,670,157	-4.7%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 6,990,812	\$ 4,938,804	41.5%	\$ 5,617,278	24.5%	\$ 76,470,596	\$ 63,990,240	19.5%	\$ 64,419,905	18.7%
Other Revenue	2,126,257	863,648	146.2%	1,122,145	89.5%	12,263,991	10,429,600	17.6%	11,044,385	11.0%
TOTAL OTHER REVENUE	\$ 9,117,069	\$ 5,802,452	57.1%	\$ 6,739,423	35.3%	\$ 88,734,588	\$ 74,419,840	19.2%	\$ 75,464,290	17.6%
NET OPERATING REVENUE	\$ 32,472,189	\$ 30,621,316	6.0%	\$ 37,837,983	-14.2%	\$ 379,004,335	\$ 376,278,381	0.7%	\$ 380,134,448	-0.3%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 14,432,268	\$ 13,204,354	9.3%	\$ 13,558,170	6.4%	\$ 164,422,292	\$ 158,356,546	3.8%	\$ 156,234,916	5.2%
Benefits	170,698	2,907,242	-94.1%	(766,482)	-122.3%	13,195,770	35,633,852	-63.0%	33,320,584	-60.4%
Temporary Labor	1,746,245	937,305	86.3%	1,974,369	-11.6%	34,286,228	11,908,388	187.9%	11,775,668	191.2%
Physician Fees	1,199,474	1,260,510	-4.8%	1,958,643	-38.8%	16,083,974	15,123,329	6.4%	17,516,605	-8.2%
Texas Tech Support	845,471	885,636	-4.5%	526,292	60.6%	10,324,077	10,627,643	-2.9%	9,922,380	4.0%
Purchased Services	4,582,110	4,317,030	6.1%	4,130,120	10.9%	52,858,156	51,888,702	1.9%	48,267,486	9.5%
Supplies	4,811,074	4,985,233	-3.5%	5,745,918	-16.3%	63,162,941	60,002,645	5.3%	61,212,997	3.2%
Utilities	380,294	330,518	15.1%	317,382	19.8%	4,115,240	3,874,553	6.2%	3,824,807	7.6%
Repairs and Maintenance	819,783	805,638	1.8%	937,134	-12.5%	10,431,277	9,633,030	8.3%	9,308,801	12.1%
Leases and Rent	119,760	154,042	-22.3%	587,262	-79.6%	2,682,382	1,838,648	45.9%	2,373,450	13.0%
Insurance	171,135	156,491	9.4%	(219,837)	-177.8%	1,889,828	1,875,962	0.7%	1,812,448	4.3%
Interest Expense	5,209	131,861	-96.0%	(302,512)	-101.7%	895,410	1,594,784	-43.9%	1,194,994	-25.1%
ECHDA	196,841	200,934	-2.0%	300,231	-34.4%	2,329,609	2,411,098	-3.4%	2,861,473	-18.6%
Other Expense	153,289	169,383	-9.5%	146,102	4.9%	2,249,303	2,078,414	8.2%	1,701,514	32.2%
TOTAL OPERATING EXPENSES	\$ 29,633,650	\$ 30,446,177	-2.7%	\$ 28,892,792	2.6%	\$ 378,926,486	\$ 366,847,594	3.3%	\$ 361,328,122	4.9%
Depreciation/Amortization	\$ 1,692,512	\$ 1,559,953	8.5%	\$ 1,753,505	-3.5%	\$ 19,967,391	\$ 18,977,119	5.2%	\$ 19,309,491	3.4%
(Gain) Loss on Sale of Assets	-	682	-100.0%	4,294	-100.0%	465	8,173	-94.3%	12,467	-96.3%
TOTAL OPERATING COSTS	\$ 31,326,162	\$ 32,006,812	-2.1%	\$ 30,650,591	2.2%	\$ 398,894,342	\$ 385,832,886	3.4%	\$ 380,650,081	4.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,146,028	\$ (1,385,496)	182.7%	\$ 7,187,391	84.1%	\$ (19,890,007)	\$ (9,554,505)	108.2%	\$ (515,633)	3757.4%
Operating Margin	3.53%	-4.52%	-178.0%	19.00%	-81.4%	-5.25%	-2.54%	106.7%	-0.14%	3768.9%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 138,785	\$ 17,783	680.4%	\$ 2,585	5268.3%	\$ 642,150	\$ 213,418	200.9%	\$ 50,806	1163.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,783	-100.0%	167,000	-100.0%	-	141,275	-100.0%	305,275	-100.0%
COVID-19 Stimulus	-	-	0.0%	23,040,949	-100.0%	6,113,607	-	0.0%	23,040,949	-73.5%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,284,813	\$ (1,355,930)	194.8%	\$ 30,397,926	95.8%	\$ (11,976,195)	\$ (7,914,872)	-51.3%	\$ 24,053,030	149.8%
Unrealized Gain/(Loss) on Investments	\$ (826,526)	\$ (9,354)	0.0%	\$ (40,335)	1949.1%	\$ (3,861,307)	\$ (112,314)	0.0%	\$ (83,095)	4546.8%
Investment in Subsidiaries	9,196	124,343	-92.6%	712,149	-98.7%	776,605	1,492,127	-48.0%	1,440,203	-46.1%
CHANGE IN NET POSITION	\$ 467,482	\$ (1,240,941)	137.7%	\$ 31,069,740	98.5%	\$ (15,060,897)	\$ (6,535,059)	-130.5%	\$ 25,410,137	159.3%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 49,993,807	\$ 50,097,103	-0.2%	\$ 60,926,127	-17.9%	\$ 639,533,812	\$ 613,678,131	4.2%	\$ 662,997,472	-3.5%
Outpatient Revenue	45,980,739	43,628,568	5.4%	39,757,378	15.7%	540,400,179	524,440,816	3.0%	494,367,151	9.3%
TOTAL PATIENT REVENUE	\$ 95,974,546	\$ 93,725,671	2.4%	\$ 100,683,506	-4.7%	\$ 1,179,933,990	\$ 1,138,118,947	3.7%	\$ 1,157,364,623	2.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 63,037,899	\$ 59,070,203	6.7%	\$ 63,105,574	-0.1%	\$ 765,242,761	\$ 717,274,679	6.7%	\$ 731,283,988	4.6%
Policy Adjustments	(670,441)	924,763	-172.5%	368,093	-282.1%	10,284,609	11,304,340	-9.0%	7,752,638	32.7%
Uninsured Discount	10,522,504	9,111,963	15.5%	8,597,000	22.4%	104,718,937	110,500,817	-5.2%	117,119,147	-10.6%
Indigent Care	1,013,580	1,665,287	-39.1%	2,366,660	-57.2%	14,052,811	20,215,041	-30.5%	20,624,217	-31.9%
Provision for Bad Debts	3,760,922	4,746,594	-20.8%	3,376,129	11.4%	65,664,772	57,643,779	13.9%	56,518,736	16.2%
TOTAL REVENUE DEDUCTIONS	\$ 77,664,464	\$ 75,518,810	2.8%	\$ 77,813,455	-0.2%	\$ 959,963,889	\$ 916,938,656	4.7%	\$ 933,298,727	2.9%
	80.92%	80.57%		77.29%		81.36%	80.57%		80.64%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 2,134,158	\$ 1,892,770	12.8%	\$ 2,087,919	2.2%	\$ 19,613,730	\$ 22,713,262	-13.6%	\$ 21,825,595	-10.1%
DSRIP	(634,533)	1,282,781	-149.5%	3,267,711	-119.4%	8,695,789	15,393,361	-43.5%	18,145,863	-52.1%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(5,812)	-	0.0%	-	0.0%
TOTAL OTHER PATIENT REVENUE	\$ 1,499,625	\$ 3,175,551	-52.8%	\$ 5,355,629	-72.0%	\$ 28,303,707	\$ 38,106,623	-25.7%	\$ 39,971,459	-29.2%
NET PATIENT REVENUE	\$ 19,809,707	\$ 21,382,412	-7.4%	\$ 28,225,680	-29.8%	\$ 248,273,808	\$ 259,286,914	-4.2%	\$ 264,037,355	-6.0%
OTHER REVENUE										
Tax Revenue	\$ 6,990,812	\$ 4,938,804	41.5%	\$ 5,617,278	24.5%	\$ 76,470,596	\$ 63,990,240	19.5%	\$ 64,419,905	18.7%
Other Revenue	1,953,951	668,428	192.3%	829,196	135.6%	9,754,691	8,035,898	21.4%	8,535,277	14.3%
TOTAL OTHER REVENUE	\$ 8,944,763	\$ 5,607,232	59.5%	\$ 6,446,474	38.8%	\$ 86,225,287	\$ 72,026,138	19.7%	\$ 72,955,182	18.2%
NET OPERATING REVENUE	\$ 28,754,470	\$ 26,989,644	6.5%	\$ 34,672,155	-17.1%	\$ 334,499,096	\$ 331,313,052	1.0%	\$ 336,992,537	-0.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,832,290	\$ 8,877,188	10.8%	\$ 9,397,202	4.6%	\$ 114,047,369	\$ 107,506,453	6.1%	\$ 108,503,306	5.1%
Benefits	(234,080)	2,539,970	-109.2%	(1,138,551)	-79.4%	8,128,281	30,653,363	-73.5%	28,507,602	-71.5%
Temporary Labor	1,463,160	736,193	98.7%	1,735,893	-15.7%	30,921,489	9,494,989	225.7%	9,095,243	240.0%
Physician Fees	1,228,560	1,144,565	7.3%	1,777,919	-30.9%	14,740,507	13,735,341	7.3%	15,828,265	-6.9%
Texas Tech Support	845,471	885,636	-4.5%	526,292	60.6%	10,324,077	10,627,643	-2.9%	10,922,380	4.0%
Purchased Services	4,630,137	4,322,377	7.1%	4,116,196	12.5%	53,625,089	51,857,314	3.4%	48,474,570	10.6%
Supplies	4,689,247	4,864,360	-3.6%	5,546,410	-15.5%	61,719,180	58,540,801	5.4%	59,709,413	3.4%
Utilities	378,712	329,998	14.8%	316,805	19.5%	4,107,457	3,868,478	6.2%	3,817,049	7.6%
Repairs and Maintenance	819,783	803,543	2.0%	937,134	-12.5%	10,419,741	9,623,780	8.3%	9,307,925	11.9%
Leases and Rentals	(52,599)	(7,476)	603.6%	434,749	-112.1%	7,675,782	(89,646)	-943.1%	409,040	84.8%
Insurance	115,774	103,992	11.3%	(262,438)	-144.1%	1,274,005	1,247,739	2.1%	1,239,118	2.8%
Interest Expense	5,209	131,861	-96.0%	(302,512)	-101.7%	895,410	1,594,784	-43.9%	1,194,994	-25.1%
ECHDA	196,841	200,934	-2.0%	300,231	-34.4%	2,329,609	2,411,098	-3.4%	2,861,473	-18.6%
Other Expense	68,126	100,749	-32.4%	45,146	50.9%	1,623,628	1,239,759	31.0%	912,387	78.0%
TOTAL OPERATING EXPENSES	\$ 23,986,630	\$ 25,033,890	-4.2%	\$ 23,430,475	2.4%	\$ 314,911,624	\$ 302,311,896	4.2%	\$ 299,782,766	5.0%
Depreciation/Amortization	\$ 1,686,806	\$ 1,551,807	8.7%	\$ 1,747,769	-3.5%	\$ 19,904,909	\$ 18,879,367	5.4%	\$ 19,229,695	3.5%
(Gain)/Loss on Disposal of Assets	-	682	-100.0%	(5,503)	-100.0%	(7,050)	8,173	100.0%	2,671	-364.0%
TOTAL OPERATING COSTS	\$ 25,673,436	\$ 26,586,379	-3.4%	\$ 25,172,741	2.0%	\$ 334,809,483	\$ 321,199,436	4.2%	\$ 319,015,131	5.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 3,081,035	\$ 403,265	664.0%	\$ 9,499,413	67.6%	\$ (310,387)	\$ 10,113,616	-103.1%	\$ 17,977,406	-101.7%
Operating Margin	10.71%	1.49%	617.1%	27.40%	-60.9%	-0.09%	3.05%	-103.0%	5.33%	-101.7%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 138,785	\$ 17,783	680.4%	\$ 2,585	5268.3%	\$ 642,150	\$ 213,418	200.9%	\$ 50,806	1163.9%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,783	-100.0%	167,000	-100.0%	-	141,275	-100.0%	305,275	-100.0%
COVID-19 Stimulus	-	-	0.0%	21,882,629	-100.0%	6,113,607	-	-	21,882,629	-72.1%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 3,219,820	\$ 432,831	643.9%	\$ 31,551,628	-89.8%	\$ 7,603,425	\$ 11,753,249	-35.3%	\$ 41,387,749	-81.6%
Procure & Trauma Care Capital Contribution	(1,959,008)	(1,788,761)	9.5%	(1,153,703)	69.8%	(19,551,698)	(19,668,121)	-0.6%	(17,334,719)	12.8%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 1,260,811	\$ (1,355,930)	193.0%	\$ 30,397,926	95.9%	\$ (11,948,273)	\$ (7,914,872)	-51.0%	\$ 24,053,030	149.7%
Unrealized Gain/(Loss) on Investments	\$ (826,526)	\$ (9,354)	8736.1%	\$ (40,335)	1949.1%	\$ (3,861,307)	\$ (112,314)	3338.0%	\$ (83,095)	4546.8%
Investment in Subsidiaries	9,196	124,343	-92.6%	712,149	-98.7%	776,605	1,492,127	-48.0%	1,440,203	-46.1%
CHANGE IN NET POSITION	\$ 443,481	\$ (1,240,941)	135.7%	\$ 31,069,740	98.6%	\$ (15,032,975)	\$ (6,535,059)	-130.0%	\$ 25,410,137	159.2%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 10,860,546	\$ 10,443,939	4.0%	\$ 10,144,711	7.1%	\$ 131,483,341	\$ 132,639,139	-0.9%	\$ 140,360,108	-6.3%
TOTAL PATIENT REVENUE	\$ 10,860,546	\$ 10,443,939	4.0%	\$ 10,144,711	7.1%	\$ 131,483,341	\$ 132,639,139	-0.9%	\$ 140,360,108	-6.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 4,872,833	\$ 4,687,831	3.9%	\$ 4,209,129	15.8%	\$ 63,960,319	\$ 59,967,719	6.7%	\$ 67,940,835	-5.9%
Policy Adjustments	899,628	916,318	-1.8%	729,932	23.2%	9,120,680	11,715,138	-22.1%	11,992,761	-23.9%
Uninsured Discount	658,483	609,823	8.0%	544,056	21.0%	5,964,676	7,824,879	-23.8%	7,425,896	-19.7%
Indigent	(44,389)	13,129	-438.1%	19,937	-322.6%	26,460	163,941	-83.9%	179,047	-85.2%
Provision for Bad Debts	959,518	780,386	23.0%	1,768,778	-45.8%	10,508,626	10,395,835	1.1%	12,188,766	-13.8%
TOTAL REVENUE DEDUCTIONS	\$ 7,346,073	\$ 7,007,487	4.8%	\$ 7,271,832	1.0%	\$ 89,580,761	\$ 90,067,512	-0.5%	\$ 99,727,305	-10.2%
	67.64%	67.10%		71.68%		68.13%	67.90%		71.05%	
NET PATIENT REVENUE	\$ 3,514,472	\$ 3,436,452	2.3%	\$ 2,872,879	22.3%	\$ 41,902,580	\$ 42,571,627	-1.6%	\$ 40,632,803	3.1%
						31.9%				
OTHER REVENUE										
Other Income	\$ 172,305	\$ 195,220	-11.7%	\$ 292,949	-41.2%	\$ 2,509,300	\$ 2,393,702	4.8%	\$ 2,509,109	0.0%
TOTAL OTHER REVENUE	\$ 172,305	\$ 195,220	-11.7%	\$ 292,949	-41.2%	\$ 2,509,300	\$ 2,393,702	4.8%	\$ 2,509,109	0.0%
NET OPERATING REVENUE	\$ 3,686,778	\$ 3,631,672	1.5%	\$ 3,165,828	16.5%	\$ 44,411,880	\$ 44,965,329	-1.2%	\$ 43,141,911	2.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,357,524	\$ 4,327,166	0.7%	\$ 4,160,968	4.7%	\$ 49,368,357	\$ 50,850,093	-2.9%	\$ 47,731,610	3.4%
Benefits	398,533	367,272	8.5%	372,069	7.1%	4,964,007	4,980,489	-0.3%	4,812,982	3.1%
Temporary Labor	283,085	201,112	40.8%	238,476	18.7%	3,364,740	2,413,399	39.4%	2,680,425	25.5%
Physician Fees	230,162	115,945	98.5%	180,724	27.4%	2,380,459	1,387,988	71.5%	1,688,339	41.0%
Purchased Services	(48,765)	(5,347)	812.0%	13,924	-450.2%	(768,162)	31,388	-2547.3%	(207,084)	270.9%
Supplies	121,364	120,873	0.4%	199,508	-39.2%	1,439,922	1,461,844	-1.5%	1,503,584	-4.2%
Utilities	1,581	520	204.1%	577	174.0%	7,783	6,075	28.1%	7,758	0.3%
Repairs and Maintenance	-	2,095	-100.0%	0.01	100.0%	11,536	9,250	24.7%	876	1216.8%
Leases and Rentals	164,386	161,518	1.8%	152,513	7.8%	1,918,626	1,928,294	-0.5%	1,964,409	-2.3%
Insurance	47,429	52,499	-9.7%	42,601	11.3%	582,397	628,223	-7.3%	573,331	1.6%
Other Expense	84,780	68,634	23.5%	100,956	-16.0%	623,915	838,655	-25.6%	789,126	-20.9%
TOTAL OPERATING EXPENSES	\$ 5,640,080	\$ 5,412,287	4.2%	\$ 5,462,317	3.3%	\$ 63,893,581	\$ 64,535,698	-1.0%	\$ 61,545,357	3.8%
Depreciation/Amortization	\$ 5,706	\$ 8,146	-30.0%	\$ 5,737	-0.5%	\$ 62,482	\$ 97,752	-36.1%	\$ 79,796	-21.7%
(Gain)/Loss on Sale of Assets	-	-	0.0%	9,797	0.0%	7,515	-	0.0%	9,797	0.0%
TOTAL OPERATING COSTS	\$ 5,645,786	\$ 5,420,433	4.2%	\$ 5,477,851	3.1%	\$ 63,963,578	\$ 64,633,450	-1.0%	\$ 61,634,950	3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,959,008)	\$ (1,788,761)	-9.5%	\$ (2,312,023)	-15.3%	\$ (19,551,698)	\$ (19,668,121)	0.6%	\$ (18,493,039)	-5.7%
Operating Margin	-53.14%	-49.25%	7.9%	-73.03%	-27.2%	-44.02%	-43.74%	0.6%	-42.87%	2.7%
COVID-19 Stimulus	\$ -	\$ -		\$ 1,158,320	0.0%	\$ -	\$ -	0.0%	\$ 1,158,320	0.0%
MCH Contribution	\$ 1,959,008	\$ 1,788,761	9.5%	\$ 1,153,703	69.8%	\$ 19,551,698	\$ 19,668,121	-0.6%	\$ 17,334,719	12.8%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,200	8,955	2.74%	9,131	0.76%	106,550	105,959	0.56%	103,888	2.56%
Total Hospital Visits	5,105	5,580	-8.51%	6,095	-16.24%	68,057	66,885	1.75%	66,379	2.53%
Total Procedures	12,052	11,096	8.62%	10,943	10.13%	142,647	141,789	0.61%	141,973	0.47%
Total Surgeries	723	782	-7.54%	582	24.23%	8,983	9,214	-2.51%	8,302	8.20%
Total Provider FTE's	89.7	100.4	-10.62%	94.6	-5.18%	89.8	99.2	-9.46%	92.4	-2.77%
Total Staff FTE's	114.2	127.1	-10.17%	106.5	7.17%	111.0	126.7	-12.42%	105.1	5.53%
Total Administrative FTE's	12.8	13.0	-0.94%	13.5	-4.90%	13.0	13.0	0.30%	12.7	2.30%
Total FTE's	216.7	240.5	-9.86%	214.7	0.97%	213.8	238.9	-10.50%	210.3	1.69%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 202,041	\$ -		\$ -	100.0%	\$ 614,859	\$ -		\$ -	100.0%
TOTAL PATIENT REVENUE	\$ 202,041	\$ -		\$ -	100.0%	\$ 614,859	\$ -		\$ -	100.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 120,220	\$ -		\$ -	100.0%	\$ 365,500	\$ -		\$ -	100.0%
Policy Adjustments	33,920	-		-	100.0%	104,000	-		-	100.0%
Uninsured Discount	-	-		-	100.0%	-	-		-	100.0%
Indigent	-	-		-	100.0%	-	-		-	100.0%
Provision for Bad Debts	16,960	-		-	100.0%	52,000	-		-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 171,100	\$ -		\$ -	100.0%	\$ 521,500	\$ -		\$ -	100.0%
	84.69%	#DIV/0!		#DIV/0!		84.82%	#DIV/0!		#DIV/0!	
NET PATIENT REVENUE	\$ 30,941	\$ -		\$ -	100.0%	\$ 93,359	\$ -		\$ -	100.0%
						15.2%				
OTHER REVENUE										
Other Income	\$ -	\$ -		\$ -	100.0%	\$ -	\$ -		\$ -	100.0%
TOTAL OTHER REVENUE					100.0%					100.0%
NET OPERATING REVENUE	\$ 30,941	\$ -		\$ -	100.0%	\$ 93,359	\$ -		\$ -	100.0%
OPERATING EXPENSE										
Salaries and Wages	\$ 242,454	\$ -		\$ -	100.0%	\$ 1,006,566	\$ -		\$ -	100.0%
Benefits	6,245	-		-	100.0%	103,482	-		-	100.0%
Temporary Labor	-	-		-	100.0%	-	-		-	100.0%
Physician Fees	(259,248)	-		-	100.0%	(1,036,992)	-		-	100.0%
Purchased Services	739	-		-	100.0%	1,229	-		-	100.0%
Supplies	463	-		-	100.0%	3,838	-		-	100.0%
Utilities	-	-		-	100.0%	-	-		-	100.0%
Repairs and Maintenance	-	-		-	100.0%	-	-		-	100.0%
Leases and Rentals	7,973	-		-	100.0%	7,973	-		-	100.0%
Insurance	7,932	-		-	100.0%	33,425	-		-	100.0%
Other Expense	383	-		-	100.0%	1,759	-		-	100.0%
TOTAL OPERATING EXPENSES	\$ 6,940	\$ -		\$ -	100.0%	\$ 121,281	\$ -		\$ -	100.0%
Depreciation/Amortization	\$ -	\$ -		\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
TOTAL OPERATING COSTS	\$ 6,940	\$ -		\$ -	100.0%	\$ 121,281	\$ -		\$ -	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ 24,001	\$ -		\$ -	100.0%	\$ (27,922)	\$ -		\$ -	100.0%
Operating Margin	77.57%	#DIV/0!		#DIV/0!	-100.0%	-29.91%	#DIV/0!		#DIV/0!	-100.0%
COVID-19 Stimulus	\$ -	\$ -		\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
MCH Contribution	\$ -	\$ -		\$ -	100.0%	\$ -	\$ -		\$ -	100.0%
CAPITAL CONTRIBUTION	\$ 24,001	\$ -	0.0%	\$ -	0.0%	\$ (27,922)	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH				YEAR TO DATE					
Total Procedures	553	0		0	100.0%	1,798	0		0	100.0%
Total Provider FTE's	8.4	0.0		0.0	100.0%	2.8	0.0		0.0	100.0%
Total Staff FTE's	1.0	0.0		0.0	100.0%	0.3	0.0		0.0	100.0%
Total FTE's	9.4	0.0		0.0	100.0%	3.1	0.0		0.0	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 201,213	\$ 336,524	-40.2%	\$ 288,987	-30.4%	\$ 2,062,375	\$ 4,059,210	-49.2%	\$ 5,154,726	-60.0%
TOTAL PATIENT REVENUE	\$ 201,213	\$ 336,524	-40.2%	\$ 288,987	-30.4%	\$ 2,062,375	\$ 4,059,210	-49.2%	\$ 5,154,726	-60.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 110,779	\$ 183,030	-39.5%	\$ 123,805	-10.5%	\$ 1,203,092	\$ 2,207,735	-45.5%	\$ 2,788,620	-56.9%
Self Pay Adjustments	26,715	52,506	-49.1%	61,556	-56.6%	320,703	633,337	-49.4%	731,873	-56.2%
Bad Debts	(5,312)	10,755	-149.4%	21,388	-124.8%	(69,351)	129,724	-153.5%	283,501	-124.5%
TOTAL REVENUE DEDUCTIONS	\$ 132,182	\$ 246,291	-46.3%	\$ 206,749	-36.1%	\$ 1,454,444	\$ 2,970,796	-51.0%	\$ 3,803,994	-61.8%
	65.7%	73.2%		71.5%		70.5%	73.2%		73.8%	
NET PATIENT REVENUE	\$ 69,031	\$ 90,233	-23.5%	\$ 82,238	-16.1%	\$ 607,931	\$ 1,088,414	-44.1%	\$ 1,350,732	-55.0%
OTHER REVENUE										
FHC Other Revenue	\$ 885,102	\$ 25,432	0.0%	\$ 166,217	432.5%	\$ 1,196,956	\$ 305,228	0.0%	\$ 609,878	96.3%
TOTAL OTHER REVENUE	\$ 885,102	\$ 25,432	3380.3%	\$ 166,217	432.5%	\$ 1,196,956	\$ 305,228	292.2%	\$ 609,878	96.3%
NET OPERATING REVENUE	\$ 954,133	\$ 115,665	724.9%	\$ 248,455	284.0%	\$ 1,804,886	\$ 1,393,642	29.5%	\$ 1,960,610	-7.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 189,274	\$ 60,356	213.6%	\$ 203,753	-7.1%	\$ 993,688	\$ 717,428	38.5%	\$ 1,124,793	-11.7%
Benefits	(4,506)	17,269	-126.1%	(24,686)	-81.7%	70,821	204,561	-65.4%	295,522	-76.0%
Physician Services	361,041	68,578	426.5%	(1,375)	-26364.2%	1,268,528	822,969	54.1%	1,245,339	1.9%
Cost of Drugs Sold	6,999	3,053	129.3%	1,936	261.5%	46,388	36,819	26.0%	80,442	-42.3%
Supplies	(80)	4,504	-101.8%	5,851	-101.4%	34,587	54,291	-36.3%	136,941	-74.7%
Utilities	2,996	2,860	4.8%	3,542	-15.4%	35,353	36,199	-2.3%	35,799	-1.2%
Repairs and Maintenance	554	1,806	-69.3%	675	-17.9%	42,475	21,595	96.7%	29,571	43.6%
Leases and Rentals	502	482	4.1%	475	5.5%	5,846	5,729	2.0%	5,875	-0.5%
Other Expense	1,000	1,125	-11.1%	1,850	-45.9%	16,012	13,500	18.6%	46,524	-65.6%
TOTAL OPERATING EXPENSES	\$ 557,780	\$ 160,033	248.5%	\$ 192,022	190.5%	\$ 2,513,698	\$ 1,913,091	31.4%	\$ 3,000,807	-16.2%
Depreciation/Amortization	\$ 2,617	\$ 3,875	-32.5%	\$ 3,503	-25.3%	\$ 31,501	\$ 47,126	-33.2%	\$ 46,007	-31.5%
TOTAL OPERATING COSTS	\$ 560,397	\$ 163,908	241.9%	\$ 195,525	186.6%	\$ 2,545,199	\$ 1,960,217	29.8%	\$ 3,046,813	-16.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 393,736	\$ (48,243)	916.2%	\$ 52,930	-643.9%	\$ (740,313)	\$ (566,575)	-30.7%	\$ (1,086,203)	-31.8%
Operating Margin	41.27%	-41.71%	-198.9%	21.30%	93.7%	-41.02%	-40.65%	0.9%	-55.40%	-26.0%

	CURRENT MONTH					YEAR TO DATE				
Medical Visits	737	981	-24.9%	1,028	-28.3%	8,018	11,833	-32.2%	15,350	-47.8%
Average Revenue per Office Visit	273.02	343.04	-20.4%	281.12	-2.9%	257.22	343.04	-25.0%	335.81	-23.4%
Hospital FTE's (Salaries and Wages)	12.7	13.1	-2.8%	14.9	-14.8%	14.8	13.0	14.1%	17.2	-13.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 194,443	\$ 172,316	12.8%	\$ 120,774	61.0%	\$ 1,918,945	\$ 1,980,995	-3.1%	\$ 731,483	162.3%
TOTAL PATIENT REVENUE	\$ 194,443	\$ 172,316	12.8%	\$ 120,774	61.0%	\$ 1,918,945	\$ 1,980,995	-3.1%	\$ 731,483	162.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 102,307	\$ 97,846	4.6%	\$ 55,069	85.8%	\$ 1,029,418	\$ 1,124,871	-8.5%	\$ 387,111	165.9%
Self Pay Adjustments	21,081	22,503	-6.3%	16,929	24.5%	157,536	258,700	-39.1%	81,271	93.8%
Bad Debts	(176)	-	0.0%	1,927	-109.2%	90,932	-	0.0%	(23,648)	-484.5%
TOTAL REVENUE DEDUCTIONS	\$ 123,212	\$ 120,349	2.4%	\$ 73,924	66.7%	\$ 1,277,886	\$ 1,383,571	-7.6%	\$ 444,734	187.3%
	63.37%	69.84%		61.21%		66.59%	69.84%		60.80%	
NET PATIENT REVENUE	\$ 71,231	\$ 51,967	37.1%	\$ 46,850	52.0%	\$ 641,059	\$ 597,424	7.3%	\$ 286,749	123.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 71,231	\$ 51,967	37.1%	\$ 46,850	52.0%	\$ 641,059	\$ 597,424	7.3%	\$ 286,749	123.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ (43,010)	\$ 27,269	-257.7%	\$ 3,018	-1525.2%	\$ 44,528	\$ 308,983	-85.6%	\$ 87,142	-48.9%
Benefits	1,024	7,802	-86.9%	(366)	-379.8%	3,174	88,100	-96.4%	22,895	-86.1%
Physician Services	(108,746)	45,750	-337.7%	(7,988)	1261.3%	333,060	549,000	-39.3%	264,978	25.7%
Cost of Drugs Sold	3,411	10,389	-67.2%	(25)	-14004.2%	49,022	119,437	-59.0%	23,529	108.3%
Supplies	1,475	5,404	-72.7%	469	214.8%	28,788	62,126	-53.7%	3,688	680.6%
Utilities	2,421	2,221	9.0%	3,527	-31.4%	31,563	34,691	-9.0%	35,497	-11.1%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ (143,424)	\$ 98,835	-245.1%	\$ (1,366)	10402.7%	\$ 490,135	\$ 1,162,337	-57.8%	\$ 437,729	12.0%
Depreciation/Amortization	\$ 20,779	\$ 28,834	-27.9%	\$ 26,337	-21.1%	\$ 307,034	\$ 350,761	-12.5%	\$ 345,525	-11.1%
TOTAL OPERATING COSTS	\$ (122,646)	\$ 127,669	-196.1%	\$ 24,971	-591.1%	\$ 797,169	\$ 1,513,098	-47.3%	\$ 783,255	1.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 193,877	\$ (75,702)	-356.1%	\$ 21,878	786.2%	\$ (156,110)	\$ (915,674)	-83.0%	\$ (496,505)	-68.6%
Operating Margin	272.18%	-145.67%	-286.8%	46.70%	482.8%	-24.35%	-153.27%	-84.1%	-173.15%	-85.9%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	678	554	22.4%	387	75.2%	6,832	6,369	7.3%		0.0%
Average Revenue per Office Visit	286.79	311.04	-7.8%	312.08	-8.1%	280.88	311.04	-9.7%	291.20	-3.5%
Hospital FTE's (Salaries and Wages)	6.7	7.4	-9.4%	3.6	84.2%	3.3	7.0	-53.4%	2.8	17.5%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
SEPTEMBER 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 234,671	\$ 181,475	29.3%	\$ 304,910	-23.0%	\$ 2,910,765	\$ 2,228,025	30.6%	\$ 506,827	474.3%
TOTAL PATIENT REVENUE	\$ 234,671	\$ 181,475	29.3%	\$ 304,910	-23.0%	\$ 2,910,765	\$ 2,228,025	30.6%	\$ 506,827	474.3%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 122,535	\$ 72,805	68.3%	\$ 158,826	-22.8%	\$ 1,576,303	\$ 893,832	76.4%	\$ 282,201	458.6%
Self Pay Adjustments	9,968	20,884	-52.3%	16,576	-39.9%	95,458	256,415	-62.8%	25,113	280.1%
Bad Debts	12,274	4,278	186.9%	-	100.0%	179,726	52,521	242.2%	-	100.0%
TOTAL REVENUE DEDUCTIONS	\$ 144,777	\$ 97,967	47.8%	\$ 175,402	-17.5%	\$ 1,851,487	\$ 1,202,768	53.9%	\$ 307,314	502.5%
	61.69%	53.98%		57.53%		63.61%	53.98%		60.63%	
NET PATIENT REVENUE	\$ 89,894	\$ 83,508	7.6%	\$ 129,508	-30.6%	\$ 1,059,278	\$ 1,025,257	3.3%	\$ 199,513	430.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 89,894	\$ 83,508	7.6%	\$ 129,508	-30.6%	\$ 1,059,278	\$ 1,025,257	3.3%	\$ 199,513	430.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ (38,617)	\$ 26,186	-247.5%	\$ 4,495	-959.2%	\$ 125,949	\$ 316,137	-60.2%	\$ 25,185	400.1%
Benefits	919	7,492	-87.7%	(545)	-268.6%	8,977	90,140	-90.0%	6,617	35.7%
Physician Services	(70,957)	42,488	-267.0%	76,867	-192.3%	449,697	509,900	-11.8%	77,823	477.8%
Cost of Drugs Sold	12,293	-	0.0%	11,530	6.6%	171,843	-	100.0%	24,585	599.0%
Supplies	4,279	12,557	-65.9%	4,138	3.4%	31,283	154,202	-79.7%	13,407	133.3%
Utilities	-	2,789	-100.0%	-	100.0%	-	33,468	-100.0%	-	100.0%
Repairs and Maintenance	-	413	-100.0%	-	100.0%	-	5,000	-100.0%	-	100.0%
Other Expense	-	413	-100.0%	-	0.0%	-	5,000	-100.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ (92,084)	\$ 92,838	-199.2%	\$ 96,484	-195.4%	\$ 787,750	\$ 1,119,847	-29.7%	\$ 147,617	433.6%
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ 75	0.0%	\$ 898	\$ -	0.0%	\$ 225	300.0%
TOTAL OPERATING COSTS	\$ (92,009)	\$ 92,838	-199.1%	\$ 96,559	-195.3%	\$ 788,648	\$ 1,119,847	-29.6%	\$ 147,841	433.4%
NET GAIN (LOSS) FROM OPERATIONS	\$ 181,903	\$ (9,330)	-2049.7%	\$ 32,950	452.1%	\$ 270,630	\$ (94,590)	-386.1%	\$ 51,672	423.7%
Operating Margin	202.35%	-11.17%	-1911.1%	25.44%	695.3%	25.55%	-9.23%	-376.9%	25.90%	-1.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	656	595	10.3%	789	-16.9%	7,936	7,305	8.6%	1,382	474.2%
Total Visits	656	595	10.3%	789	-16.9%	7,936	7,305	8.6%	-	0.0%
Average Revenue per Office Visit	357.73	305.00	17.3%	386.45	-7.4%	366.78	305.00	20.3%	366.73	0.0%
Hospital FTE's (Salaries and Wages)	8.0	7.9	1.4%	5.0	61.9%	5.3	8.0	-33.6%	0.9	472.2%

**ECTOR COUNTY HOSPITAL DISTRICT
SEPTEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 34,946,028	36.4%	\$ 34,495,017	34.3%	\$ 455,591,454	38.5%	\$ 447,756,939	38.7%
Medicaid	13,732,771	14.3%	12,197,869	12.1%	157,601,409	13.4%	139,964,426	12.1%
Commercial	28,462,511	29.7%	33,456,701	33.2%	347,693,503	29.5%	341,623,505	29.5%
Self Pay	14,588,266	15.2%	14,804,752	14.7%	144,683,733	12.3%	151,877,277	13.1%
Other	4,244,969	4.4%	5,729,167	5.7%	74,363,890	6.3%	76,142,476	6.6%
TOTAL	\$ 95,974,546	100.0%	\$ 100,683,506	100.0%	\$ 1,179,933,990	100.0%	\$ 1,157,364,623	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,033,295	33.6%	\$ 6,153,667	37.3%	\$ 83,218,256	37.0%	\$ 83,364,929	38.9%
Medicaid	4,371,820	20.8%	1,856,513	11.3%	29,033,719	12.9%	24,481,353	11.4%
Commercial	6,821,422	32.5%	6,434,564	39.0%	83,486,850	37.1%	79,106,314	37.0%
Self Pay	895,287	4.3%	1,049,147	6.4%	13,512,269	6.0%	12,780,861	6.0%
Other	1,854,831	8.8%	993,096	6.0%	15,720,688	7.0%	14,241,750	6.7%
TOTAL	\$ 20,976,655	100.0%	\$ 16,486,988	100.0%	\$ 224,971,782	100.0%	\$ 213,975,207	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
SEPTEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 59,906	29.7%	\$ 51,286	17.7%	\$ 487,739	23.6%	\$ 802,612	15.6%
Medicaid	47,933	23.8%	61,762	21.4%	510,361	24.7%	2,137,588	41.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	30,090	15.0%	58,264	20.2%	330,494	16.0%	799,117	15.5%
Self Pay	56,511	28.1%	103,257	35.7%	666,133	32.4%	1,230,277	23.9%
Other	6,773	3.4%	14,418	5.0%	67,648	3.3%	185,132	3.6%
TOTAL	\$ 201,213	100.0%	\$ 288,987	100.0%	\$ 2,062,375	100.0%	\$ 5,154,726	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	29,932	38.8%	\$ 14,703	21.2%	\$ 175,636	25.9%	\$ 292,192	18.3%
Medicaid	21,159	27.4%	24,635	35.6%	248,916	36.6%	807,164	50.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	13,530	17.5%	13,898	20.0%	115,205	17.0%	258,647	16.2%
Self Pay	10,030	13.0%	13,895	20.0%	122,680	18.1%	203,124	12.7%
Other	2,510	3.3%	2,198	3.2%	16,417	2.4%	34,113	2.1%
TOTAL	\$ 77,161	100.0%	\$ 69,329	100.0%	\$ 678,853	100.0%	\$ 1,595,240	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
SEPTEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 50,613	26.0%	\$ 41,408	34.3%	\$ 455,969	23.8%	\$ 226,327	30.9%
Medicaid	40,819	21.0%	\$ 27,595	22.8%	486,271	25.3%	186,207	25.5%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	48,585	25.0%	\$ 27,504	22.8%	464,023	24.2%	175,615	24.0%
Self Pay	43,677	22.5%	\$ 23,362	19.3%	415,294	21.6%	134,454	18.4%
Other	10,749	5.5%	\$ 904	0.7%	97,389	5.1%	8,881	1.2%
TOTAL	\$ 194,443	100.0%	\$ 120,774	100.0%	\$ 1,918,945	100.0%	\$ 731,483	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 30,524	41.9%	\$ 3,897	20.0%	\$ 161,437	25.4%	\$ 78,118	27.3%
Medicaid	17,270	23.7%	5,583	28.7%	\$ 205,506	32.3%	72,441	25.3%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	14,554	19.9%	4,178	21.5%	164,225	25.8%	91,074	31.8%
Self Pay	7,970	10.9%	5,596	28.8%	84,633	13.3%	41,174	14.4%
Other	2,646	3.6%	194	1.0%	20,329	3.2%	3,814	1.3%
TOTAL	\$ 72,964	100.0%	\$ 19,448	100.0%	\$ 636,129	100.0%	\$ 286,620	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
SEPTEMBER 2022**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ 836	0.3%	\$ (806)	0.0%	\$ 832	0.2%
Medicaid	157,602	67.2%	\$ 176,531	57.9%	1,787,823	61.4%	267,388	52.8%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	62,610	26.7%	\$ 107,825	35.4%	1,021,623	35.1%	208,782	41.2%
Self Pay	9,696	4.1%	\$ 17,062	5.6%	73,614	2.5%	25,116	5.0%
Other	4,763	2.0%	\$ 2,655	0.9%	28,510	1.0%	4,709	0.9%
TOTAL	\$ 234,671	100.0%	\$ 304,910	100.0%	\$ 2,910,765	100.0%	\$ 506,827	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	89,616	62.9%	17,265	37.8%	812,940	59.1%	17,265	33.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	44,494	31.2%	20,845	45.6%	480,324	34.9%	23,280	45.1%
Self Pay	7,742	5.4%	7,206	15.8%	73,600	5.3%	10,703	20.7%
Other	734	0.5%	386	0.8%	8,968	0.7%	386	0.7%
TOTAL	\$ 142,586	100.0%	\$ 45,701	100.0%	\$ 1,375,834	100.0%	\$ 51,635	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
SEPTEMBER 2022**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (15,032,975)	-	(27,922)	\$ (15,060,897)
Noncash Expenses:				
Depreciation and Amortization	16,699,665	17,452	-	16,717,118
Unrealized Gain/Loss on Investments	(3,861,307)	-	-	(3,861,307)
Accretion (Bonds) & COVID Funding	(17,112,683)	-	-	(17,112,683)
Changes in Assets and Liabilities				
Patient Receivables, Net	6,814,309	(587,347)	(93,359)	6,133,603
Taxes Receivable/Deferred	(2,464,446)	(27,388)	-	(2,491,834)
Inventories, Prepays and Other	10,077,918	(56,011)	(20,398)	10,001,510
Accounts Payable	11,120,499	178,952	(133,295)	11,166,156
Accrued Expenses	1,370,902	474,917	274,974	2,120,793
Due to Third Party Payors	1,055,273	-	-	1,055,273
Accrued Post Retirement Benefit Costs	(14,591,373)	-	-	(14,591,373)
Net Cash Provided by Operating Activities	<u>\$ (5,924,217)</u>	<u>575</u>	<u>-</u>	<u>\$ (5,923,642)</u>
Cash Flows from Investing Activities:				
Investments	\$ (415,684)	-	-	\$ (415,684)
Acquisition of Property and Equipment	<u>(10,690,599)</u>	<u>-</u>	<u>-</u>	<u>(10,690,599)</u>
Net Cash used by Investing Activities	<u>\$ (11,106,283)</u>	<u>-</u>	<u>-</u>	<u>\$ (11,106,283)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (324,063)	-	-	\$ (324,063)
Net Repayment of Long-term Debt/Bond Issuance	<u>(2,421,494)</u>	<u>-</u>	<u>-</u>	<u>(2,421,494)</u>
Net Cash used by Financing Activities	<u>(2,745,557)</u>	<u>-</u>	<u>-</u>	<u>(2,745,557)</u>
Net Increase (Decrease) in Cash	(19,776,057)	575	-	(19,775,482)
Beginning Cash & Cash Equivalents @ 9/30/2021	<u>61,692,933</u>	<u>4,500</u>	<u>-</u>	<u>61,697,433</u>
Ending Cash & Cash Equivalents @ 9/30/2022	<u>\$ 41,916,875</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 41,921,951</u>
<hr/>				
Balance Sheet				
Cash and Cash Equivalents	\$ 15,788,723	5,075	-	\$ 15,793,798
Restricted Assets	<u>26,128,152</u>	<u>-</u>	<u>-</u>	<u>26,128,152</u>
Ending Cash & Cash Equivalents @ 9/30/2022	<u>\$ 41,916,875</u>	<u>5,075</u>	<u>-</u>	<u>\$ 41,921,950</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2022

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 215,347	\$ 1,918,187	\$ (1,702,840)	\$ 251,630	\$ (36,283)
NOVEMBER	1,231,030	1,918,187	(687,157)	1,075,295	155,735
DECEMBER	6,614,568	1,918,187	4,696,381	6,840,747	(226,179)
JANUARY	5,169,442	1,918,187	3,251,255	7,131,638	(1,962,196)
FEBRUARY	6,692,218	1,918,187	4,774,031	4,756,484	1,935,735
MARCH	2,057,908	1,918,187	139,721	2,415,426	(357,517)
APRIL	426,742	1,918,187	(1,491,445)	464,788	(38,046)
MAY	406,640	1,918,187	(1,511,547)	239,559	167,082
JUNE	239,780	1,918,187	(1,678,407)	322,185	(82,405)
JULY	156,013	1,918,187	(1,762,174)	107,495	48,518
AUGUST	119,992	1,918,187	(1,798,195)	109,680	10,313
SEPTEMBER	256,783	1,918,183	(1,661,400)	308,241	(51,458)
TOTAL	\$ 23,586,464	\$ 23,018,240	\$ 568,224	\$ 24,023,166	\$ (436,702)
<u>SALES</u>					
OCTOBER	\$ 3,421,981	\$ 3,511,415	\$ (89,434)	\$ 2,929,377	\$ 492,604
NOVEMBER	3,326,676	3,556,241	(229,565)	3,099,131	227,545
DECEMBER	4,147,133	3,557,673	589,460	2,855,097	1,292,036
JANUARY	3,621,391	3,414,673	206,718	2,796,371	825,019
FEBRUARY	4,399,256	3,907,638	491,618	4,354,021	45,235
MARCH	4,537,253	3,299,902	1,237,351	2,721,819	1,815,434
APRIL	4,669,784	3,195,073	1,474,711	2,650,606	2,019,178
MAY	4,733,959	3,761,529	972,430	3,668,808	1,065,151
JUNE	4,218,782	3,155,797	1,062,985	3,276,521	942,261
JULY	4,414,843	3,152,615	1,262,228	3,406,244	1,008,599
AUGUST	4,941,541	3,438,823	1,502,718	3,951,134	990,407
SEPTEMBER	4,647,313	3,020,621	1,626,692	3,290,180	1,357,133
SUB TOTAL	51,079,910	40,972,000	10,107,910	38,999,308	12,080,603
ACCRUAL	2,372,446	-	2,372,446	-	2,372,446
TOTAL	\$ 53,452,356	\$ 40,972,000	\$ 12,480,356	\$ 38,999,308	\$ 14,453,049
TAX REVENUE	\$ 77,038,820	\$ 63,990,240	\$ 13,048,580	\$ 63,022,474	\$ 14,016,346

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2022**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,848,293)	\$ 5,600,889		\$ 3,752,596
2nd Qtr	(1,571,837)	4,763,143		3,191,306
3rd Qtr	-	-		-
4th Qtr	(2,838,615)	8,602,639		5,764,025
DSH TOTAL	\$ (6,258,745)	\$ 18,966,672		\$ 12,707,927
UC				
1st Qtr	\$ (4,129,344)	\$ 12,908,233		8,778,889
2nd Qtr	(6,171,014)	18,699,982		12,528,968
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (10,300,358)	\$ 31,608,215		\$ 21,307,857
DSRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(64,999)	129,998		64,999
3rd Qtr	-	-		-
4th Qtr	(5,639,655)	14,272,445		8,632,790
DSRIP UPL TOTAL	\$ (5,704,654)	\$ 14,402,443		\$ 8,697,789
UHRIP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ -		\$ -
GME				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(222,893)	675,433		452,540
3rd	-	-		-
4th Qtr	(222,893)	675,433		452,540
GME TOTAL	\$ (445,786)	\$ 1,350,866		\$ 905,080
CHIRP				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	(3,231,090)	-		(3,231,090)
4th Qtr	(464,535)	-		(464,535)
CHIRP TOTAL	\$ (3,695,625)	\$ -		\$ (3,695,625)
MCH Cash Activity	\$ (26,405,167)	\$ 66,328,195		\$ 39,923,028
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (26,405,167)	\$ 66,328,195	\$ -	\$ 39,923,028

INCOME STATEMENT ACTIVITY:

FY 2022 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 12,707,927
Uncompensated Care Accrual	11,409,789
URIP	66,496
GME	905,080
CHIRP	(5,475,563)
Regional UPL Benefit	-
Medicaid Supplemental Payments	19,613,730
DSRIP Accrual	8,695,789
Total Adjustments	\$ 28,309,519

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
SEPTEMBER 2022**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 14,943,284	\$ -	\$ 14,943,284
Mission Fitness	333,452	-	333,452
Petty Cash	8,923	-	8,923
Dispro	-	70,936	70,936
General Liability	-	27,264	27,264
Professional Liability	-	27,956	27,956
Funded Worker's Compensation	-	101,023	101,023
Funded Depreciation	-	173,785	173,785
Designated Funds	-	102,100	102,100
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 15,285,659	\$ 503,064	\$ 15,788,723

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	35,086,000	35,086,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	211,036	23,200,000	23,411,036
Allowance for Change in Market Values	-	(3,940,345)	(3,940,345)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 211,036	\$ 67,995,655	\$ 68,206,692
Total Unrestricted Cash and Investments			\$ 83,995,415

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,083,572	6,083,572
Advanced Medicare Payment	16,244,277	-	16,244,277
Restricted TPC, LLC-Equity Stake	1,461,047	-	1,461,047
Restricted MCH West Texas Services-Equity Stake	2,334,361	-	2,334,361
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 20,044,581	\$ 6,083,572	\$ 26,128,152

Total Cash & Investments **\$ 110,123,567**

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF SEPTEMBER 30, 2022**

<u>ITEM</u>	CIP BALANCE AS OF 8/31/2022	SEPTEMBER "+" ADDITIONS	SEPTEMBER "- " ADDITIONS	SEPTEMBER TRANSFERS	CIP BALANCE AS OF 9/30/2022	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
FIRST FLOOR COMMON AREAS	354,099	19,078	-	-	373,177	-	373,177	720,000	346,823
RELOCATE SPD	130,239	97,405	-	-	227,644	-	227,644	4,000,000	3,772,356
SPECIAL PROCEDURES ROOM 8	20,755	18,520	-	-	39,275	-	39,275	250,000	210,725
SUB-TOTAL	\$ 505,093	\$ 135,003	\$ -	\$ -	\$ 640,096	\$ -	\$ 640,096	\$ 4,970,000	\$ 4,329,904
<u>MINOR BUILDING IMPROVEMENT</u>									
RETAIL PHARMACY PROJECT	259,046	95,961	-	-	355,007	-	355,007	250,000	(105,007)
STERILE PROCESS REMODEL	208,314	6,433	-	-	214,746	-	214,746	49,000	(165,746)
SUB-TOTAL	\$ 467,360	\$ 102,393	\$ -	\$ -	\$ 569,753	\$ -	\$ 569,753	\$ 299,000	\$ (270,753)
<u>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 4,176,612	\$ 405,598	\$ (2,019,899)	\$ -	\$ 2,562,311	\$ -	\$ 2,562,311	\$ 8,000,000	\$ 5,437,689
SUB-TOTAL	\$ 4,176,612	\$ 405,598	\$ (2,019,899)	\$ -	\$ 2,562,311	\$ -	\$ 2,562,311	\$ 8,000,000	\$ 5,437,689
TOTAL CONSTRUCTION IN PROGRESS	\$ 5,149,064	\$ 642,994	\$ (2,019,899)	\$ -	\$ 3,772,159	\$ -	\$ 3,772,159	\$ 13,269,000	\$ 9,496,841

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
SEPTEMBER 2022

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		
	TOTAL PROJECT TRANSFERS	\$ -
EQUIPMENT PURCHASES		
None		
	TOTAL EQUIPMENT PURCHASES	\$ -
	TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES	\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2022 CAPITAL EQUIPMENT
CONTINGENCY FUND
SEPTEMBER 2022**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-21	ThinPrep 2000 Processor	7040	-	-	46,000	(46,000)
Oct-21	Convection Steamer	8020	-	-	8,570	(8,570)
Oct-21	Roll Around Monitor	8420	-	-	5,094	(5,094)
Oct-21	Replacement Wall Monitor	7300	-	-	4,916	(4,916)
Oct-21	Reach In Freezer	8020	-	-	3,815	(3,815)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	9,720	(9,720)
Oct-21	Olympic Brain Monitor	6550	-	-	23,186	(23,186)
Nov-21	Four Stack Gym 5 Stations	7430	-	-	12,622	(12,622)
Nov-21	Dishwasher Flight Type	8020	-	-	94,698	(94,698)
Nov-21	Jaco Carts	9100	-	-	24,955	(24,955)
Nov-21	Bar Code Scanners	6790	-	-	16,137	(16,137)
Nov-21	Kangaroo ePump	6760	-	-	6,875	(6,875)
Dec-21	CHW Flooring	7480	60,000	-	62,519	(2,519)
Dec-21	Stretchers	6850	-	-	309,396	(309,396)
Dec-21	Iris Camera Kit	6550	-	-	44,025	(44,025)
Dec-21	Refrigerator	7050	-	-	4,725	(4,725)
Dec-21	Clinical System	7060	-	-	228,649	(228,649)
Dec-21	Latitude 5320	7070	-	-	4,377	(4,377)
Dec-21	Pharmacy Refrigerator	7050	-	-	15,140	(15,140)
Dec-21	Clickline Surgical Instruments	6620	-	-	16,940	(16,940)
Jan-22	Badge Access Upgrade	8410	45,000	-	23,505	21,495
Jan-22	Pyxis Anesthesia System	7330	-	-	38,440	(38,440)
Jan-22	Prime Transport Chair	6090	-	-	2,784	(2,784)
Jan-22	Convection Oven	8020	-	-	20,413	(20,413)
Jan-22	Kinevo 90	6620	-	-	567,820	(567,820)
Jan-22	CareAware MDI	7060	-	-	6,000	(6,000)
Jan-22	Digital Front Door Solution	9100	-	-	110,325	(110,325)
Jan-22	Film Array Torch Module Box	7060	-	-	49,500	(49,500)
Jan-22	Neo Blue Units	6170	-	-	22,799	(22,799)
Jan-22	Fiber Optic Cables	9100	-	-	13,715	(13,715)
Jan-22	Tims 2000	7260	21,495	-	21,495	-
Feb-22	XN-9100 Hematology Analyzer	7050	-	-	431,537	(431,537)
Feb-22	UPS Battery Replacement	9100	-	-	15,895	(15,895)
Feb-22	Axon Body 3	8380	-	-	45,279	(45,279)
Feb-22	Outreach Devices/Software	9100	7,727	-	7,727	-
Feb-22	Blood Pressure Monitor	7430	-	-	4,767	(4,767)
Feb-22	Convection Oven	8020	47,106	-	47,106	-
Mar-22	Mac Lab	7220	-	-	271,204	(271,204)
Mar-22	Fire Alarm Upgrade	8200	-	-	149,750	(149,750)
Mar-22	CareAware	7060	-	-	4,500	(4,500)
Mar-22	Rolling Monitors	7310	10,333	-	10,218	115
Mar-22	Carto 3 System	7220	-	-	358,000	(358,000)
Mar-22	CVSM 6800 Blood Pressure Machine	6300	8,182	-	8,182	-
Mar-22	IV Poles	7440	-	-	3,319	(3,319)
Apr-22	Roche Cobas Liat PCR System	7140	-	-	25,124	(25,124)
Apr-22	Mobile Dart Evolution	7260	113,500	-	113,500	-
Apr-22	Galaxy 5 Table	7480	-	-	5,873	(5,873)
Apr-22	Medrad Stellant Flex Injection System	7230	47,950	-	47,950	-
Apr-22	Medrad Stellant Flex Injection System	7270	14,510	-	14,510	-
Apr-22	Medrad Stellant Flex Injection System	8420	14,510	-	14,510	-
Apr-22	Hydrocollator Heating Units	7430	-	-	2,238	(2,238)
Apr-22	Pigg-O-Stat Positioner	7260	5,450	-	5,450	-
Apr-22	Task Stool	7440	2,984	-	2,984	-
Apr-22	Ortho/Cast Cart	7270	-	-	6,019	(6,019)
Apr-22	Optim Entity XL Nasopharyngoscope	7390	8,575	-	5,955	2,620
Apr-22	Vein Visualization System	7440	3,958	-	5,645	(1,687)
Apr-22	Microscope	7060	14,072	-	14,072	-
Apr-22	Visipitch Speech Lab Software	7390	6,250	-	6,250	-
Apr-22	Microscope	7060	17,938	-	17,938	-
Apr-22	Innowave Pro Sonic	6790	-	-	140,589	(140,589)
Apr-22	50 Dell Monitors	9100	11,500	-	11,500	-
Apr-22	Vital Signs Machines	6190	35,105	-	35,105	-
Apr-22	EZ Front Protection Aprons	7260	3,051	-	3,051	-
Apr-22	Portable Rhinologyngoscope	9300	15,650	-	15,652	(2)
Apr-22	Temporary Pacemaker	6310	19,609	-	19,609	-
Apr-22	Stealth Station Surgical Navigation System	6620	452,794	-	452,794	-
Apr-22	Sleep Study Modules	7420	-	-	8,400	(8,400)
Apr-22	Standard Chair w/Oxygen Tank Holder	6850	-	-	12,646	(12,646)
May-22	IC200 Tonometer	6850	4,740	-	4,740	-
May-22	Carto 3 System	7220	-	-	139,941	(139,941)
May-22	Treadmills	9310	41,090	-	41,090	-
May-22	Guest Chairs	6850	30,661	-	30,661	-
May-22	Thin Pro	9100	28,650	-	28,650	-
May-22	Vein Visualization System	6150	15,696	-	15,696	-

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2022 CAPITAL EQUIPMENT
CONTINGENCY FUND
SEPTEMBER 2022**

MONTH/ YEAR	DEPT DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
May-22	Renasys Touch Pump	7460	151,800	-	151,800	-
May-22	Ferromagnetic Portal Detector	7270	25,913	-	25,913	-
May-22	OBM Kit	6550	37,446	-	23,186	14,261
May-22	Venue R3 Ultrasound Unit	6850	55,843	-	55,843	-
May-22	Clarity RM Console	6310	82,000	-	91,184	(9,184)
May-22	Neoprobe Console	6620	81,720	-	81,720	-
May-22	Scout Console & Guide	6620	62,495	-	-	62,495
May-22	ACIST CVI	7220	105,000	-	105,000	-
May-22	SPI 3 Upgrade	6620	-	-	28,026	(28,026)
May-22	Bariatric Pool Lift	7480	18,772	-	18,772	-
Jun-22	Water Chiller Epoxy Coating	8200	29,055	-	29,055	-
Jun-22	Heated Cabinet and Refrigerator	8020	-	-	31,414	(31,414)
Jun-22	Chairs	7230	4,381	-	4,381	-
Jun-22	Doctor's View Station	6850	-	-	15,470	(15,470)
Jun-22	Range	8020	12,768	-	11,920	848
Jun-22	RS85 Prestige Ultrasound	7240	130,567	-	130,567	-
Jun-22	Clarity RM Console	6330	82,000	-	91,184	(9,184)
Jun-22	Scrubbers/Burnisher	8270	65,645	-	65,645	-
Jun-22	Clinical Imaging Access	9100	91,000	-	91,000	-
Jun-22	Sharp NEC Display	9100	-	-	8,728	(8,728)
Jun-22	Dell Monitors	9100	11,500	-	11,500	-
Jun-22	Ryzen Thin Pro	9100	28,650	-	28,650	-
Jun-22	Blood Pressure Monitor	6950	4,487	-	4,487	-
Jun-22	Blood Pressure Monitor	6950	4,487	-	4,487	-
Jun-22	Blood Pressure Monitor	6960	4,487	-	4,487	-
Jun-22	Piccolo Lab Chemistry Analyzer	7030	-	-	15,634	(15,634)
Jun-22	Electric Food Cutter	8020	7,543	-	7,543	-
Jun-22	Hana Table	6620	-	-	16,080	(16,080)
Jun-22	Cables	9100	635	-	635	-
Jun-22	Data Cabling	9100	12,386	-	12,386	-
Jun-22	Mayfield Ultra Base Unit	6620	-	-	11,610	(11,610)
Jun-22	Aruba Network Switches	9100	-	-	6,151	(6,151)
Jun-22	CHW Pool Re-plaster	8200	150,000	-	85,488	64,512
Jul-22	Suite 330 ID Renovation	9300	35,000	-	51,213	(16,213)
Jul-22	A/C Units	8510	-	-	35,770	(35,770)
Jul-22	Network Upgrade	9100	-	-	162,611	(162,611)
Jul-22	Artis Axiom	6620	-	-	970,000	(970,000)
Jul-22	Hematek 3000 System	7050	-	-	7,400	(7,400)
Jul-22	ED Outdoor Seating	6850	-	-	9,668	(9,668)
Jul-22	ENT Chair	6850	7,548	-	7,548	-
Jul-22	Nellcor Transport Incubator	6550	33,951	-	33,951	-
Jul-22	Nurse Charting Stools	6140	4,973	-	4,973	-
Jul-22	MRI Chair	7210	3,475	-	3,475	-
Jul-22	Overbed Tables	6090	220,129	-	220,129	-
Jul-22	OptiPlex 7090	9100	32,200	-	32,200	-
Jul-22	Overbed Tables	7220	5,417	-	5,417	-
Jul-22	Tono Pen	6850	-	-	5,390	(5,390)
Jul-22	Dell 5530 Monitors	9100	11,500	-	22,476	(10,976)
Jul-22	OptiPlex 7000	9100	32,200	-	31,772	428
Jul-22	Cath Lab Software	7220	-	-	9,247	(9,247)
Jul-22	S3 Stryker Beds	6700	185,179	-	659,010	(473,831)
Jul-22	Versatrak Wireless Hub	8200	16,117	-	16,117	-
Jul-22	Artic Sun Temperature Management	6330	23,500	-	120,190	(96,690)
Jul-22	Artic Sun Temperature Management	6310	120,190	-	120,190	-
Aug-22	Air Curtain Refrigerator	8020	13,802	-	13,196	606
Aug-22	Chairs	6090	5,729	-	5,729	-
Aug-22	2022 Ford F-150	8200	40,229	-	37,814	2,416
Aug-22	Veritas Phaco System	6620	55,500	-	55,500	-
Aug-22	Sysmex Hematology Interface	9100	-	-	13,500	(13,500)
Aug-22	Sonial Vision R&F Equipment	7260	359,000	-	359,000	-
Aug-22	Centrifugal Chiller	8200	29,055	-	29,055	-
Aug-22	Venue R3 Ultrasound Unit	6700	48,348	-	46,591	1,757
Aug-22	Keyboards & Mice	9100	5,886	-	5,886	-
Sep-22	Avalon Transducer	6700	-	-	4,739	(4,739)
Sep-22	Nasopharyngoscope	7390	8,575	-	8,575	-
Sep-22	Overhead Lights	6850	-	-	22,393	(22,393)
Sep-22	S3 Stryker Beds	7460	-	-	143,850	(143,850)
			\$ 4,266,169	\$ -	\$ 9,037,063	\$ (4,770,895)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
SEPTEMBER 2022**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	
AR DISPRO/UPL	\$ -	\$ -	\$ -	\$ -
AR UNCOMPENSATED CARE	(1,175,998)	8,778,889	-	(9,954,887)
AR DSRIP	-	-	-	-
AR CHIRP	897,322	2,677,259	-	(1,779,938)
AR UHRIP	66,496	-	-	66,496
AR GME	-	-	-	-
AR PHYSICIAN GUARANTEES	710,143	518,647	-	191,496
AR ACCRUED INTEREST	151,232	5,863	-	145,369
AR OTHER:	1,003,854	(1,663,343)	36,244	2,630,954
Procure On-Call Fees	-	-	6,846	(6,846)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,003,854	(1,663,343)	29,398	2,637,800
AR DUE FROM THIRD PARTY PAYOR	2,818,154	5,353,086	-	(2,534,932)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ 4,116,424	\$ 15,670,402	\$ 36,244	\$ (11,590,222)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
SEPTEMBER 2022**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	13.2	11.5	14.4%	8.2	61.0%	14.4	11.7	22.6%	7.1	102.7%
Intensive Care Unit (CCU) 4	1.7	6.8	-75.7%	24.8	-93.3%	10.7	6.9	54.1%	9.0	18.8%
Intensive Care Unit (ICU) 2	3.6	5.3	-31.2%	0.9	288.4%	9.2	5.3	71.7%	2.8	229.7%
Operating Room	7.4	2.6	183.6%	4.4	69.5%	6.7	2.6	157.1%	2.5	171.4%
3 West Observation	3.9	2.2	73.1%	4.2	-8.4%	6.4	2.2	186.2%	1.0	525.3%
4 Central	1.4	0.8	80.2%	8.1	-82.8%	5.2	0.8	560.4%	2.2	138.6%
Emergency Department	1.7	-	0.0%	0.8	109.8%	4.3	-	0.0%	0.1	5429.5%
6 Central	0.8	1.5	-50.1%	3.8	-80.1%	4.1	1.5	168.9%	1.1	268.0%
8 Central	1.9	0.8	134.0%	1.4	38.6%	3.8	0.8	350.0%	1.3	193.6%
7 Central	0.7	1.9	-63.6%	3.6	-81.0%	3.7	1.9	92.5%	1.5	146.0%
5 Central	0.1	2.5	-94.3%	2.6	-94.5%	3.4	2.5	33.8%	2.5	37.2%
9 Central	2.2	-	0.0%	4.2	-46.4%	3.0	2.1	41.4%	1.7	70.7%
Care Management	5.0	-	0.0%	1.3	273.4%	2.5	-	0.0%	0.1	2132.6%
Imaging - Diagnostics	2.9	1.9	54.0%	1.0	185.5%	2.1	1.9	11.4%	1.0	113.7%
Labor & Delivery	1.8	0.4	376.3%	-	0.0%	1.9	0.4	391.6%	0.9	106.0%
Laboratory - Chemistry	6.0	3.5	71.0%	-	0.0%	1.6	3.5	-54.8%	-	0.0%
Imaging - Ultrasound	1.3	0.5	173.5%	-	0.0%	1.6	0.5	213.9%	-	0.0%
Recovery Room	-	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
4 EAST	1.8	-	0.0%	-	0.0%	1.0	-	0.0%	-	0.0%
6 West	0.1	0.3	-47.1%	0.1	97.5%	0.9	0.3	234.9%	0.2	405.6%
2 Central	-	-	0.0%	-	0.0%	0.7	-	0.0%	0.5	39.6%
NURSING ORIENTATION	0.5	-	0.0%	2.0	-76.8%	0.7	-	0.0%	0.5	38.1%
Imaging - MRI	-	0.5	-100.0%	-	0.0%	0.5	0.5	7.7%	-	0.0%
Imaging - Special Procedures	0.7	-	0.0%	-	0.0%	0.5	-	0.0%	-	0.0%
CHW - Sports Medicine	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
Imaging - Cat Scan	1.1	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
PM&R - Physical	0.1	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Engineering	1.3	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Sterile Processing	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
Human Resources	-	-	0.0%	0.3	-100.0%	0.1	-	0.0%	0.1	-33.0%
Laundry	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
Imaging - CVI	-	0.5	-100.0%	-	0.0%	0.0	0.5	-92.3%	-	0.0%
5 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	294.2%
Neonatal Intensive Care	-	-	0.0%	-	0.0%	0.0	-	0.0%	-	0.0%
Cath Lab	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Disaster & Emergency Operations	-	-	0.0%	0.2	-100.0%	-	-	0.0%	0.2	-100.0%
SUBTOTAL	61.2	43.5	40.8%	71.9	-14.8%	91.3	46.1	98.2%	36.4	150.8%
TRANSITION LABOR										
Laboratory - Chemistry	1.3	-	0.0%	3.5	-61.8%	2.3	-	0.0%	3.7	-36.6%
SUBTOTAL	1.3	-	0.0%	3.5	-61.8%	2.3	-	0.0%	3.7	-36.6%
GRAND TOTAL	62.5	43.5	43.8%	75.3	-17.0%	93.7	46.1	103.2%	40.1	133.6%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
SEPTEMBER 2022**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU2 TEMPORARY LABOR	\$ 111,640	\$ 100,578	\$ 11,062	11.0%	\$ 31,415	255.4%	\$ 3,981,942	\$ 1,245,405	\$ 2,736,537	219.7%	\$ 775,132	413.7%
ICU4 TEMPORARY LABOR	56,710	130,613	(73,903)	-56.6%	640,766	-91.1%	3,836,585	1,614,170	2,222,415	137.7%	2,482,808	54.5%
ED TEMPORARY LABOR	45,588.35	45,598	45,598	100.0%	18,641	144.0%	1,888,687.14	1,888,687	1,888,687	100.0%	21,887	8529.3%
TEMPORARY LABOR	90,327.30	33,045	57,282	173.3%	80,011	12.2%	2,222,627.83	400,054	1,822,574	455.7%	229,436	868.9%
IMCU4 TEMPORARY LABOR	49,261	14,412	34,849	241.8%	221,536	-77.8%	1,847,569	178,486	1,669,083	935.1%	530,695	248.1%
RT TEMPORARY LABOR	301,138.59	232,382	68,757	29.6%	167,377	79.9%	4,310,303.39	2,870,695	1,439,608	50.1%	1,655,115	160.4%
OR TEMPORARY LABOR	161,821	32,369	129,452	399.9%	70,466	129.6%	1,815,170	395,917	1,419,253	358.5%	458,926	295.5%
8C TEMPORARY LABOR	46,139	12,236	33,903	277.1%	34,967	31.9%	1,291,976	151,665	1,140,311	751.9%	279,799	361.8%
9C TEMPORARY LABOR	21,053.91	22,376	(1,322)	-5.9%	95,372	-77.9%	1,381,552.52	277,619	1,103,934	397.6%	256,341	439.0%
70 TEMPORARY LABOR	35,666	33,523	2,143	6.4%	82,454	-56.7%	1,346,501	413,191	933,310	225.9%	332,354	305.1%
L & D TEMPORARY LABOR	41,562	5,717	35,845	627.0%	-	100.0%	681,059	70,484	610,575	866.3%	182,042	274.1%
COMM HEALTH TEMPORARY LABOR	101,669.00	-	101,669	100.0%	21,943	363.3%	581,376.23	-	581,376	100.0%	21,943	2549.5%
TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	503,793.03	-	503,793	100.0%	140,408	258.8%
IMCU9 TEMPORARY LABOR	51,217	-	51,217	100.0%	101,741	-49.7%	881,446	421,838	459,608	109.0%	389,547	126.3%
RR TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	353,261.37	-	353,261	100.0%	-	100.0%
US TEMPORARY LABOR	31,140.60	9,104	22,037	242.1%	-	100.0%	435,905.77	110,940	324,966	292.9%	-	100.0%
4E TEMPORARY LABOR	45,867.50	-	45,868	100.0%	-	100.0%	323,877.69	-	323,878	100.0%	-	100.0%
Temp Labor - Productive Salaries	9,645.00	-	9,645	100.0%	56,515	-82.9%	289,763.99	-	289,764	100.0%	131,799	119.9%
ORTHO/NEURO TEMPORARY LABOR	1,000.50	3,763	(2,763)	-73.4%	3,793	-73.6%	256,781.47	46,673	210,108	450.2%	40,794	529.5%
TEMPORARY LABOR	22,284	-	22,284	100.0%	-	100.0%	183,423	-	183,423	100.0%	-	100.0%
CHEM TEMPORARY LABOR	127,906.30	24,654	103,252	418.8%	-	100.0%	456,852.20	301,458	155,394	51.5%	(8,844)	-5265.6%
ALL OTHER	9,053	-	9,053	100.0%	12,327	-26.6%	144,824	-	144,824	100.0%	126,225	14.7%
DIAG TEMPORARY LABOR	61,539.40	28,032	33,507	119.5%	13,483	356.4%	434,178.76	342,237	91,942	26.9%	162,722	166.8%
CT TEMPORARY LABOR	21,711.60	-	21,712	100.0%	-	100.0%	71,834.40	-	71,834	100.0%	-	100.0%
OP PM&R-CHW TEMPORARY LABOR	2,514.65	-	2,515	100.0%	-	100.0%	64,065.75	-	64,066	100.0%	-	100.0%
MRI TEMPORARY LABOR	-	8,054	(8,054)	-100.0%	-	100.0%	142,735.35	98,352	44,383	45.1%	-	100.0%
TOTAL TEMPORARY LABOR	\$ 1,450,104	\$ 736,193	\$ 713,911	97.0%	\$ 1,706,567	-15.0%	\$ 30,670,912	\$ 9,494,989	\$ 21,175,923	223.0%	\$ 8,708,984	252.2%
CHEM TRANSITION LABOR	\$ 13,056	\$ -	\$ 13,056	100.0%	\$ 29,326	-55.5%	\$ 250,576	\$ -	\$ 250,576	100.0%	\$ 386,259	-35.1%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
TOTAL TRANSITION LABOR	\$ 13,056	\$ -	\$ 13,056	0%	\$ 29,326	-55.5%	\$ 250,576	\$ -	\$ 250,576	0.0%	\$ 386,259	-35.1%
GRAND TOTAL TEMPORARY LABOR	\$ 1,463,160	\$ 736,193	\$ 726,967	98.7%	\$ 1,735,893	-15.7%	\$ 30,921,489	\$ 9,494,989	\$ 21,426,500	225.7%	\$ 9,095,243	240.0%
OTHER PURCH SVCS	\$ 21,817	\$ 53,131	\$ (31,314)	-58.9%	\$ 93,524	-76.7%	\$ 1,400,446	\$ 637,605	\$ 762,841	119.6%	\$ 635,482	120.4%
ADM CONTRACT STRYKER	39,794	11,410	28,384	248.8%	14,562	173.3%	838,506.13	136,887	701,619	512.6%	295,222	184.0%
CONSULTANT FEES	64,326	8,054	56,272	698.7%	33,936	89.6%	745,084.21	96,637	648,447	671.0%	240,719	209.5%
FIN ACCT COST REPORT/CONSULTANT FEES	63,965	3,668	60,297	1643.9%	1,226	5117.7%	636,741.42	44,082	592,659	1344.4%	34,665	1736.8%
CREDIT CARD FEES	104,211	33,892	70,319	207.5%	21,836	377.2%	820,938	406,770	414,168	101.8%	368,136	123.0%
UC-WEST CLINIC - PURCH SVCS-OTHER	53,407	25,060	28,347	113.1%	48,899	9.2%	655,423	300,753	354,670	117.9%	381,743	71.7%
UC-CPCC JBS PARKWAY PURCH SVCS-OTHER	95,314	45,004	50,310	111.8%	68,068	40.0%	868,095	540,070	328,025	60.7%	648,509	33.9%
HK SVC CONTRACT PURCH SVC	123,821	81,859	41,962	51.3%	85,495	44.8%	1,277,885	982,264	295,621	30.1%	937,930	36.2%
DIET OTHER PURCH SVCS	27,458	16,015	11,443	71.5%	35,245	-22.1%	380,164.88	192,246	187,919	97.7%	258,953	46.8%
ADM PHYS RECRUITMENT	40,325	15,883	24,442	153.9%	27,129	48.6%	361,887.38	190,596	171,291	89.9%	333,637	8.5%
HISTOLOGY SERVICES	31,879	25,727	6,152	23.9%	40,230	-20.8%	467,582	308,779	158,803	51.4%	346,422	35.0%
ADMIN OTHER FEES	19,799	12,021	7,778	64.7%	39,349	-49.7%	300,210.73	144,230	155,981	108.1%	202,280	48.4%
COMM HEALTH OTHER PURCH SVCS	67,796	13,269	54,527	410.9%	12,320	450.3%	267,144.68	159,272	107,873	67.7%	191,733	39.3%
SERV EXC SURVEY SERVICES	30,393	12,622	17,771	140.8%	19,324	57.3%	254,394.38	151,420	102,974	68.0%	230,948	10.2%
FHC PHC OTHER PURCH SVCS	2,936	-	2,936	100.0%	-	100.0%	101,957.73	-	101,958	100.0%	76,818	32.7%
ADM LEGAL SETTLEMENT FEES	20,000	-	20,000	100.0%	-	100.0%	95,650.00	-	95,650	100.0%	-	100.0%
4E OTHER PURCH SVCS	10,866	10,083	783	7.8%	15,722	-30.9%	197,302.02	120,952	76,350	63.1%	123,367	59.9%
AMBULANCE FEES	36,342	9,807	26,535	270.6%	8,062	350.8%	192,014.30	117,651	74,363	63.2%	64,405	198.1%
NSG OTHER PURCH SVCS	12,126	5,300	6,826	128.8%	29,588	-59.0%	121,317.70	63,644	57,674	90.6%	78,477	54.6%
OTHER PURCH SVCS	-	-	-	100.0%	-	100.0%	57,009	-	57,009	100.0%	8,005	612.2%
ENGINEERING OTHER PURCH SVCS	7,011	9,357	(2,346)	-25.1%	5,633	24.5%	166,345.40	112,240	54,105	48.2%	110,356	50.7%
ADM APPRAISAL DIST FEE	24,963	26,066	(1,103)	-4.2%	19,981	24.9%	361,734	312,737	48,997	15.7%	372,094	-2.8%
OBLD OTHER PURCH SVCS	20,330	15,822	4,508	28.5%	17,489	16.2%	236,030	189,897	46,133	24.3%	212,834	10.9%
HR OTHER PURCH SVCS	542	482	60	12.5%	119	356.1%	50,009.25	5,784	44,225	764.6%	8,546	485.2%
FA EXTERNAL AUDIT FEES	-	16,245	(16,245)	-100.0%	17,350	-100.0%	231,770.00	194,951	36,819	18.9%	193,597	19.7%
SANE OTHER PURCH SVCS	2,800	2,319	481	20.7%	2,833	-1.2%	52,384.00	27,839	24,545	88.2%	36,671	42.8%
PH CONTRACT PURCH SVC	9,215	6,538	2,677	40.9%	8,497	8.4%	102,348.35	78,500	23,848	30.4%	96,371	6.2%
MED STAFF REVIEW FEES	11,995	8,337	3,658	43.9%	6,937	72.9%	119,912.54	100,000	19,913	19.9%	92,158	30.1%
LAB ADMIN OTHER PURCH SVCS	1,583	5,184	(3,601)	-69.5%	6,844	-76.9%	77,931.24	62,230	15,701	25.2%	72,068	8.1%
ECHD POLICE DEPT OTHER PURCH SVCS	4,305	3,337	968	29.0%	794	442.2%	51,927.70	40,000	11,928	29.8%	7,981	550.6%
RAD CONTRACT PURCH SVC	17,803	5,859	11,944	203.9%	16,477	8.0%	81,188.74	70,341	10,848	15.4%	65,954	23.1%
COMP PURCH SVCS CONTRACT	7,737	10,188	(2,451)	-24.1%	15,650	-50.6%	94,680.25	122,300	(27,620)	-22.6%	79,070	19.7%
NSG ED OTHER PURCH SVCS	6,859	11,834	(4,975)	-42.0%	10,785	-36.4%	114,241.38	142,063	(27,822)	-19.6%	117,340	-2.6%
HR RECRUITING FEES	68,254	31,157	37,097	119.1%	54,641	24.9%	279,915	373,829	(93,914)	-25.1%	343,867	-18.6%
MISSION FITNESS CONTRACT PURCH SVC	59,366	69,263	(9,897)	-14.3%	55,645	6.7%	665,210.04	820,742	(155,532)	-19.0%	731,447	-9.1%
UC-CPCC 42ND STREET PURCH SVCS-OTHER	-	44,203	(44,203)	-100.0%	57,803	-100.0%	358,908	530,480	(171,572)	-32.3%	610,743	-41.2%
ADMIN LEGAL FEES	7,798	45,958	(38,160)	-83.0%	41,170	-81.1%	360,122	551,452	(191,330)	-34.7%	572,561	-37.1%
IT INFORMATION SOLUTIONS SVCS	30,727	44,693	(13,966)	-31.2%	17,438	76.2%	344,425	536,305	(191,880)	-35.8%	375,065	-8.2%
PRIMARY CARE WEST OTHER PURCH SVCS	(108,746)	45,750	(154,496)	-337.7%	(7,988)	1261.3%	333,060.31	549,000	(215,940)	-39.3%	264,978	25.7%
PT ACCTS COLLECTION FEES	48,104	70,564	(22,460)	-31.8%	57,812	-16.8%	592,863	846,823	(253,960)	-30.0%	799,162	-25.8%
FHC OTHER PURCH SVCS	(80,396)	67,689	(148,085)	-218.8%	(2,775)	2797.5%	508,325	812,235	(303,910)	-37.4%	1,152,866	-55.9%
DIALYSIS SERVICES	98,407	145,958	(47,551)	-32.6%	133,019	-26.0%	1,371,182.37	1,751,518	(380,336)	-21.7%	1,515,897	-9.5%
OR FEES (PERFUSION SERVICES)	34,732	68,824	(34,092)	-49.5%	35,279	-1.6%	413,545	825,833	(412,288)	-49.9%	575,235	-28.1%
ALL OTHERS	3,055,231	3,183,945										

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED RATIO ANALYSIS
SEPTEMBER 30, 2022**

		YTD SEPTEMBER 2022	2021 S&P Comparison**	YTD September 2021	YTD September 2020	YTD September 2019
<u>Statement of Operations:</u>						
Salaries & Benefits/Net Pt Rev (%)	↓	61.2	57.4	67.4	69.1	68.6
Bad Debt Exp/Total Operating Revenue (%)	↓	38.2	N/A	41.1	34.6	7.3
Maximum Debt Service Coverage (x)	↓	1.8	3.7	5.3	7.1	7.9
Maximum Debt Service/Total Operating Revenue	↓	1.0	N/A	1.3	1.7	1.8
Interest Coverage (x) ¹						
EBITDA Margin (%) ¹	↓	1.5	10.6	5.6	76.0	74.1
Operating Margin (%)	↓	-5.2	2.5	-2.0	-0.7	0.7
Profit Margin (%)	↓	-3.9	4.6	-1.1	-8.4	72.3
<u>Balance Sheet:</u>						
Average Age Net Fixed Assets (years)	↑	17.1	13.8	16.8	16.8	15.8
Cushion Ratio (x)	↓	26.7	16.7	31.1	32.8	17.8
Days' Cash on Hand	↑	85.6	185.9	65.5	154.6	77.8
Days in Accounts Receivable	↓	38.4	44.5	44.5	53.6	54.6
Cash Flow/Total Liabilities (%)	↓	3.0	14.1	9.9	-0.3	523.2
Unrestricted Cash/Long-Term Debt (%)	↑	243.0	148.1	130.6	177.7	193.1
Long-Term Debt/Capitalization (%)	↓	16.4	35.3	19.7	18.0	18.6
Payment Period (days)	↓	62.2	N/A	63.1	57.9	51.0
<u>Other Ratios:</u>						
Inventory Turnover ²	↑	10.9	N/A	9.4	12.0	2.3

****National medians based on Standard and Poors U.S. Not-For Profit Health Care Stand-Alone Ratios**

Note 1: EBITDA - Earnings before interest, taxes, depreciation, and amortization



Financial Presentation

For the Month Ended

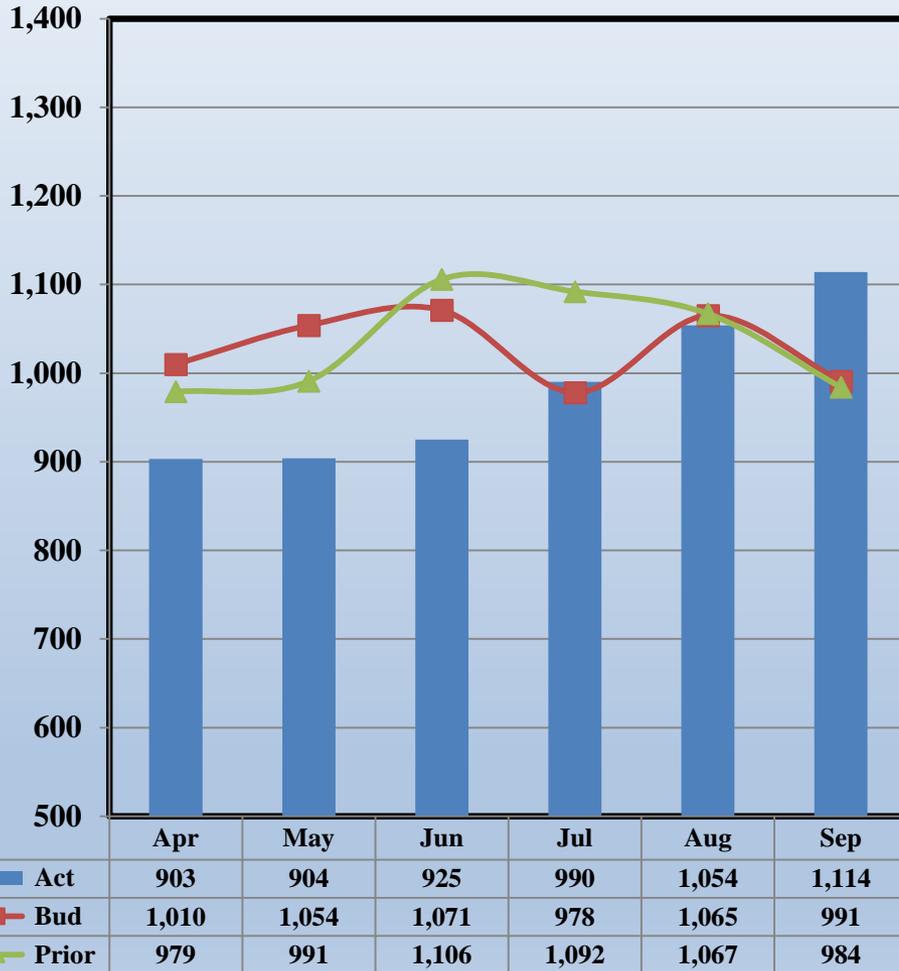
September 30, 2022

Volume



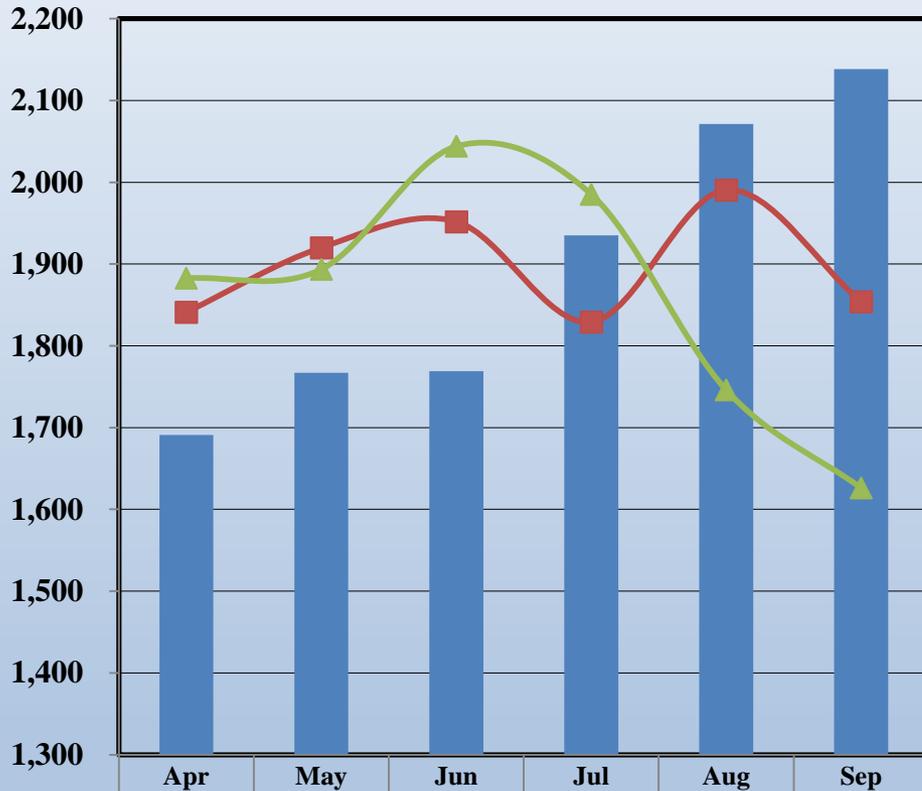
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,114	991	984
Var %		12.4%	13.2%
Year-To-Date	11,902	12,300	12,319
Var %		-3.2%	-3.4%
Annualized	11,902	12,300	12,319
Var %		-3.2%	-3.4%

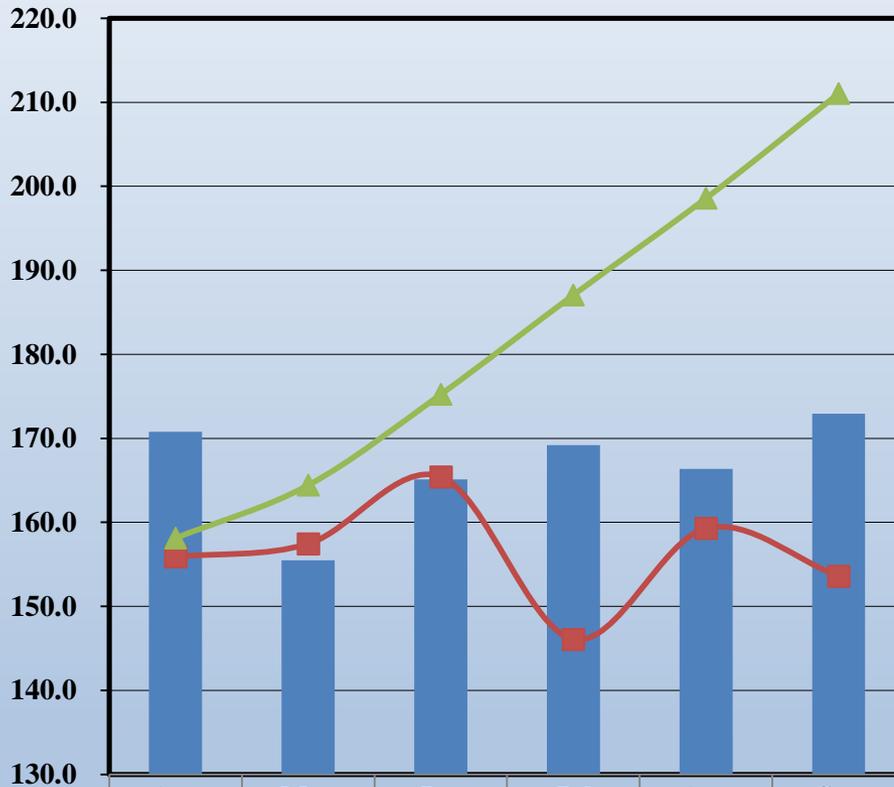
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,139	1,854	1,626
Var %		15.3%	31.5%
Year-To-Date	21,959	22,811	21,602
Var %		-3.7%	1.7%
Annualized	22,032	22,810	21,700
Var %		-3.4%	1.5%

	Apr	May	Jun	Jul	Aug	Sep
Act	1,691	1,767	1,769	1,935	2,071	2,139
Bud	1,841	1,920	1,952	1,829	1,991	1,854
Prior	1,883	1,894	2,044	1,985	1,746	1,626

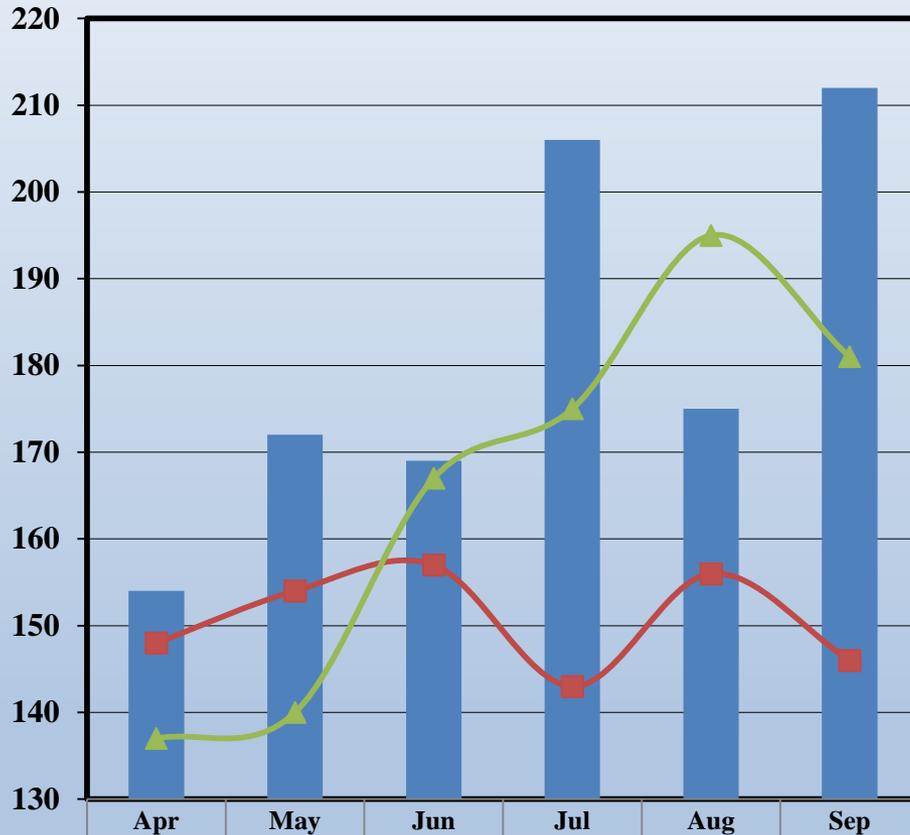
Average Daily Census



	Apr	May	Jun	Jul	Aug	Sep
Act	170.8	155.5	165.1	169.2	166.4	172.9
Bud	155.9	157.5	165.4	146.1	159.3	153.6
Prior	158.1	164.4	175.2	187.1	198.6	211.0

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	172.9	153.6	211.0
Var %		12.6%	-18.1%
Year-To-Date	178.6	156.2	181.2
Var %		14.4%	-1.4%
Annualized	178.7	156.2	181.1
Var %		14.4%	-1.4%

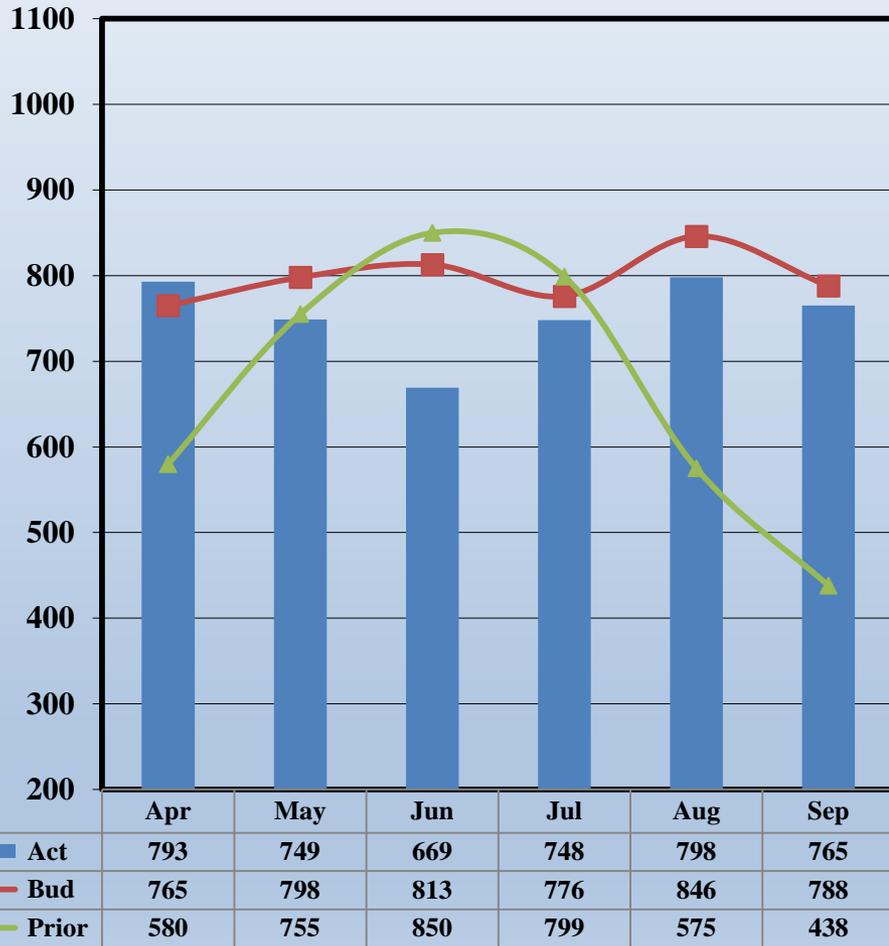
Deliveries



■ Act	154	172	169	206	175	212
■ Bud	148	154	157	143	156	146
▲ Prior	137	140	167	175	195	181

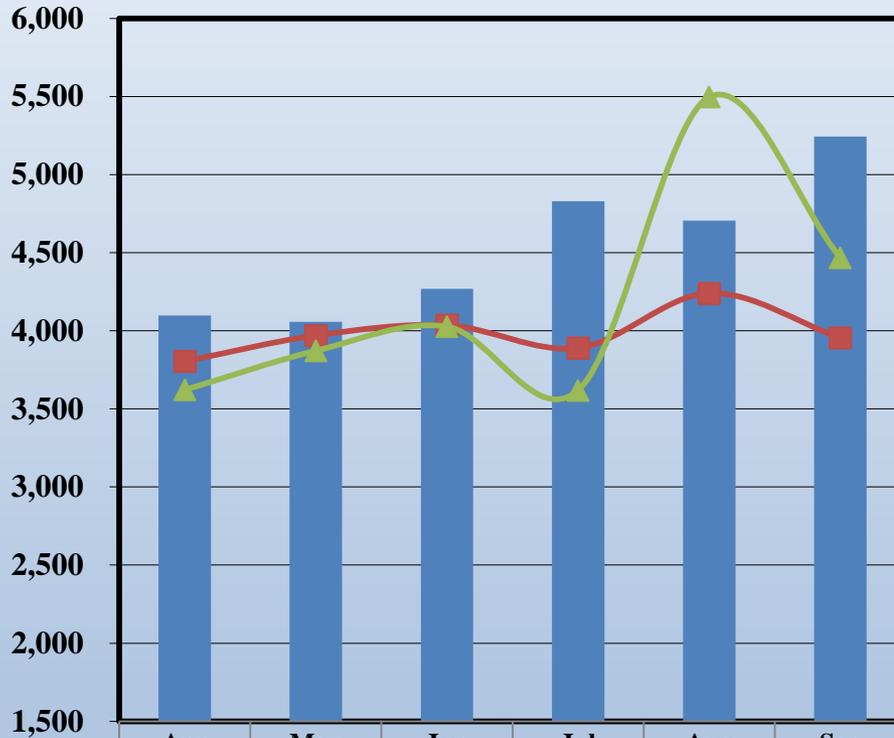
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	212	146	181
Var %		45.2%	17.1%
Year-To-Date	2,189	1,800	1,977
Var %		21.6%	10.7%
Annualized	2,189	1,800	1,977
Var %		21.6%	10.7%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	765	788	438
Var %		-2.9%	74.7%
Year-To-Date	8,865	9,600	8,025
Var %		-7.7%	10.5%
Annualized	8,865	9,600	8,025
Var %		-7.7%	10.5%

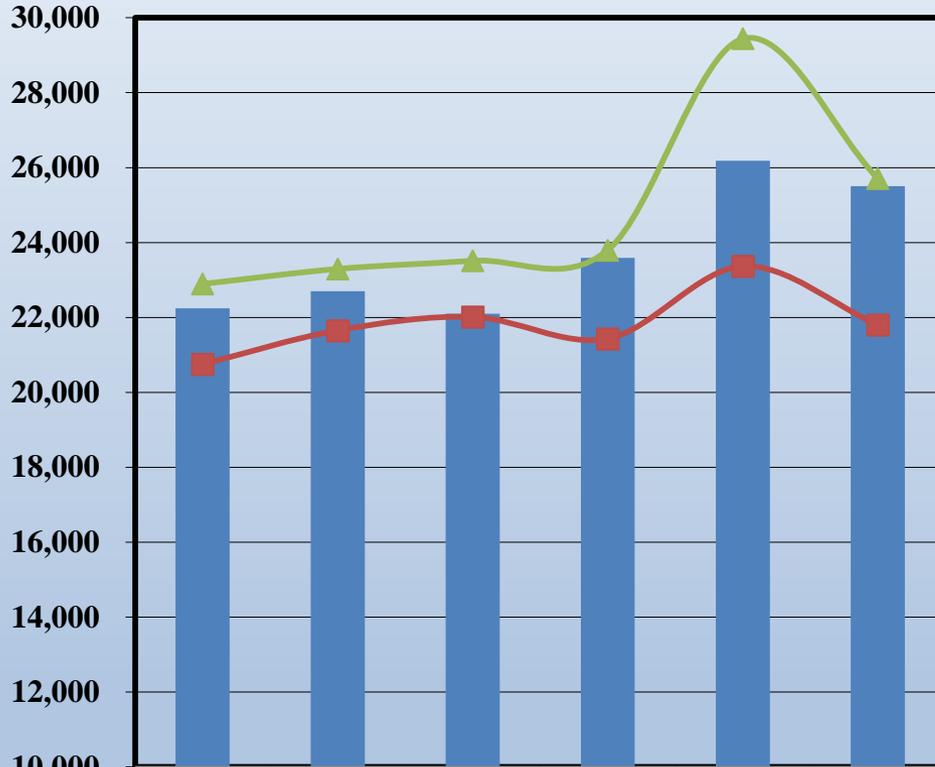
Emergency Room Visits



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	5,243	3,955	4,467
Var %		32.6%	17.4%
Year-To-Date	53,443	48,000	43,768
Var %		11.3%	22.1%
Annualized	53,443	48,000	43,768
Var %		11.3%	22.1%

	Apr	May	Jun	Jul	Aug	Sep
Act	4,097	4,057	4,269	4,830	4,706	5,243
Bud	3,805	3,970	4,036	3,890	4,241	3,955
Prior	3,622	3,872	4,027	3,619	5,497	4,467

Total Outpatient Occasions of Service

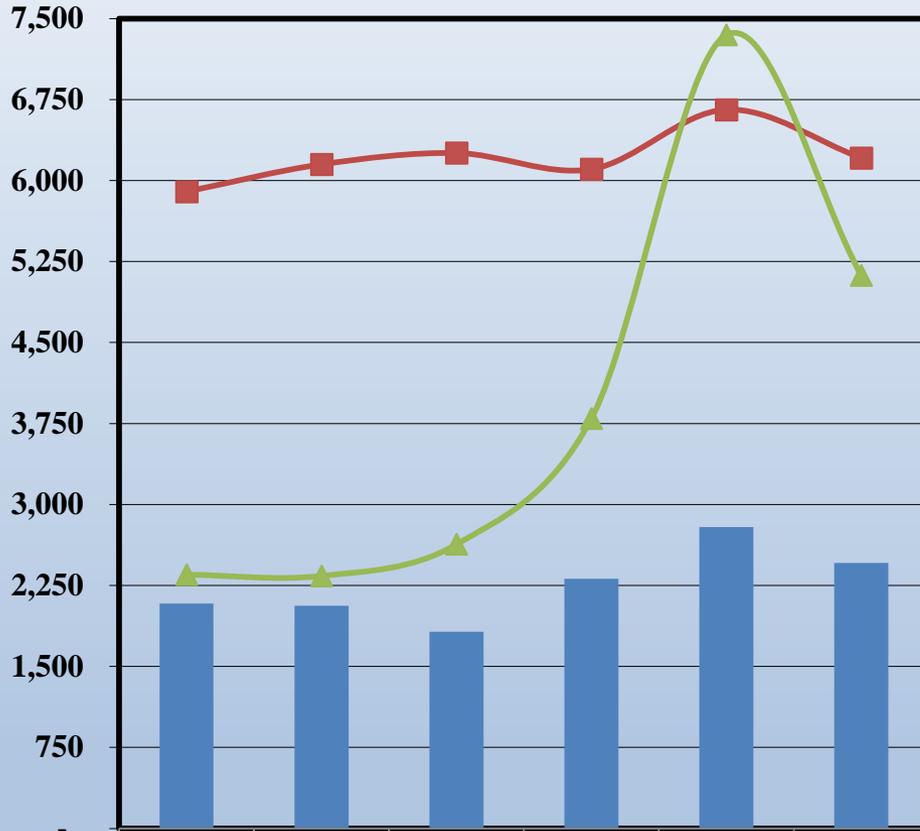


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	25,507	21,798	25,706
Var %		17.0%	-0.8%
Year-To-Date	289,172	263,500	270,239
Var %		9.7%	7.0%
Annualized	289,172	263,500	270,239
Var %		9.7%	7.0%

	Apr	May	Jun	Jul	Aug	Sep
Act	22,243	22,701	22,101	23,590	26,182	25,507
Bud	20,752	21,653	22,014	21,433	23,365	21,798
Prior	22,894	23,295	23,513	23,797	29,441	25,706

Urgent Care Visits

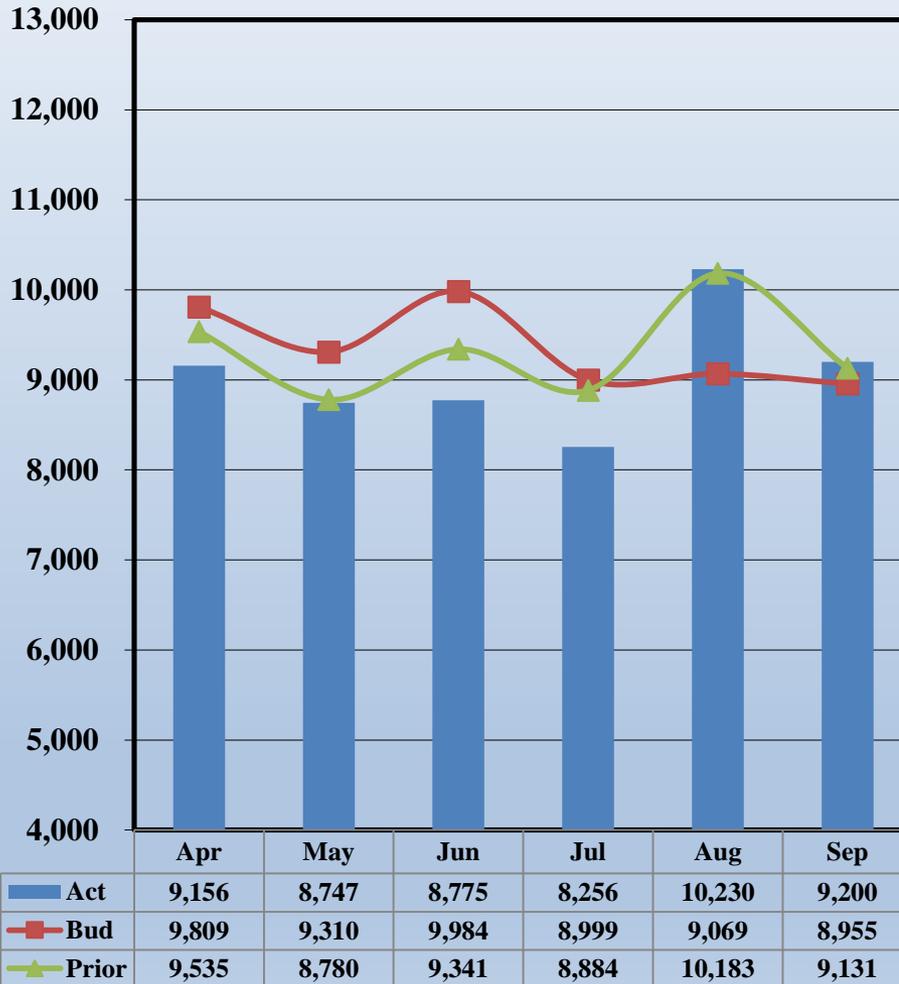
(JBS Clinic, West University & 42nd Street)



— Act	2,082	2,061	1,820	2,311	2,792	2,458
— Bud	5,898	6,150	6,255	6,105	6,657	6,210
— Prior	2,350	2,338	2,631	3,796	7,349	5,121

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,458	6,210	5,121
Var %		-60.4%	-52.0%
Year-To-Date	36,317	74,982	38,881
Var %		-51.6%	-6.6%
Annualized	36,317	74,982	38,881
Var %		-51.6%	-6.6%

Total ProCare Office Visits



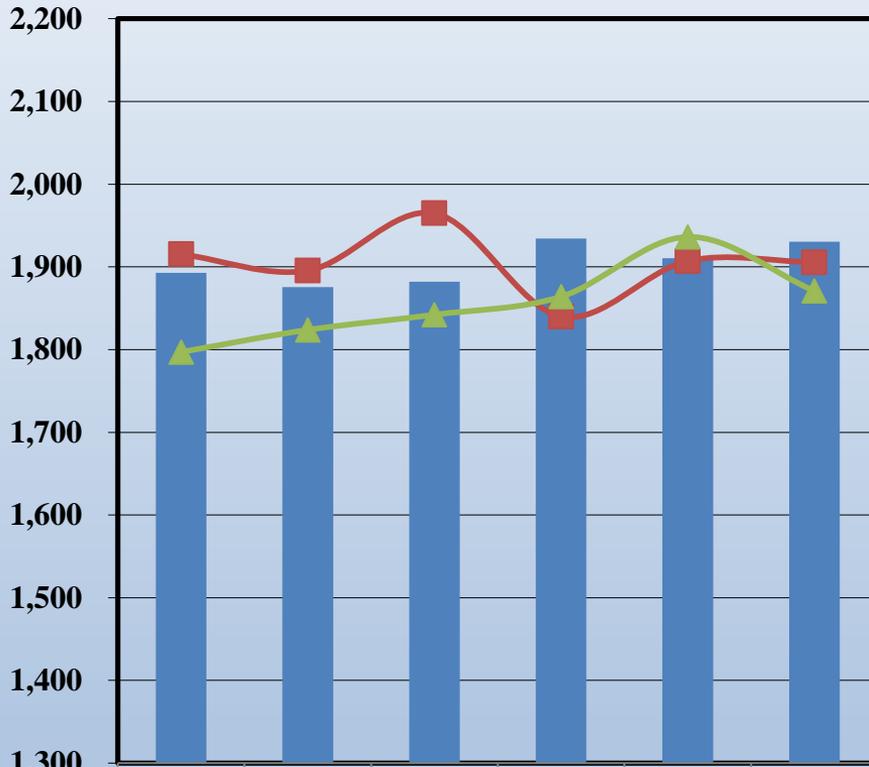
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,200	8,955	9,131
Var %		2.7%	0.8%
Year-To-Date	106,550	105,959	103,888
Var %		0.6%	2.6%
Annualized	106,550	105,959	103,888
Var %		0.6%	2.6%

Staffing



Blended FTE's

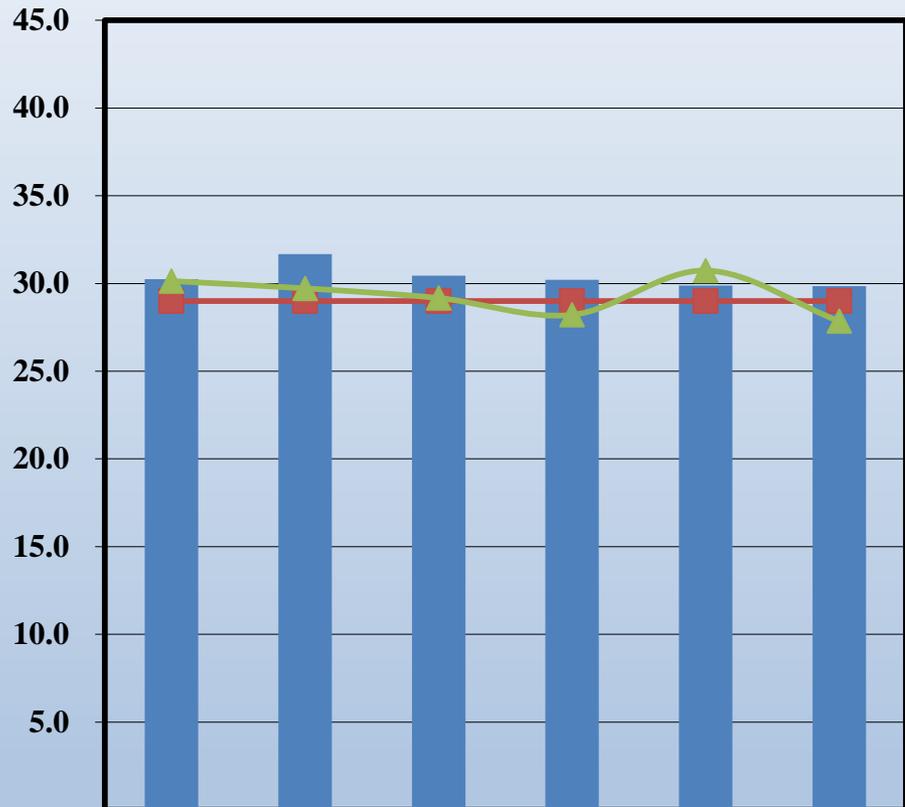
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,930	1,906	1,871
Var %		1.3%	3.2%
Year-To-Date	1,892	1,918	1,817
Var %		-1.4%	4.1%
Annualized	1,892	1,919	1,817
Var %		-1.4%	4.2%

	Apr	May	Jun	Jul	Aug	Sep
Act	1,893	1,876	1,882	1,934	1,911	1,930
Bud	1,915	1,896	1,965	1,840	1,907	1,906
Prior	1,797	1,824	1,842	1,864	1,936	1,871

Paid Hours per Adjusted Patient Day *(Ector County Hospital District)*



	Apr	May	Jun	Jul	Aug	Sep
Act	30.2	31.7	30.5	30.2	29.9	29.9
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	30.1	29.7	29.2	28.2	30.7	27.8

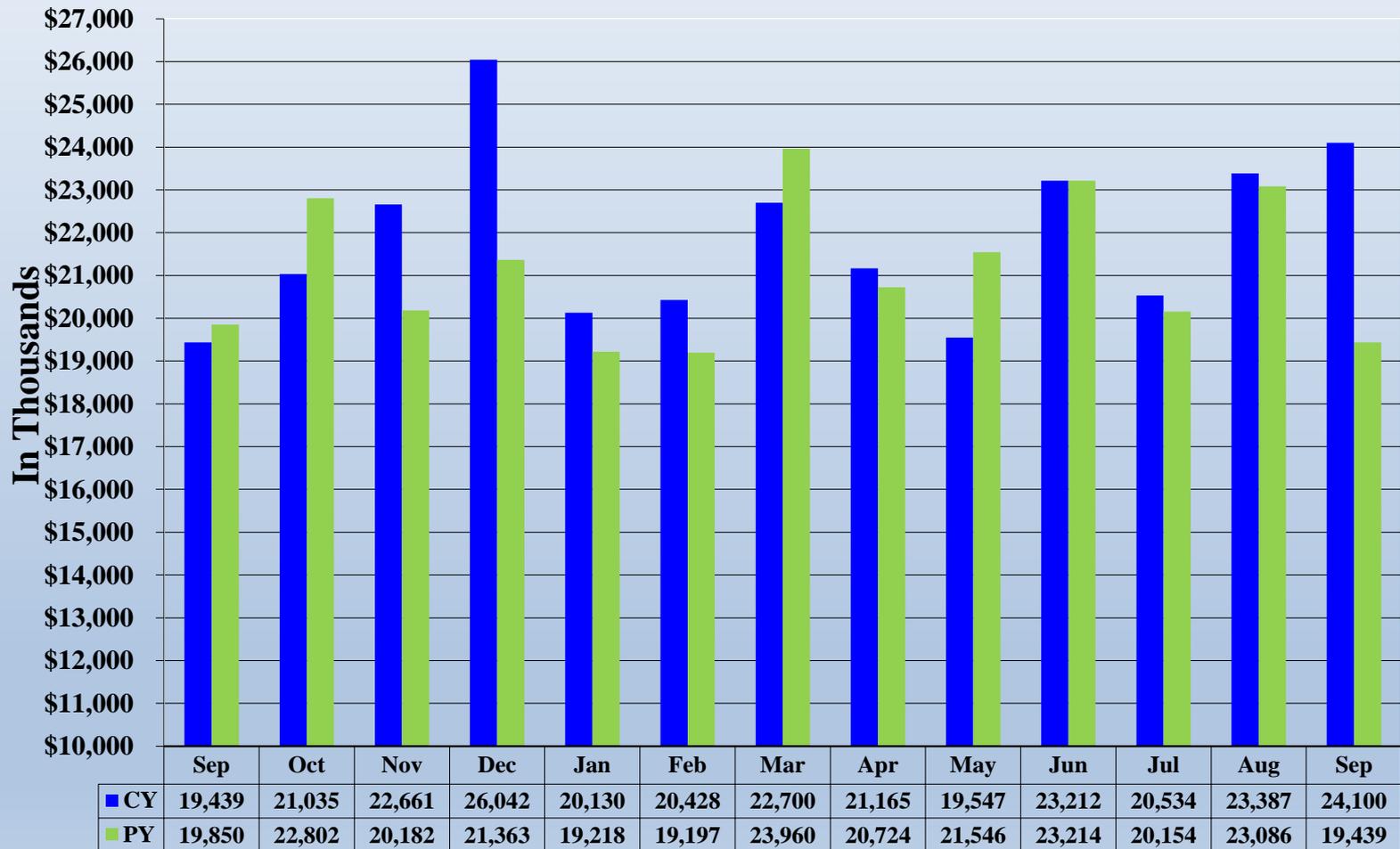
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	29.9	29.0	27.8
Var %		2.9%	7.2%
Year-To-Date	29.6	29.0	28.9
Var %		2.1%	2.4%
Annualized	29.6	29.0	28.9
Var %		2.1%	2.4%

Accounts Receivable



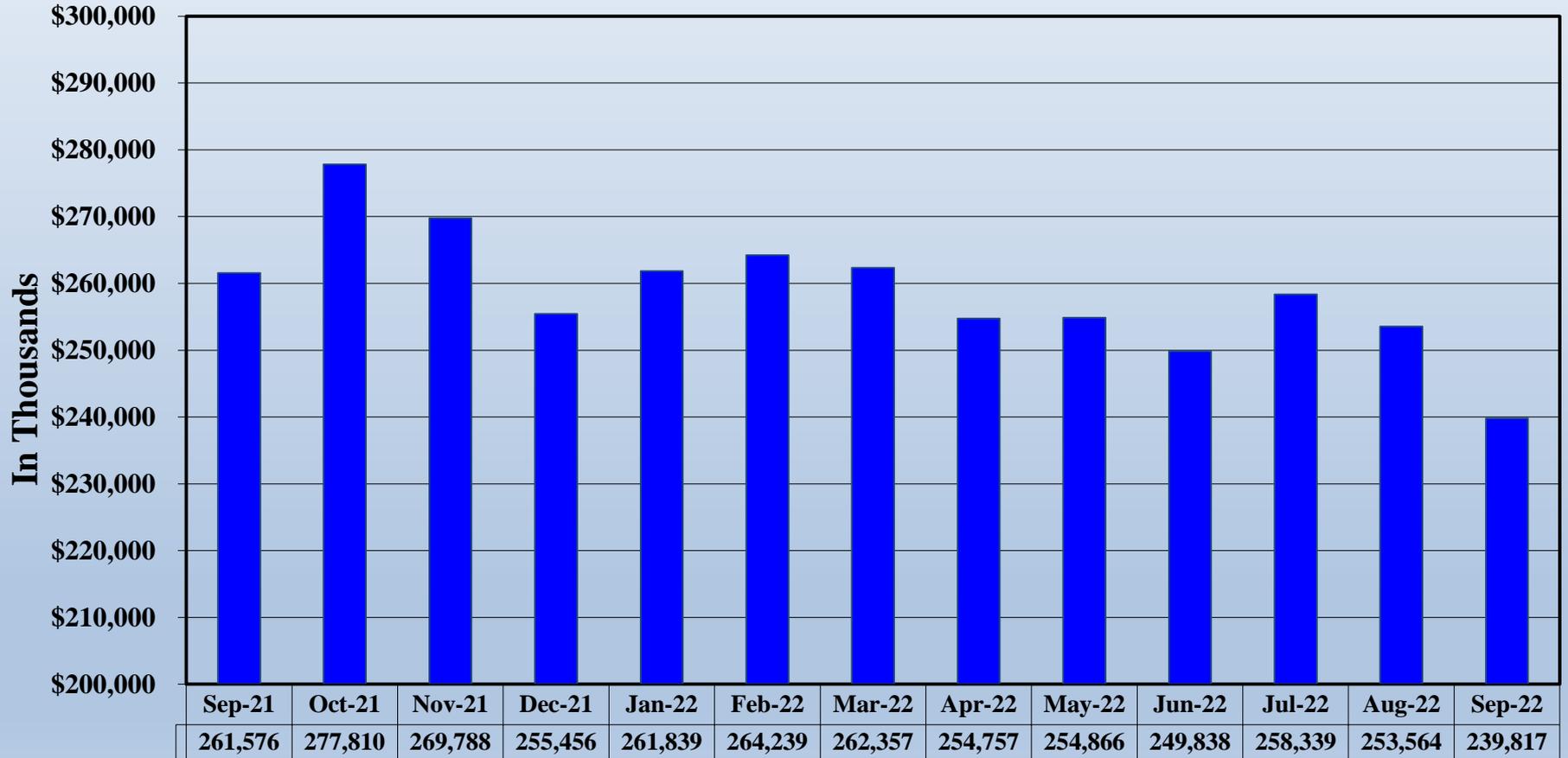
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

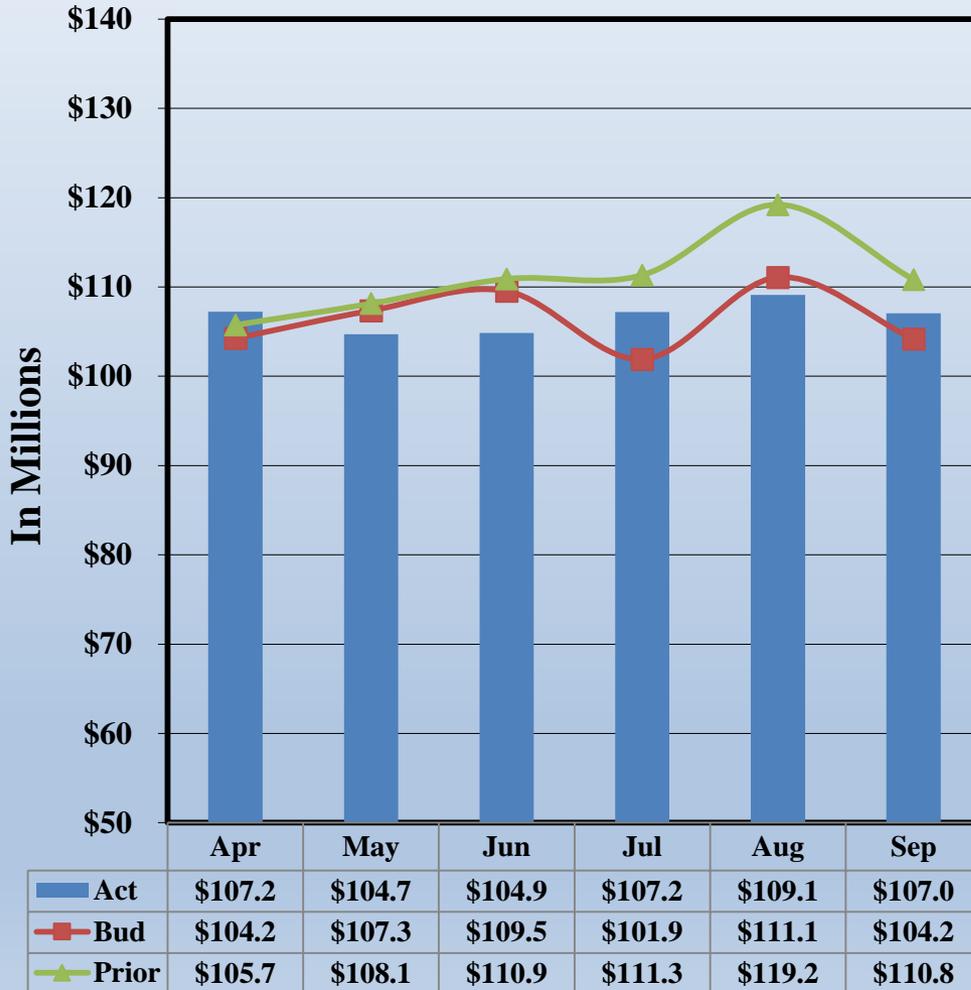


Revenues & Revenue Deductions



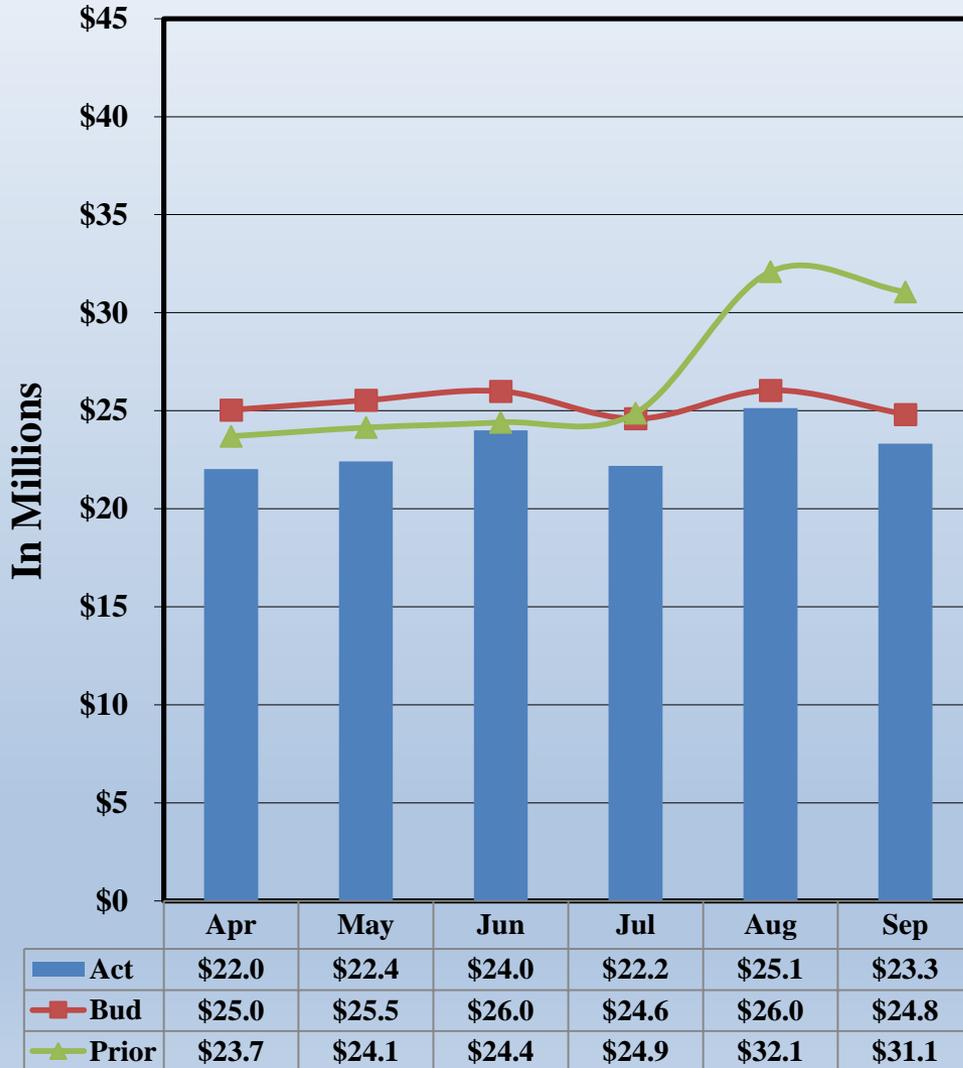
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 107.0	\$ 104.2	\$ 110.8
Var %		2.8%	-3.4%
Year-To-Date	\$ 1,312.0	\$ 1,270.8	\$ 1,297.7
Var %		3.2%	1.1%
Annualized	\$ 1,311.4	\$ 1,270.8	\$ 1,297.7
Var %		3.2%	1.1%

Total Net Patient Revenues

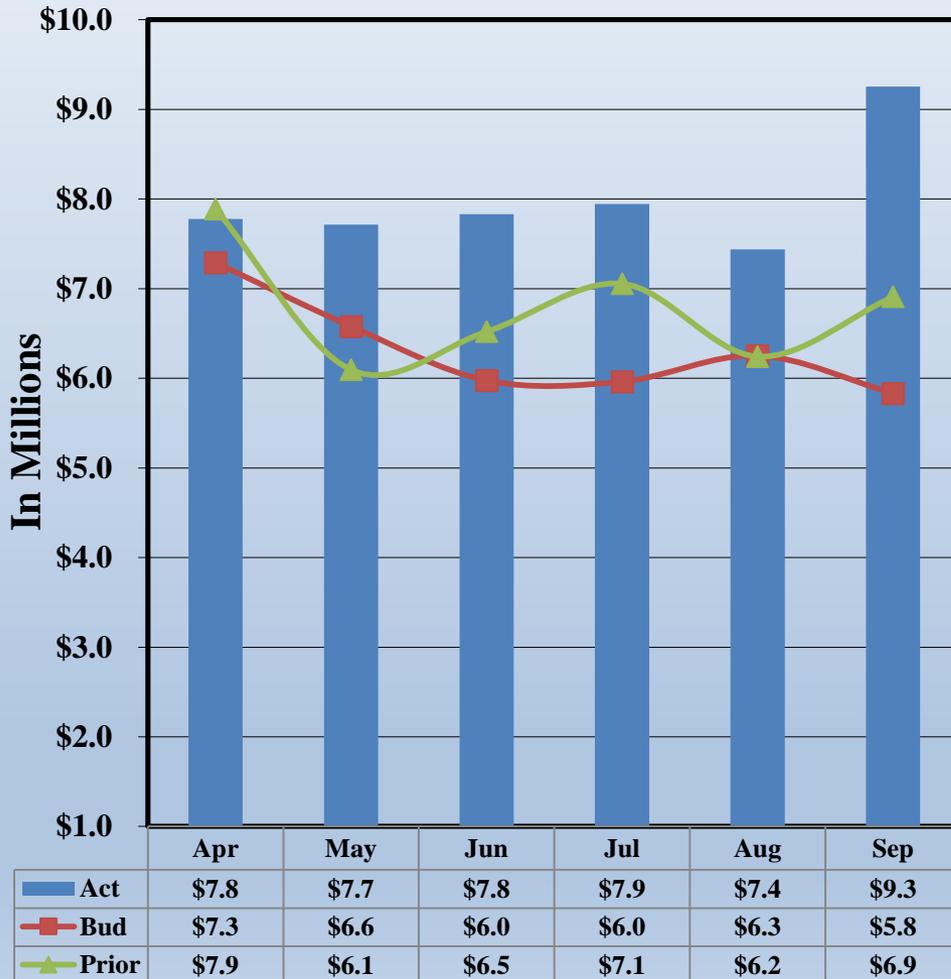


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 23.3	\$ 24.8	\$ 31.1
Var %		-6.0%	-24.9%
Year-To-Date	\$ 290.2	\$ 301.9	\$ 304.7
Var %		-3.9%	-4.8%
Annualized	\$ 290.2	\$ 301.9	\$ 304.7
Var %		-3.9%	-4.8%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



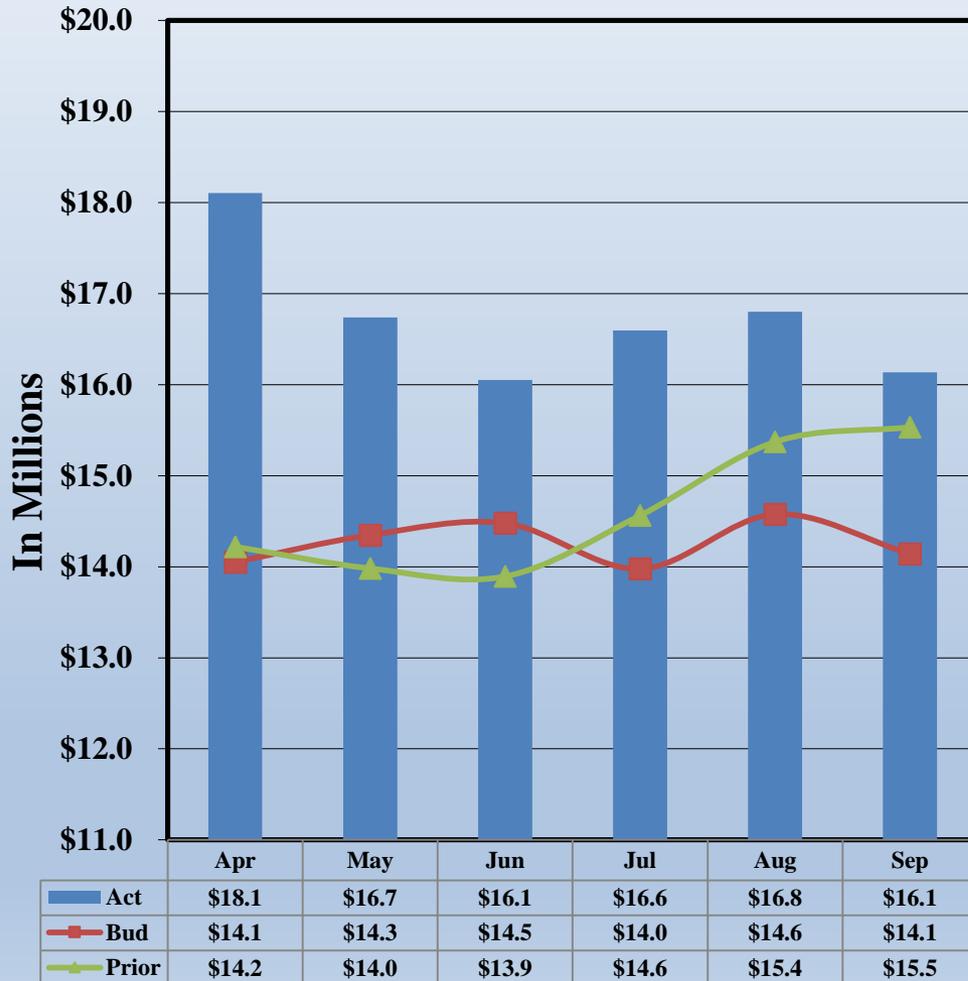
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 9.3	\$ 5.8	\$ 6.9
Var %		58.7%	34.0%
Year-To-Date	\$ 96.6	\$ 76.1	\$ 77.0
Var %		27.1%	25.5%
Annualized	\$ 96.6	\$ 76.1	\$ 77.0
Var %		27.1%	25.5%

Operating Expenses



Salaries, Wages & Contract Labor

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.1	\$ 14.1	\$ 15.5
Var %		14.2%	3.9%
Year-To-Date	\$ 198.7	\$ 170.3	\$ 168.0
Var %		16.7%	18.3%
Annualized	\$ 197.7	\$ 170.3	\$ 168.0
Var %		16.1%	17.7%

Employee Benefit Expense

(Ector County Hospital District)

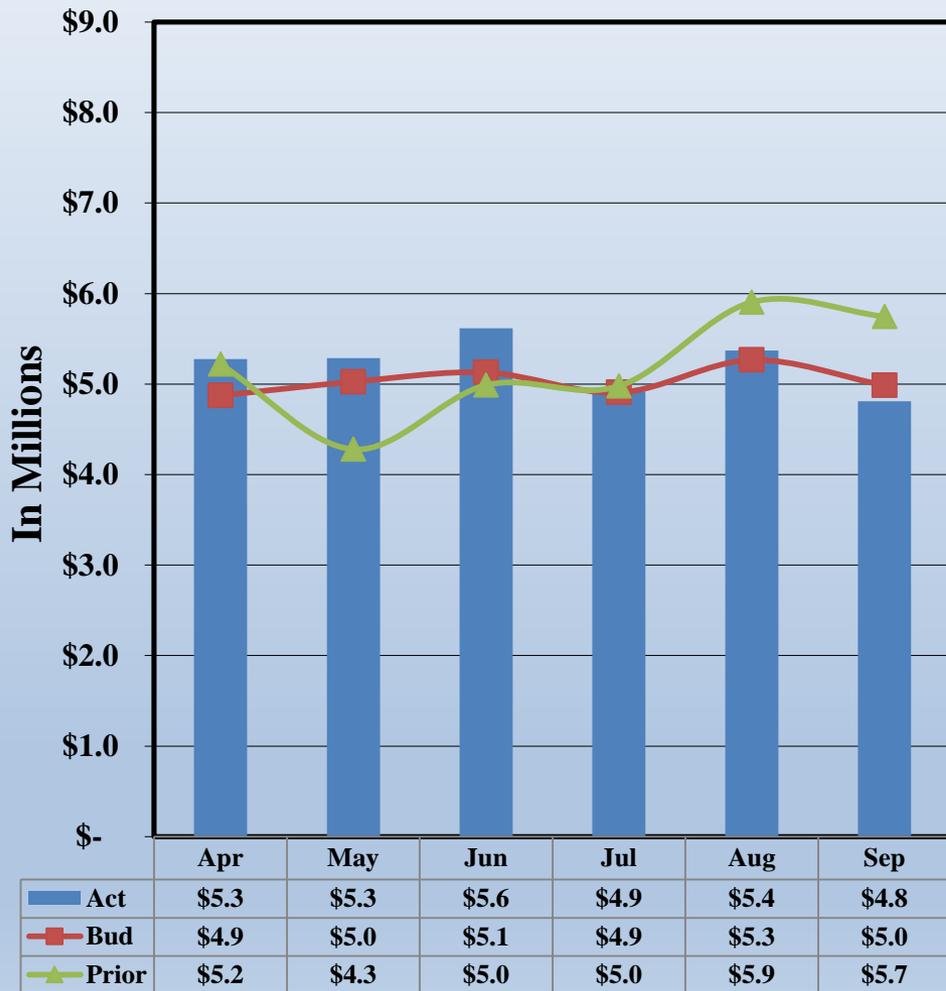


	Apr	May	Jun	Jul	Aug	Sep
Act	\$2.9	\$2.2	\$2.7	\$1.4	\$0.9	\$0.2
Bud	\$3.0	\$3.0	\$2.9	\$2.9	\$2.9	\$2.9
Prior	\$2.9	\$2.9	\$4.2	\$2.1	\$3.2	\$(0.8)

	Actual	Budget	Prior Year
Month	\$ 0.2	\$ 2.9	\$ 1.8
Var %		-94.3%	-90.7%
Year-To-Date	\$ 27.3	\$ 35.6	\$ 33.3
Var %		-23.5%	-18.2%
Annualized	\$ 27.3	\$ 35.6	\$ 33.3
Var %		-23.3%	-18.0%

Supply Expense

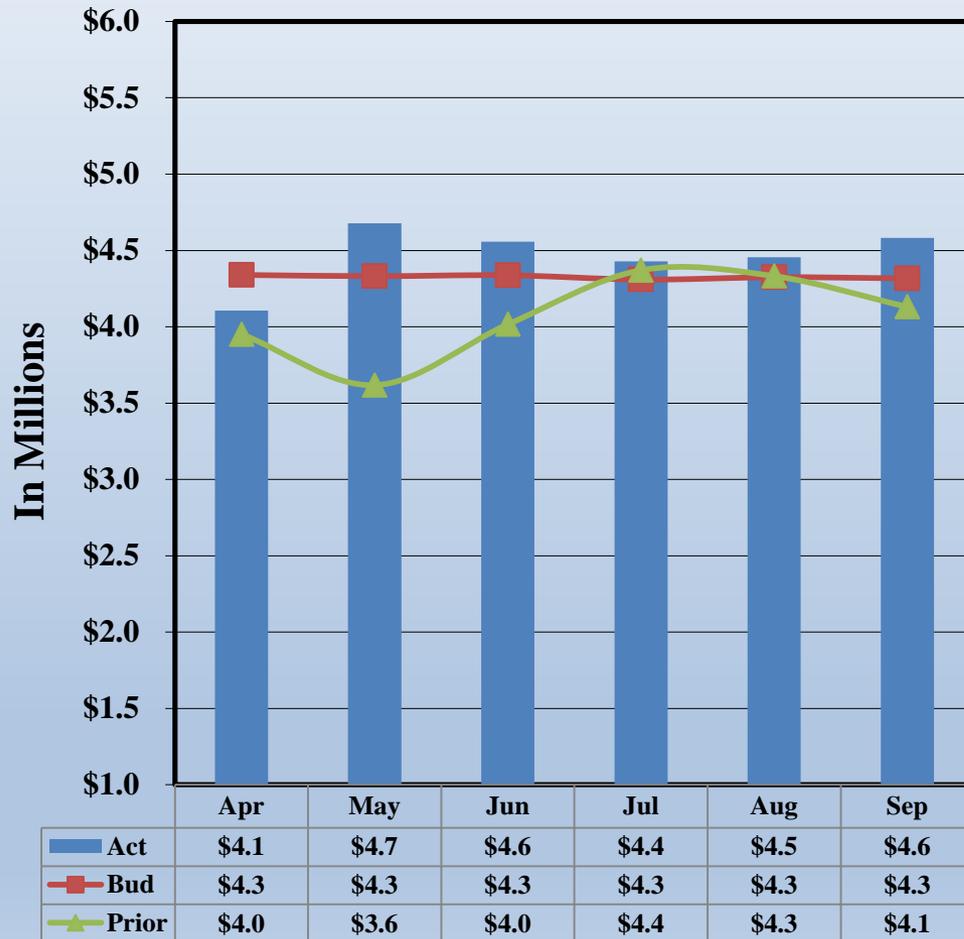
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.8	\$ 5.0	\$ 5.7
Var %		-3.5%	-16.3%
Year-To-Date	\$ 63.2	\$ 60.0	\$ 61.2
Var %		5.3%	3.2%
Annualized	\$ 63.2	\$ 60.0	\$ 61.2
Var %		5.3%	3.3%

Purchased Services

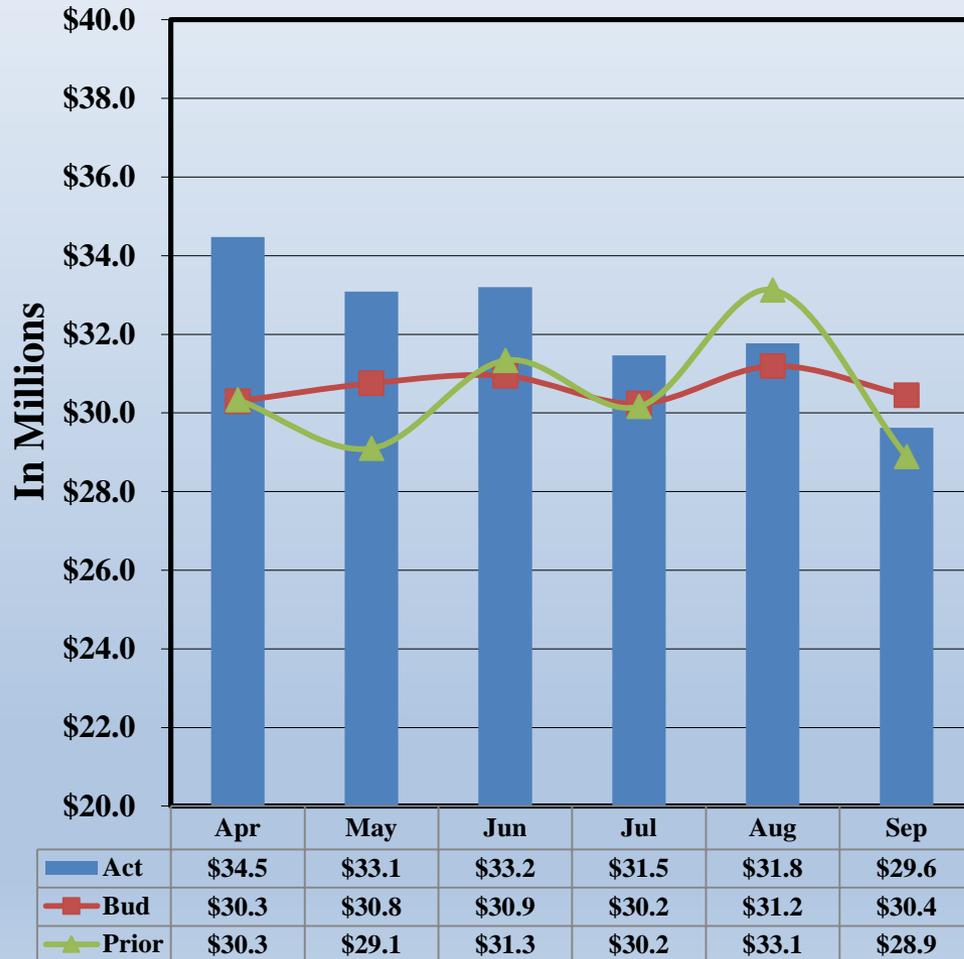
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.6	\$ 4.3	\$ 4.1
Var %		6.1%	10.9%
Year-To-Date	\$ 52.9	\$ 51.9	\$ 48.3
Var %		1.9%	9.5%
Annualized	\$ 52.9	\$ 51.9	\$ 48.3
Var %		1.9%	9.5%

Total Operating Expense

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 29.6	\$ 30.4	\$ 28.9
Var %		-2.7%	2.5%
Year-To-Date	\$ 393.0	\$ 366.8	\$ 361.3
Var %		7.1%	8.8%
Annualized	\$ 393.0	\$ 366.8	\$ 361.3
Var %		7.1%	8.8%

Operating EBIDA

Ector County Hospital District Operations

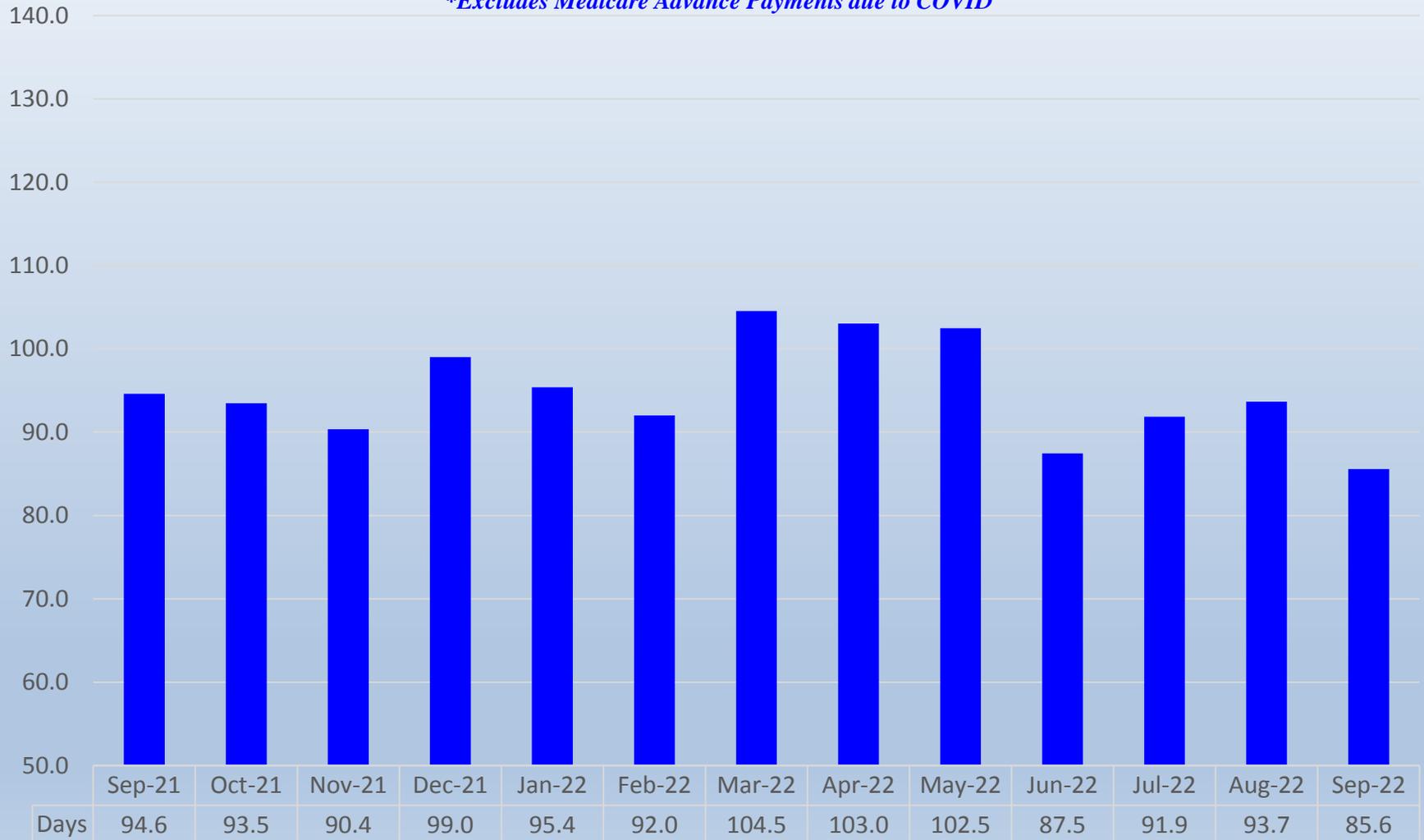


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.8	\$ 0.3	\$ 31.7
Var		2.50	(28.90)
Var %		833.3%	-91.2%
Year-To-Date	\$ (7.0)	\$ 11.0	\$ 41.9
Var %		-163.6%	-116.7%
Annualized	\$ (7.0)	\$ 11.0	\$ 41.9
Var %		-163.6%	-116.7%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors

FROM: Erica Wilson, Director of Pharmacy
 Through Matt Collins, Chief Operating Officer

SUBJECT: UpToDate (Wolters Kluwer)-Lexicomp Drug

DATE: October 28, 2022

Cost:

First year December 21, 2022 ending in December 20, 2023	\$47,433.00
Second year December 21, 2023 ending in December 20, 2024	\$49,093.00
Resource Total (two years)	\$96,526.00

Background:

We are required to have a drug information resource for all hospital staff. We are also required to have our formulary readily available to all hospital staff. Lexicomp is the program that we have been using for several years to accomplish these two things.

I have reviewed other similar programs such as, Micromedex, and their program does not have all the same features that our staff need in a drug information/formulary resource tool. I have negotiated with Lexicomp to give us a lower yearly increase from the general rate of 5-6% annual increase to 3.5% annual increase for a two-year contract period.

Staffing:

No additional FTEs required

Disposition of Existing Equipment:

None

Implementation Time Frame:

None

Funding:

Software License and Service Agreement

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Grant Trollope, Assistant Chief Financial Officer
 SUBJECT: Accounts Payable (AP) Automation Subscription
 DATE: November 1, 2022

Cost:

Remitra P2P Automation Proposal (5 year total)	\$409,451
--	------------------

Project Total (annual average)	\$ 81,890
--------------------------------	------------------

Background:

We are requesting approval of the attached agreement with Premier to implement their Remitra AP automation solution. The purpose of the agreement is to help streamline and consolidate the accounts payable functions of the hospital and ProCare. At this time, there are separate processes for each entity. This solution would assist in consolidating that function across the health system, allowing current staff to perform more value-added functions. Current AP spend across the health system is approximately \$200,000,000 annually. The benefits that will be provided by this subscription include:

- Provider Exchange Services
- Check Replacement Program (Check Savings and Rebate Opportunity)
- Duplicate Payment Program
- Electronic Invoicing Program
- Vendor Portal (Invoice and Payment Status)
- Automated Statement Reconciliation

Staffing:

No additional FTEs required

Funding:

Operational expense offset by reduction/elimination of paper checks and potential increase in rebates

Nursing
Workforce



Position Update

- **Total Positions Open**
 - RN
 - FT/PT--65
 - RT
 - FT-10
 - PT-1
- **Hiring (last 120 days)**
 - 90 RN (56 acute, 8 ER, 12 MC, 9 CC, 5 Surgery)
 - 10 RT
- **Travel**
 - Agency-35
 - OR-9
 - Floors-6
 - Critical Care Units-8
 - RT-12
- **Nursing Intern**
 - 1st/2nd semester students-10/5
 - 3rd semester students-15
 - 4th Semester students- 8
- **Scholarship** (5 in 3rd semester, all other in 1st)
 - OC-17
 - UTPB-25



Staffing Advisory Report

- **Required by Legislation Under the Health & Safety Code Sec 257.001**
- **Participation**
 - 60 members
 - 3W, 4C, 5C, 6C, 6W, 7C, 8C, 9C, ICU2, ICU4, ED, Specials, OR, 4E, pedi, NICU, nursing education, PI, nursing admin
- **Nurse Indicators (Structure/Process/Outcomes)**
 - Turnover/HAPI/NDNQI
 - 30% reduction in HAPI house wide
 - Will vote on new indicators beginning of 2023
- **New Initiatives/Wins**
 - Revised and approved FY '23 staffing matrices
 - Schedule planning/agency reduction plan
 - Staffing ratios for high-risk medications
 - Float/Task nurse cards
 - Attendance and engagement of committee



Magnet Update

- Shared Governance

- Professional Practice Council:

- Nursing Mission and Vision

- Mission: Medical Center Hospital Nursing is committed to quality and compassionate care of our patients, their families and the community through excellence in evidence-based care, education and advocacy.
 - Vision: To provide high quality, compassionate nursing care to the community.

- Officer Elections

- Next Steps: PPM schematic, Charter, Peer and Self Evaluation tools, accountability, and 2023 goals.

- Magnet Steering Committee- Nursing Executive Team

- Guide Nursing departments on Magnet Journey



Magnet Update

- Shared Governance
 - Nursing Leadership Council
 - Changed name from Nursing Management Council
 - Next Steps: Charter, Mission and Vision, Innovation to generate change and improved outcomes.
- Unit Based Practice Councils:
 - All Councils are up and running.
 - Working on meeting structure, promoting innovation, projects to improve unit-based needs and quality outcomes.



Magnet Update

- Nursing Research
 - Professional Practice Council Kickoff 10/6/22
 - Nurse Leader and Nurse Educator Boot Camp
- RN BSN or Higher
 - Rate is currently 42.06%, 212 out of 504 RNs have a BSN or higher nursing degree.
 - 2023 goal to increase to 45%
 - Next step: Define action plan to increase the number of RNs at MCH with a BSN or higher nursing degree
- RN Board Certification
 - Rate is currently 11.42% , 49 out of 429 eligible RNs are board certified
 - Next step: Define the action plan to increase board certifications
- Professional Practice Model
 - Nurse Leaders and PPC involved
 - Next Steps: Graphic depiction of model
- NDNQI Nurse Satisfaction Survey – Completed 10/3/22
 - 68% Total Participation
 - All units with nurses participated
 - 100%: 4 units, 80% 5 units, 75% 5 units
 - Next Steps: Review at all Councils and select areas to work on to sustain and improve.



November Board Report

Regional Services

Events

Building the Basin 10/4

LDI 10/26

Regional Outreach

Ft Stockton- met with staff in ED, provided with new MCH phonebook. No issues with transfers. I also met with referral specialist in clinic, provided with phonebook. They have had no referral issues.

Reeves- met with staff in ED. Dr Jones is back in the ED, he had some questions regarding transfers and suspected COVID patients. I provided answers no other needs at this time. I have provided them with phone book as well no issues. I also met with Faye and med surge/ OB staff provided physician updates no questions at this time. Faye stated she will give case manager the updated book as well.

I also left phonebooks with clinic staff.

Dr. Malik- I attempted to stop and visit with Dr Malik, he was not in clinic. I provided staff updates about providers and provided them with phonebook.

Andrews- met with ED staff, physician from concord requested some information on what pediatric services we provide both inpatient and outpatient, I was able to provide clarity. No issues with transfers. I also met with referral specialist in clinics, they had some questions regarding some clinics, provided answers and my contact information to call with any questions.

Dr Nayak- met with clinic referral specialist Theresa, provided her with phonebook she was glad to see this. Theresa stated they are having issues getting Medicaid patients into Dr. Levinger, so they started sending all patients to another clinic. I have let her know to please let me know of these issues. Although there is sometimes, we are unable to accept Medicaid, we still can receive patients of other payers and it will only help the ability to accept Medicaid sooner. No other issues currently.

Seminole- met with ED staff, no issues with transfers. Provider was with patient during site visit. I provided staff with phonebooks no questions at this time.

Kermit- met clinic staff, gabby clinic manager, and Dr Moody. I provided all with updates on providers. I also met with new referral specialist in clinics, they now have 2 within the clinic. I also gave them my contact information, will continue to follow up. I also met with ED staff and clinic, no issues with transfers.

Ward- Met with clinic staff to provide with phonebook and updates on providers. No issues with referrals currently.

MCH Telecare-

On demand- 79 visits